REGINA QU'APPELLE HEALTH REGION

ANNUAL 2016-2017 REPORT

Regina Qu'Appelle
HEALTH REGION

TABLE OF CONTENTS

Letter of Transmittal	1
Introduction	2
Who We Are	3
Alignment with Strategic Direction	5
Governance	6
Services	7
Key Partners	10
Progress in 2016-17	12
Better Health	12
Better Care	18
Better Value	21
Better Teams	25
Financial Report	27
Management Report	28
Financial Overview	29
Auditor's Report	31
Financial Statements	32
Notes to the Financial Statements	36
Appendix A: Patient Advocate Services	67
Appendix B: List of Facilities	68
Appendix C: Organizational Structure	71
Appendix D: Payee List	72

For more information, visit the Regina Qu'Appelle Health Region website: www.rqhealth.ca

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LETTER OF TRANSMITTAL

To: The Honourable Jim Reiter
Minister of Health

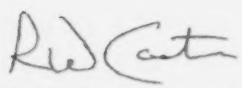
Dear Minister Reiter,

On behalf of the Regina Qu'Appelle Regional Health Authority, I am pleased to submit to you and the residents of the health region our 2016-17 Annual Legislative Report, which includes the audited financial statements and outlines the region's activities and accomplishments for the year ending March 31, 2017.

Our highest priority has been and will continue to be, to maintain and improve the quality and safety of services that we provide. We are committed to those we serve and to ensuring they receive the right care, in the right place, at the right time, by the right provider. By addressing these fundamentals, we lay the foundation for a fully sustainable health care system.

The successes achieved as a region last year were due to the dedication and commitment of employees and physicians of the Regina Qu'Appelle Health Region and our many partners, including the patients and families we serve and the direction they provided to help enhance patient- and family-centred care.

Respectfully submitted,



R.W. (Dick) Carter, Chairperson
Regina Qu'Appelle Regional Health Authority

INTRODUCTION

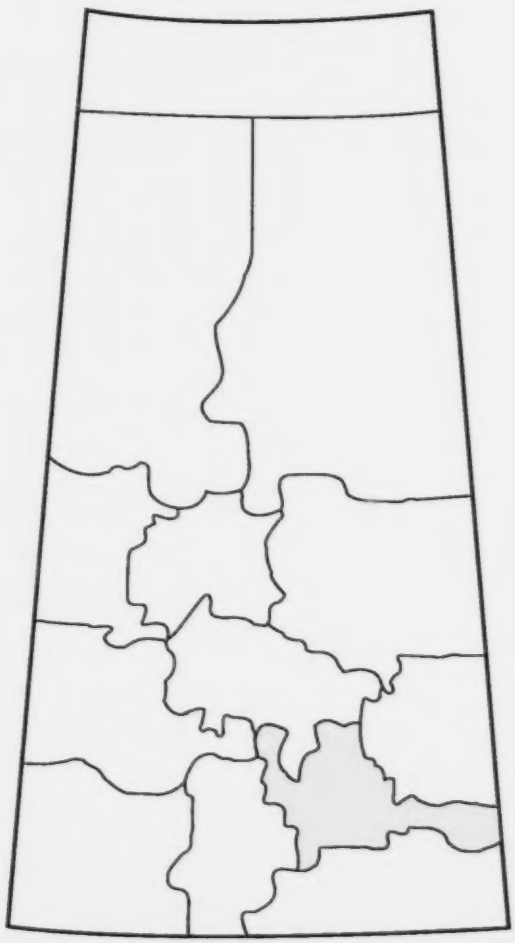
The Regina Qu'Appelle Health Region 2016-17 Annual Legislative Report presents the region's activities and results for the fiscal year ending March 31, 2017. It reports on public commitments made and other key accomplishments of the region.

Results are provided on the publicly committed strategies, actions and performance measures identified in the strategic plan. This report also demonstrates progress made toward the region's commitments.

The 2016-17 Annual Legislative Report provides an opportunity to assess the accomplishments, results and lessons learned, and identify how to build on past successes for the benefit of the people in the region.

The Regina Qu'Appelle Health Region is responsible for the preparation of this report and is confident in the reliability of the information provided. Each regional portfolio provides oversight in preparing the report. Any interpretation of content reflects the best judgment of the reporting unit's leaders.

The Office of the Provincial Auditor audits financial statements prior to publication, in compliance with Canadian Generally Accepted Auditing Standards. The auditor ensures the financial information is adequately reproduced and consistent.



Who We Are

The Regina Qu'Appelle Regional Health Authority was created in 2002 with the proclamation of The *Regional Health Services Act*. It is one of 12 regional health authorities in the province. The health authorities receive most of their funding from the Saskatchewan Ministry of Health and provide the majority of health services in the province.

For most purposes, the organization uses the operating name Regina Qu'Appelle Health Region (RQHR) and refers to the governing board as the Regina Qu'Appelle Regional Health Authority (the Board). Each year, the Ministry of Health provides each region with an accountability document that sets out the Ministry's expectations for the funding it provides. It contains high-level organizational (governance and directional) expectations and program-specific expectations for the regions. The document is also intended to clarify the Ministry of Health's organizational, program and service expectations of each region.

As a vital partner with the provincial government and the Ministry of Health, RQHR is the major health care referral centre for southern Saskatchewan. While the region has a covered population of 298,000*, it serves approximately half a million people as a tertiary health care provider. Approximately 30 per cent of those who receive day surgery or inpatient hospital services live outside of the region's geographic boundaries.

RQHR has approximately 7,956.29 full-time equivalent (FTE) positions, a further 971.21 affiliate FTEs, and employs 16 of the region's approximately 745 practitioners who have practicing privileges. More than 1,600 volunteers support these staff and physicians, and together they provide health care services throughout the region.

* The Government of Saskatchewan, eHealth Covered Population 2016. https //opendata.ehealthsask.ca/MicroStrategyPublic/asp/Main.aspx

RQHR AFFILIATE STAFF (FULL-TIME EQUIVALENTS)*

	2014-15	2015-16	2016-17
Management	36.81	36.81	36.81
Nursing	162.04	162.04	162.04
Professional	23.76	23.76	23.76
Support Staff	748.60	748.60	748.60
Total	**971.21***	**971.21***	**971.21***

*Total funded FTEs

RQHR EMPLOYEES (FULL-TIME EQUIVALENTS)*			
	2014-15	2015-16	2016-17
Management	368.78	370.67	369.6
Nursing	2,673.42	2,694.56	2,714.6
Physician	19.50	19.60	20.09
Professional	771.64	785.89	794.19
Support Staff	3,532.40	3,527.98	3,460.97
Technical	590.29	599.00	596.84
Total	7,956.03	7,997.70	7,956.29

* Classifications as follows:

- Management: Out-of-scope classifications that provide either a managerial or a managerial support function. (e.g. vice president, director, manager and consultant)
- Nursing: classifications in one of the three regulated nursing professions. (e.g. registered nurse, registered psychiatric nurse, licensed practical nurse)
- Physician: regulated physicians
- Professional: Allied Health Care Professionals distinct from nursing who provide direct patient care (e.g. Physical Therapy, Social Work)
- Support staff: classifications that provide support to manage day-to-day operations. (e.g. continuing care assistant, clinic assistant, office administrative assistant, environmental service workers)
- Technical: classifications that provide diagnostic, therapeutic and analytical functions. (e.g. cardiovascular technologist, orthopedic technician, analyst, co-ordinator and specialist)

Alignment with Strategic Direction

Acting as a key partner in a single, integrated Saskatchewan health care system is fundamental to our success. The region participates in the provincial planning process and works in collaboration with the Ministry of Health, Health Quality Council, 3sHealth, eHealth, Saskatchewan Cancer Agency and the 11 other provincial health regions. The provincial leadership team (PLT) comprised of CEOs and board chairs from these organizations have adopted four provincial goals: better health, better care, better value and better teams.

The region's Strategic Plan summarizes the direction from the Board, the Minister of Health and the provincial health care system. It also addresses gaps and opportunities identified through our yearly planning process. Many sources are used to inform planning, including provincial plans, Board direction, accreditation standards, Canadian Institute for Health Information data, demographic information and client feedback. This robust process enables the region to accomplish its goals and address the immediate and longer-term needs of the people we serve.

The region uses provincial and regional quarterly reporting events, corporate visibility walls and a board dashboard to track and monitor progress. The measures chosen represent targets the region is striving for in the current year that will enable us to achieve the desired multi-year outcomes.

RQHR Strategic Framework
VISION
Healthy People, Families and Communities
MISSION
We are a provincial and community provider of a full range of quality health services, education and research that inspires public confidence. We achieve success in meeting the diverse health needs of our communities through the strength of our people, partnerships and personal responsibility for health.
Better Care
VALUES
Compassion
Respect
Collaboration
Knowledge
Stewardship
Better Health
Better Teams
Better Value
Culture of Safety | Patient & Family Centred Care
Continuous Improvement | Think & Act as One System

Governance

The Regional Health Services Act establishes the Board as the governing body of RQHR. The Lieutenant Governor in Council under *The Regional Health Services Act* appoints members of the Board.

The Board is accountable to the Minister of Health to achieve the provincial and regional goals and objectives for health services in the region, ensuring effective planning, delivery and evaluation of all health care programs, on behalf of the residents of the RQHR.

The Board schedules frequent public meetings throughout the year held in Regina and in rural locations across the region.

All Board members are residents of RQHR. As of March 31, 2017, Board members included:

R. W. (Dick) Carter, Chairperson
Brian Barber, Vice Chairperson
Judy Davis
Dave Gurnsey
Linda Jijian
Jocelyne Lang
Larry Miskiman
Sean Quinlan
Grant Ring
Lois VanDerVelden
Peter Woidyla

Four committees supported the Board's key areas of governance accountability, as follows:

Audit, Finance and Risk Committee

The committee evaluates strategic issues related to managing health care resources in an accountable and transparent manner that ensures the future provision of appropriate services.

Human Resources Committee

The committee evaluates, examines and assures itself and the Board that the region is compliant with provincial policy and leading practice in matters related to its employees.

Policy and Governance Committee

The committee evaluates, examines and assures itself and the Board that the region is compliant with provincial policy and leading practice in matters related to governance and policy.

Quality and Safety Committee

The committee evaluates, examines and assures itself and the Board that the region is compliant with provincial policy and leads practice in matters related to quality and safety. Dimensions of quality include accessibility, equity, client-centred care, efficiency, effectiveness, safety and competency.

Services

ROHR offers a comprehensive range of services in the areas of hospital, emergency, rehabilitation, community, mental health, long-term and continuing care, home care, immunization and primary health care services. These services are delivered in two tertiary care hospitals and a specialized provincial rehabilitation centre in Regina, along with five other acute care facilities located in Moosomin, Indian Head, Wolseley, Broadview and Fort Qu'Appelle. There are 31 region-owned facilities and 11 affiliated long-term care facilities, seven primary health care sites, as well as several public health sites, community health centres, private providers, independent physician offices and private residences. For a list of urban, rural and affiliate facilities, please see page 68.

HOSPITAL CARE UTILIZATION			
	2014-15	2015-16	2016-17
Average daily census	654.01	637.55	665.39
Average length of stay (days)	6.3	6.3	6.13
Births/newborn admissions	4,253	4,353	4,411
Emergency visits	113,805*	113,322*	116,255*
General radiology procedures	105,105	101,949	85,651
Ultrasound procedures	23,183	23,916	20,822
Mammography procedures	5,007	5,061	3,251
Interventional procedures	4,325	3,552	3,998
MRI procedures			12,429
Nuclear medicine procedures	7,838	7,720	7,869
Bone mineral densitometry procedures	4,102	4,187	4,095

* includes urban and rural visits

HOSPITAL ADMISSIONS			
	2014-15	2015-16	2016-17
Medicine	10,403	10,698	10,636
Surgical	10,594	9,455	9,281
Cardiosciences	2,235	2,298	1,841
Neurosciences	1,474	1,404	1,501
In-patient Mental Health	1,248	1,357	1,487
Pediatrics	1,946	1,951	2,104
Critical Care	2,032	1,886	2,228
Women's Health & IP Neonate	4,651	4,789	4,758
Other	383	293	261
Total	**34,966**	**34,131**	**34,097**

ACUTE CARE SURGERY			
	2014-15	2015-16	2016-17
Inpatient surgery	11,795	10,975	11,186
Outpatient surgery – operating room	14,655	14,366	15,068
Total	**26,450**	**25,341**	**26,254**

LABORATORY SERVICES			
	2014-15	2015-16	2016-17
Clinical Laboratory – orders placed	1,167,338	1,197,151	1,197,421
Clinical Laboratory – tests performed	4,200,914	4,267,135	4,260,633
Surgical Pathology, Hematopathology and Autopsy – case count	46,851	47,891	48,653
Cytopathology – case count	57,003	56,464	54,982

HOME CARE SERVICE HOURS			
	2014-15	2015-16	2016-17
Number of units*	362,330**	373,729	420,460

* A unit is an hour of service or one meal served via Meals on Wheels. Service hours include case management, nursing, home services, Meals on Wheels, physical and occupational therapies, social work and community support.

** Restated to align with current Primary Health Care Home Care service hour reporting practices.

REGINA EMS*			
	2014-15	2015-16	2016-17
Rural responses	706	699	777
Out-of-district	110	111	117
Inter-facility	3,247	3,434	3,510
Urban responses	15,321	15,300	15,379
No-transport calls	5,744	5,999	5,967
Total Calls	**25,128**	**25,543**	**25,750**

* Regina EMS was 85.6 per cent compliant in responding to emergencies in under 8:59 minutes in 2016-17. The national benchmark for major urban centres is a compliance rate of 90 per cent.

Key Partners

The region works closely with a number of affiliated agencies and other health care organizations in providing services and programs to residents of RQHR and the province.

An affiliate, as defined by *The Regional Health Services Act*, is an operator (other than RQHR) of a hospital or a not-for-profit special care home. A health care organization, as defined by the Act, is an affiliate or an organization that receives funding from a regional health authority to provide a health service.

Private facilities:

- Radiology Associates of Regina Medical P.C. Incorporated
- Open Skies MRI Diagnostics P.C. Inc.
- RCA Diagnostics Inc.
- Surgical Centre Inc.
- Dynacare

Affiliate facilities:

- All Nations' Healing Hospital
- Raymore Community Health and Social Centre
- Extendicare (Canada) Inc. (Elmview, Parkside, Sunset)
- Cupar and District Nursing Home
- Lumsden and District Heritage Home
- Santa Maria Senior Citizens Home
- Regina Lutheran Housing Corp.
- Salvation Army William Booth Special Care Home
- The Qu'Appelle Diocesan Housing Co.

Other contracted organizations assist RQHR in achieving its goals. The community-based organizations and third parties that received funding through the region in 2016-17 are:

- Canadian Red Cross
- Mutchmor Lodge
- North Central Community Association Inc.
- Planned Parenthood Regina
- Aids Programs South Saskatchewan
- All Nations Hope Network
- Carmichael Outreach
- Street Workers Advocacy Program Regina Palliative Care Inc.
- Cosmopolitan Learning Centre Inc.
- Leading Thunderbird Lodge Inc.
- Canadian Mental Health Assoc./Regina Branch Inc.
- Mobile Crisis Services, Inc.
- Phoenix Residential Society
- Bayshore Home Health
- Ranch Ehrlo Society
- Rainbow Youth Centre Inc.
- Chip and Dale
- Regina Community Clinic
- Regina Recovery Homes Inc.
- Student Energy in Action for Regina Community Health Inc.
- City of Regina Transit Department
- Lumsden and Craven Seniors' Program Inc.
- Milestone Assisted Living Advisory Board
- Salvation Army Waterston Centre
- Autism Resource Centre
- Cupar Lions Volunteer Ambulance

- Hutch Ambulance Moosomin Inc.
- Imperial and District Volunteer Ambulance
- JT Ambulance Service Inc.
- Prairie Ambulance Care Ltd.
- Rural Medical First Responder Teams
- Strasbourg Emergency Medical Services
- Saskatoon Health Region
- Soo Line Ambulance Assoc.
- 615672 Saskatchewan Ltd. o/a Touchwood Emergency Medical Services
- Valley Ambulance Care Ltd.
- Aboriginal Family Service Centre
- Regina Early Learning Centre
- Regina Open Door Society
- Stepping Stones Child Care Co-operative
- Hope's Home Inc.
- Cupar Lions Volunteer Ambulance
- Hutch Ambulance Moosomin Inc.
- Imperial and District Volunteer Ambulance
- JT Ambulance Service Inc.
- Prairie Ambulance Care Ltd. (Balcarres)
- Rural Medical First Responder Teams (31 teams)
- Strasbourg Emergency Medical Services – money routed through Saskatoon Health Region
- Soo Line Ambulance Association
- 615672 Saskatchewan Ltd. o/a Touchwood EMS
- Valley Ambulance Care Ltd. (Fort Qu'Appelle)

PROGRESS IN 2016-17

RQHR is a key partner in the provincial planning process and works in collaboration with the Ministry of Health, Health Quality Council, 3sHealth, eHealth, Saskatchewan Cancer Agency and the 11 other provincial health regions. The provincial leadership team comprised of CEOs and board chairs from these organizations have adopted four provincial goals: better health, better care, better value and better teams.

The following is a brief snapshot of the progress the RQHR made in 2016-17. Measurements are included in the below sections, only where meaningful.

Better Health

Improve population health through health promotion, protection and disease prevention, and collaborate with communities and different government organizations to close the health disparity gap.

Primary Health Care (PHC)

Four-Year Provincial Outcome

- *By 2017, people living with chronic conditions will experience better health as indicated by a 10 per cent decrease in hospital use related to six common chronic conditions (diabetes (DM), coronary artery disease (CAD), chronic obstructive pulmonary disease (COPD), congestive heart failure (CHF), depression and asthma).*

Four-Year Provincial Improvement Targets

- By March 31, 2017, 45 per cent of patients with four common chronic conditions (DM, CAD, COPD and CHF) are receiving best practice care as evidenced by completion of provincial templates available through approved electronic medical records (EMRs) and the electronic health record (eHR) viewer.

- By March 31, 2017, there will be a 50 per cent improvement in the number of people who say: "I can access my PHC Team for care, on my day of choice, either in person, on the phone or via other technology."

RQHR Projects

Of the six common chronic conditions, COPD has the highest rates of hospitalization. To address this, the region is:

- Improving services in the region's seven PHC networks;
- Ensuring equal opportunity for providers to participate, including family practitioners; and
- Using leading practices in diagnosis, education, rehabilitation and management of COPD in the community.

This work is focused under four themes:

- Prevention;
- Diagnosis;
- Education and rehabilitation; and
- Navigation.

To ensure patients, clients and residents can access the care they need, where and when they need it, Primary Health Care continues to improve access by developing a service delivery model that incorporates health promotion, prevention and self-management support for clients with a variety of chronic conditions provided by an interdisciplinary team within a local primary health care setting.

Results

Through collaborative partnerships with the Lung Association of Saskatchewan and RQHR Department of Medicine, Section of Respiratory Medicine, 80 family practice physicians and 12 nurse practitioners trained in spirometry interpretation to better diagnose and treat patients with COPD. Spirometry tests are in-office breathing tests used to diagnose asthma, COPD and other conditions that affect breathing.

RQHR Pulmonary Function (PF) Lab has also been instrumental in providing advice, training and support. Specifically, they have co-owned two projects to establish standard work for our six mobile spirometry kits as well as the Community COPD Rehab Program. The PF lab also provided additional training and quality assurance for PHC staff performing spirometry in the community.

Last year the region increased the number of spirometry tests from 206 in 2015-16 to 686 in 2016-17.

The region also established a comprehensive COPD Clinical Pathway in collaboration with Dr. Marciniuk and Dr. Rotter from the University of Saskatchewan. The pathway has seven

elements, including prevention, targeted screening, testing, diagnosis, clinical management and follow-up.

Measurement

- PHC continues to monitor hospitalization rates for COPD in RQHR. In addition, PHC measures the following:

	2015-16	2016-17	2017-18 Projected
Community spirometry tests	206	686	1224
COPD Rehab courses offered by PHC networks	3	4	7

Mental Health and Addictions (MH&A)

Four-Year Provincial Outcome

- *By March 2019, there will be increased access to quality mental health and addiction services and reduced wait times for outpatient and psychiatry services.*

Four-Year Provincial Improvement Targets

- By March 31, 2017, there will be progress made across ministries on the recommendations in the Mental Health and Addictions Action Plan.

- By March 31, 2017, the region's goal is to meet triage benchmarks for outpatient mental health and addiction services 100 per cent of the time and for contract and salaried psychiatrists 50 per cent of the time.

RQHR Projects

To support the provincial outcome and improvement targets, the region has undertaken the following work:

Increased access to child and youth outpatient services

For the period of April 1, 2016 – March 31, 2017, the region successfully met the benchmark for severe and very severe patients 100 per cent of the time. Although we were unsuccessful in meeting the benchmark for mild and moderate patients, access to speech-language pathology (SLP) services has improved.

- Speech-language pathologists provide joint appointments with both psychology and social work staff for preschool referrals where behaviour and speech/language are concerns.

- In response to the increased numbers of referrals for SLP, information to support parents in their journey was created that includes a list of general parenting websites, resources and the calendar of events at the community early years family centres programs where drop-in SLP services are available.

Increased access to adult outpatient services
For the period of April 1, 2016, to March 31, 2017, we met the provincial benchmarks of 100 per cent for all triage levels at adult outpatient services.

Increased access to child psychiatry services
For the period of April 1, 2016, to March 31, 2017, we successfully met the benchmark for severe and very severe patients 100 per cent of the time. However, we did not meet the benchmark for mild and moderate patients.

The region recruited an additional child psychiatrist to help improve outcomes.

Increased access to adult psychiatry services
Over the past year, we implemented centralized referral management (pooled referrals) for adult psychiatry. This meant we pooled all generalized psychiatry referrals to the psychiatrists in the community. The adult contract psychiatrists now carry specialized caseloads that include chronically mentally ill patients, recovery support and emergencies, as part of our Community Outreach and Support Team (COAST).

Results
- Speech-language pathologists now provide treatment according to evidence-based practice and the wait list improved by 96 per cent.

- At the end of the last quarter, revisions were being made to the pooling tool in SCM based on requirements identified following the trial. We are confident that we will be rolling this out fully in the first quarter of next fiscal year.

- Our Wait 1 time achieved this past year was 28.6 days at the end of the third quarter.

Seniors

Four-Year Provincial Outcome

- *By March 31, 2020, seniors who require community support can remain at home as long as possible, enabling them to safely progress into other care options as needs change.*

Four-Year Provincial Improvement Targets

- By March 31, 2017, the number of clients with a Method of Assigning Priority Levels (MAPLe) score of three to five living in the community supported by home care will increase by two per cent. The MAPLe score prioritizes client needs on five priority levels. Clients in the lowest priority level have no major functional, cognitive, behavioural or environmental problems and are considered self-reliant. Research has demonstrated that the five priority levels are predictive of risk. Individuals in the highest priority level are nearly nine times more likely to be admitted to a long-term care facility than are the lowest priority clients.

- By March 31, 2017, 100 per cent of long-term care staff is trained on all modules of the program guidelines for special-care homes.

- By March 31, 2017, finalize long-term care resident and family experience survey and begin implementation to establish baseline.

- By March 31, 2017, 67 per cent of long-term care facilities will have implemented purposeful rounding.

- By March 31, 2017, 100 per cent of Saskatchewan long-term care facilities meet the benchmark targets established for the seven quality indicators.

RQHR Projects

To support the provincial metric of seniors remaining at home as long as possible, RQHR has moved forward on the following projects: Seniors House Call Program and Connecting to Care.

The Seniors House Call Program includes nurse practitioners, paramedics and a part-time pharmacist. The program offers services to seniors who are not able to leave their homes due to illness, isolation or lack of support. In addition, this program is equipped to support seniors released early from hospitals by providing follow-up care directly in the client's home. This program will be offering Healthy Seniors clinics in targeted senior high-rise apartments starting April 2017.

Connecting to Care is an innovative, patient-centred care program that aims to better meet the needs of patients with complex health issues who repeatedly need hospital services or visit emergency departments.

- A team of providers strives to help patients receive alternative, more appropriate services in the community by following up with each person to ensure they are supported in improving their health. The mobile team of health professionals who address the medical and social health

needs of their clients include a paramedic, primary health care nurse and two social workers. The members work in teams of two (paramedic/social worker; primary health care nurse/social worker) to address the medical and social needs of the client.

To support the long-term care (LTC) targets, RQHR has:

- Trained LTC care staff on program guidelines for special care homes;
- Started resident and family experience surveys;
- Continued implementing purposeful rounding; and,
- Improved performance against seven quality indicators.

Results

Seniors House Call and Connecting to Care

Due to the success of the Seniors House Call initiative, efforts are being made to ensure adequate resources are maintained to address the growing demand for this service and align these services to the Primary Health Care Networks (South, East, North and Central).

The Connecting to Care program continues to build relationships with community groups such as Carmichael Outreach, the Regina Food Bank, the Phoenix Residential Society, the YWCA and the Police and Crisis Team (PACT) program, which pairs a police officer and mental health professional to respond to people in crisis.

- This program has been instrumental in connecting with 71 clients.

Long-term care

- 81 per cent of care staff have reviewed all nine modules of the Special Care Home DVDs and facilities is working with existing staff to ensure that all will have viewed the DVDs by the end of the year.
- Resident surveys started in all LTC facilities within RQHR during February and March 2017. We are working with the ministry to analyze the results.
- Purposeful Rounding has been implemented in all 23 LTC facilities within the region.
- In long-term care, the region and the province monitor seven quality indicators. The region has improved performance in all indicators since the beginning of the year. Additionally, RQHR has out-performed the provincial average on all indicators and for six of the seven indicators, we have achieved or exceeded the target. This achievement at the regional level is due entirely to the many ongoing efforts that occur at the facility and unit levels.

Measurement

- The Seniors House Call program enrolled 236 clients and performed 384 visits. Eighty-one emergency visits and 20 hospital re-admissions were avoided as a result of the program.

- In the Connecting to Care program, clients spent a minimum of two months to a maximum of 12 months in the program with the average time being seven months.

    - Clients enrolled in the Connecting to Care program saw a 34 per cent decrease in ER visits and a 60 per cent decrease of days in hospital. This resulted in a 51 per cent cost avoidance for this cohort.

Better Care

In partnership with patients and families, improve the individual's experience, achieve timely access and continuously improve health care safety.

Emergency Department Waits and Patient Flow

Four-Year Provincial Outcome

- *By March 31, 2019, there will be a 60 per cent reduction in emergency department (ED) wait times.*

Four-Year Provincial Improvement Targets

- By March 31, 2017, 100 per cent of all medical/surgical units will have interdisciplinary rounds (IDR) in place (tertiary and regional hospitals).

- By March 31, 2017, alternate level of care (ALC) data will be captured in 100 per cent of medical and surgical units across Saskatchewan.

- By March 31, 2017, a patient profile and community care strategy will be developed for ALC and complex, frail elderly population.

RQHR Projects

Projects to reduce ED wait times and address the four-year improvement targets include:

The enhancing medicine-bed capacity initiative provided an additional 16 medicine beds plus eight surge beds on Unit 4B at the Pasqua Hospital.

- This unit has begun implementing the accountable care unit (ACU) model. ACUs provide structured interdisciplinary bedside rounds (SIBR) while other medicine inpatient units (MIU) provide interdisciplinary rounds (IDR).

The Early Pregnancy Assessment Centre opened in May 2016 in the Women's Health Centre and is taking patient-centred care to a new level by providing specialty care to expectant mothers

suffering complications during early stages of pregnancy. This year, 1,767 contacts with pregnant women were moved out of the ED.

Surgical Services focused on the preoperative length of stay in order to reduce the ED wait time for surgical patients. If surgical patients move through inpatient beds in an efficient manner, then beds will be available for patients that present to the ED. Electronic facility boards were used to track all inpatients waiting for surgery. In addition, after-hours booking rules were implemented at both Regina General (RGH) and Pasqua hospitals (PH) operating rooms resulting in an 11 per cent reduction in surgeries being completed after hours. This ensured that patients get their surgery in the appropriate period based on the urgency of their case and contributed to an overall decreased length of stay.

The Medical Surveillance Unit opened as a true intermediate care unit in January 2016 with an increased volume of patient care, yet with an overall decrease in Code Blue responses at the Pasqua Hospital.

Projects addressing the four-year targets include:

- All medical and surgical units in RGH and PH collect ALC data. An advancing patient care (escalation) algorithm is also now being used on all MIUs.

- All surgical units in RGH and PH implemented IDRs.

- To address the ALC and complex, frail elderly population the region geographically located physician services at RGH and PH allowing for more focused care and improved physician contact time with patients.

Results:
Additional medicine bed capacity along with implementation of the Accountable Care Unit model improves patient flow to inpatient units, ensures advancement of care, and reduces the frequency of admit-no-bed patients in the ED. This in turn contributes to increased capacity in the ED leading to reduced waits and reduced length of stay.

The enhancing medicine-bed capacity initiative included surge capacity planning which means those same results can be achieved during the winter peak season.

Referral to Specialists and Diagnostics

Four-Year Provincial Outcome

- *Saskatchewan will reduce the wait time for an appropriate first consult appointment with a specialist by 50 per cent in eight to 10 specialty groups by March 31, 2019.*

Four-Year Provincial Improvement Target

- By March 31, 2017, Leveraging Immediate Non-urgent Knowledge (LINK) will recruit two to three new specialists.

- By March 31, 2017, RQHR will implement the provincial referral model for an appropriate referral to specialist with two to three new specialty groups to achieve a 25 per cent improvement in wait times in the first year and another 25 per cent improvement in the second year.

RQHR Projects

RQHR was engaged in two initiatives that affected the provincial target:

Hip and Knee Treatment and Research Centre

Taking a team based approach, employees at the research centre focus on relationship building between care providers ensuring enhanced education for patients using the service. To ensure patients are seen in a timely manner, a process has been implemented.

We have completed patient feedback surveys. See results below.

Adult Psychiatry Centralized Referral Management

A new tool to pool psychiatry referrals was built into Sunrise Clinical Manager and was trialed on a small number of referring physicians. The trial, for the most part, showed a decrease in wait times for general adult psychiatry.

At the end of the last quarter, changes were still being made to the pooling tool though the region is confident it will roll out fully in 2017-18.

Results

Hip and Knee Treatment and Research Centre

RQHR has exceeded the 25 per cent reduction in wait times for patients accessing the Hip and Knee Research Centre with no patient waiting more than three weeks at the end of the fiscal year.

Patient feedback received through satisfaction scores show patients appreciate the support they get from the centre, which includes exercise plans and a phone number to call if they need help or have questions. Patient feedback scores consistently rate above the target of 4.5 out of five.

Adult Psychiatry Centralized Referral Management

Wait times have decreased for general adult psychiatry.

Better Value

Achieve the best value for money, improve transparency and accountability, and strategically invest in facilities, equipment and information infrastructure.

Financial Sustainability

Four-Year Provincial Outcome

- *Ongoing, as part of a multi-year budget strategy, the health system will bend the cost curve by achieving a balanced or surplus budget.*

Four-Year Provincial Improvement Targets

- All health-system partner organizations will be in a balanced or surplus year-end financial position in 2016-17.

RQHR Projects

By being good stewards of healthcare system resources, RQHR reduces costs to align with available resources by delivering expected services in the most efficient and effective manner possible. To do this, the region needs to be flexible in responding to changes and continue focusing on delivering high quality, safe service.

In 2016-17, the region implemented a number of financial management initiatives, including:

- An optimizing people resources (OPR) steering committee focused on foundational strategic priorities that lead to long-term financial sustainability. Initiatives under OPR in 2016-17 included:
    - Aligning resource capacity and service demand – matching capacity to demand with evidence-based staffing models, benchmarking and staffing standards that reduce variations in resource usage;
    - Eliminating variation in financial management – effective management of work units and consistent standards for leaders at all levels of the organization;
- Reduce sick time, overtime and avoidable orientation costs;
- Participating in shared-service opportunities with 3sHealth, other Regional Health Authorities and the Saskatchewan Cancer Agency;
- Enhancing focus on financial accountability at all levels of the region. Monthly reporting on financial results, challenges, opportunities and corrective action plans were used to balance budgets; and
- Continuous diligent daily management in all areas of fiscal responsibility.

Supply savings initiatives through product standardization, inventory and procurement management strategies were also used, and the region participated in the Provincial Natural Gas Purchasing program to reduce costs.

Results

RQHR ended 2016-17 with a deficit of $3.5 million (less than 0.5 per cent of total operating expenditures), compared to a deficit of $15.2 million (1.4 per cent of total operating expenditures) in 2015-16. In 2016-17, the region was able to:

- Reduce the deficit by $11.7 million over the previous year;
- Improve supply purchase consistency and reduce off-contract spending by beginning implementation of Procurement Suite, an electronic purchase requisition application;
- Increase efficiency of inventory management by performing a thorough review of all items stocked in inventory and replacing low volume, slow moving inventory items with higher volume and faster moving items;
- Promote awareness of financial management by creating a strategic SharePoint site, accessible on RQHR intranet, which hosts the current business plan initiatives, budget balancing strategies and corrective action plans;
- Utilize monthly System Sustainability Wall Walks with vice presidents accountable for presenting and reporting corrective action plans for surplus/deficit and paid hours; and
- Negotiate a provincial natural gas purchasing agreement with significant cost avoidance in natural gas costs.

Appropriateness of Care

Four-Year Provincial Outcome

- *By March 31, 2018, 80 per cent of clinicians in at least three selected clinical areas within two or more service lines will be utilizing agreed upon best practices.*

Four-Year Provincial Improvement Targets

- By March 31, 2017, there will be two or more clinical areas with care standards at a provincial level.

RQHR Projects

In implementing appropriateness of care best practice, the region participated in clinical development teams for CT of lumbar spine and pre-operative testing. Both initiatives will continue in 2017-18.

Further work included:

- Seventeen projects that progressed to the complete and audit phase;
- Four projects in the implementation phase;
- Ten projects in the planning and data gathering phase;
- Twenty-six new, approved pre-printed orders (PPO)s;
- Updating or revising sixty-five PPOs; and
- Biostatistician recruitment to support Appropriateness of Care projects.

Results

The region has made progress in addressing appropriateness of care principles, specifically in four projects discussed below.

To address appropriateness in transfusion safety, the region created a Patient Blood Management program and red blood cell ordering PPO.

The region also established an Antimicrobial Stewardship Program creating an awareness campaign and engaging internal and external stakeholders. A viral prescription pad was introduced with significant inter-regional uptake, and monthly rounds with province-wide access have been implemented.

The RQHR was the first in Canada to implement an Accountable Care Unit (ACU) on Pasqua 4A. An Accountable Care Unit (ACU) is a team-based approach to patient care that actively involves all members of the team, including that patient and family. It integrates four key foundational elements:

- A physician and nurse manager lead team;
- Physician's patients located on the same unit, rather than scattered across the facility;
- Unit-level data enabling staffing to measure their performance and outcomes; and
- Interdisciplinary rounds that include a quality/safety checklist that take place at the same time each day, at each patient's bedside and include the patient and family.

This model has significantly reduced the number of daily tests and blood work on critically ill patients and those on ACUs. It also now means:

- 48-hour Holter testing to only be performed on permission of cardiologist; and

- ECHO requirements for testing are reviewed if additional testing has been performed within the last six months.

Pre-operative testing algorithms were also implemented for Gynecology and Orthopedic Surgery resulting in a decrease in unnecessary lab tests, diagnostic imaging and consults prior to elective surgery. This work will be expanded to all elective procedures in 2017-18.

Measurement

ACU Implementation: Relative Changes for System Level Outcomes

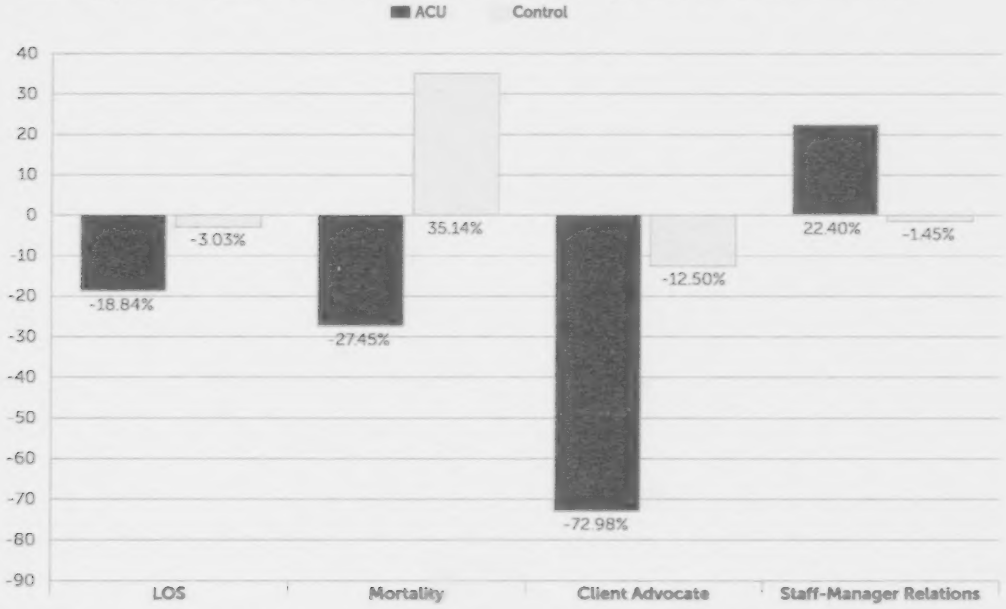


Figure 1 – Relative changes in the system level outcomes for the ACU ward (black), and the control ward (grey). LOS = Length of Stay • = significant difference between ward 4A pre vs. post ACU model implementation ($p < 0.05$). † = significant difference between the ACU ward and the control ward ($p < 0.05$)

Table 1 – Changes in system level outcomes for the ACU ward

System Level Outcomes	Baseline	Post-Implementation	Relative Change (%)
Ward LOS (Days)	8.65	7.02	-18.84%
Hospitalists LOS (Days)	9.1	8.4	-7.69%
30 Day Readmission (%)	15.7%	13.3%	-15.29%
Mortality: All Cause (%)	5.1%	3.7%	-27.45%
Mortality: Palliative Care Adjustments (%)	3.7%	2.8%	-24.32%

Better Teams

Build safe, supportive and quality workplaces that support patient- and family-centred care and collaborative practices, and develop a highly skilled, professional and diverse workforce that has a sufficient number and mix of service providers.

Culture of Safety

Four-Year Provincial Outcome

- *To achieve a culture of safety, by March 31, 2020, there will be no harm to patients or staff.*

Four-Year Provincial Improvement Targets

- By March 31, 2017, all health regions and the Saskatchewan Cancer Agency will achieve a 100 per cent score on the assessment of their implementation of the Safety Alert System, which is intended to Stop the Line for patient and staff safety.

- All health regions and the Saskatchewan Cancer Agency will have investigated incidents of employee injury involving shoulder and back to the root cause of the injury.

- By March 31, 2017, all health regions and the Saskatchewan Cancer Agency will implement the Safety Management System.

- By March 31, 2017, more than 80 per cent of care transitions where clients are at risk of medication errors will have medication reconciliation performed.

RQHR Projects

The following two projects relate to the region's work in building a culture of safety:

Safety Alert System-Stop the Line

Each quarter, RQHR performs a self-assessment using the SAS/STL assessment tool. The assessment tool outlines key safety behaviours/processes required for a Stop the Line system.

We continue to provide education sessions on STL to leaders in the organization. Managers will continue to roll out the STL package of tools for use in their respective areas.

Back/Shoulder Injury Reduction

The region is ensuring employees have transfer, lift, reposition (TLR) and Synergistic Medical and Resource Team (SMART) training, which promotes patient safety through advancing teamwork and communication.

We have started performing audits on staff to embed the training and skills in daily practice. Each quarter, we audit the investigations performed around shoulder and back injuries to identify incident root causes.

Medicine Reconciliation

To address the need for clients at risk of medication errors to have medication reconciliation performed, the region has a task group in place to focus on building RQHR's medicine reconciliation program. To date, standard work has been created.

Results

- We continue to see safety concerns escalated for review and resolution by our leaders through the STL process.

- Each service line is now able to monitor their lost-time claims where employees are away from work due to injury, most of which relate to shoulder/back injuries, and have a monthly target they are expected to achieve. The Employee Health and Safety team worked with IT to develop an online tool to record and monitor TLR skills audits. Service lines will utilize this tool to run reports and report results up through the organization.

- The goal is to complete implementation of the medicine reconciliation program in 2017-18.

Measurement

- The region achieved 85 per cent on the STL/SAS Assessment, as of March 31, 2017.

- As of March 31, 2017, the organization ended with 5.3 Worker's Compensation Board lost time claims per 100 FTEs. Although we did not meet our target for lost time claims, we continue to see year over year improvement and an approximately 40 per cent improvement from when the initiative began.

- All areas providing patient care are conducting two TLR audits per month and reporting the results of their audits each month.

REGINA QU'APPELLE HEALTH REGION

FINANCIAL 2016-2017 REPORT

Regina Qu'Appelle HEALTH REGION

MANAGEMENT REPORT

May 17, 2017

REGINA QU'APPELLE HEALTH REGION REPORT OF MANAGEMENT

The accompanying financial statements are the responsibility of management and are approved by the Regina Qu'Appelle Regional Health Authority (the Board). The financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards and the Financial Reporting Guide issued by the Ministry of Health, and of necessity includes amounts based on estimates and judgments. The financial information presented in the Annual Report is consistent with the financial statements.

Management maintains appropriate systems of internal control, including policies and procedures, which provide reasonable assurance that the Region's assets are safeguarded and the financial records are relevant and reliable.

The Board delegates the responsibility of reviewing the financial statements and overseeing management's performance in financial reporting to the Audit, Finance and Risk Committee. The Audit, Finance and Risk Committee meets with the Board, management and the external auditors to discuss and review financial matters and recommends the financial statements to the Board for approval. The Board approves the Annual Legislative Report and, with the recommendation of the Audit, Finance and Risk Committee, approves the financial statements.

The appointed auditor conducts an independent audit of the financial statements. The auditor's report expresses an opinion on the fairness of the financial statements prepared by management.

Chief Executive Officer

Chief Financial Officer

FINANCIAL OVERVIEW 2016-17

For the year ended March 31, 2017, the RQHR recorded a deficit of $3.5 million compared to a balanced budget target, and a deficit of $15.2 million in 2015/16. This equates to 0.33 per cent of total operating expenditures (1.4 per cent in 2015/16), approximately 1.2 days of average spending for the RQHR. In total, the Ministry of Health provided $956.4 million or 90.5 per cent of operating funding ($946.3 million in 2015/16, or 91 per cent of operating funding).

During the 2016/17 fiscal year, operating revenue totaling $1.057 billion was received, an increase of 1.64 per cent over 2015/16. Budgeted revenue for 2016/17 was $1.042 billion, resulting in a favourable revenue variance of $14.5 million. Provincial revenue accounts for the majority of the additional revenue this fiscal year. One-time revenue in 2016/17 includes a recovery from Canada Revenue Agency for goods & services tax that was assessed during a previous year's audit and a provincial sales tax recovery from the Ministry of Finance. Additional favorable variances included compensation recoveries and client and patient revenues. Revenue from the Ministry of Health is favorable due to additional surgeries performed above base targets.

Operating expenditures of $1.060 billion were incurred by the RQHR in 2016/17, compared to budgeted expenditures of $1.042 billion, an unfavourable variance of $18.04 million. This is an increase of $5.0 million in expenses, compared to 2015/16. Salary and benefit costs, including medical remuneration, accounted for approximately 73.4 per cent of total operating expenditures (73.7 per cent in 2015/16) and these costs contributed to 102 per cent of the unfavourable expense variance. The $1.060 billion in operating expenses was used to meet the health needs of the community. These costs were distributed as follows:

- $707 million or 66.7 per cent ($699 million or 66.2 per cent in 2015/16) was spent to provide services to patients and residents in our facilities;
- $135 million or 12.7 per cent ($132 million or 12.5 per cent in 2015/16) was spent on community health programs including home care, primary health care, mental health and addiction services, and emergency response services;
- $155 million or 14.6 per cent ($156 million or 14.8 per cent in 2015/16) was spent on operational support such as laboratory and pharmacy services; and
- $63 million or 5.9 per cent ($68 million or 6.5 per cent in 2015/16) was spent on support and ancillary services.

Managing human resource costs was a challenge for the RQHR in 2016/17. Deficit reduction initiatives focused on reducing compensation costs. Improvement targets aimed at sick time, orientation costs and overtime usage. Productivity initiatives included optimizing the use of our human resources through work standards, daily management and aligning capacity with demand.

During the year, the RQHR provided funding of $70.7 million ($70.1 million in 2015/16) to prescribed health-care organizations and other third parties for the provision of health services. Additional information can be found in Note 10 b of the audited financial statements.

Capital expenditures for 2016/17 totaled $13.5 million, with approximately 84.5 per cent of funding provided by the Ministry of Health, compared to $18.1 million in 2015/16, and 61.9 per cent of funding provided by the Ministry of Health. The remainder of the RHA's funding was provided by various sources, such as foundations and rural trust contributions.

The RQHR is responsible for managing various community trust funds. These funds reflect the community generated assets, which were transferred to the RHA in accordance with the pre-amalgamation agreements. Detailed information regarding these funds can be found in note 2(b)(iii) and Schedule 3 of the audited financial statements.

The RQHR has outstanding mortgages totaling $4.1 million as at March 31, 2017 ($4.8 million as at March 31, 2016). Mortgages are held on several of the special care homes and are secured through the land and buildings of the special care homes. Further information related to the RHA's debt is disclosed in note 5 of the audited financial statements.

INDEPENDENT AUDITOR'S REPORT

To: The Members of the Legislative Assembly of Saskatchewan

I have audited the accompanying financial statements of Regina Qu'Appelle Regional Health Authority, which comprise the statement of financial position as at March 31, 2017, and the statement of operations, statement of changes in fund balances, and statement of cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

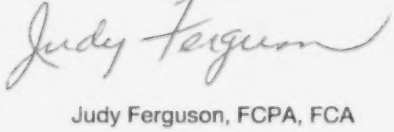
My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of Regina Qu'Appelle Regional Health Authority as at March 31, 2017, the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards for government not-for-profit organizations.



Regina, Saskatchewan
May 24, 2017

Judy Ferguson, FCPA, FCA
Provincial Auditor

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Statement of Financial Position

As at March 31, 2017
(in thousands of dollars)

	Restricted Funds				
	Operating Fund	Capital Fund	Community Trust Fund	Total 2017	Total 2016 (Note 19)
ASSETS					
Current Assets					
Cash & short-term investments (Schedule 2)	$ –	$ –	$ 388	$ 388	$ 633
Accounts receivable					
Ministry of Health - General Revenue Fund	2,528	–	–	2,528	6,904
Other	14,164	1,088	13	15,265	16,613
Due (to)/from other funds	(20,613)	20,413	200	–	–
Inventory	4,492	–	–	4,492	4,140
Prepaid expenses	5,089	–	–	5,089	5,955
	5,660	21,501	601	27,762	34,245
Investments (Notes 14(c) & 14(d) & Schedule 2)	–	–	529	529	629
Due From Local Governments	–	–	–	–	43
Capital Assets (Note 3)	–	283,468	–	283,468	301,778
Total Assets	$ 5,660	$ 304,969	$ 1,130	$ 311,759	$ 336,695
LIABILITIES AND FUND BALANCES					
Current Liabilities					
Bank overdraft	$ 1,550	$ –	$ –	$ 1,550	$ 7,500
Accounts payable	40,976	814	–	41,790	41,040
Accrued salaries	22,337	–	–	22,337	25,182
Vacation payable	55,260	–	–	55,260	56,085
Long-term debt & mortgages - current (Note 5)	–	631	–	631	637
Deferred revenue (Note 6)	9,674	–	–	9,674	11,963
	129,797	1,445	–	131,242	142,407
Long-Term Liabilities					
Debentures (Note 7)	–	2,531	–	2,531	2,474
Long-term debt & mortgages (Note 5)	–	3,515	–	3,515	4,144
Employee future benefits (Note 11)	26,349	–	–	26,349	25,767
Total Liabilities	156,146	7,491	–	163,637	174,792
Fund Balances					
Invested in capital assets	–	276,791	–	276,791	294,523
Externally restricted (Schedule 3)	–	19,760	1,130	20,890	12,904
Internally restricted (Schedule 4)	(764)	927	–	163	292
Unrestricted	(149,722)	–	–	(149,722)	(145,816)
Total Fund Balances (Statement 3)	(150,486)	297,478	1,130	148,122	161,903
Total Liabilities & Fund Balances	$ 5,660	$ 304,969	$ 1,130	$ 311,759	$ 336,695

Contractual Obligations (Note 4)

Approved by the Board of Directors

Chairperson, Regina Qu'Appelle Regional Health Authority

Vice Chairperson, Regina Qu'Appelle Regional Health Authority

The accompanying notes and schedules are part of these financial statements.

Statement of Operations

For the year ended March 31, 2017
(in thousands of dollars)

	Operating Fund		Restricted Funds			
	Budget 2017	2017	Capital 2017	Community Trust 2017	Total 2017	Total 2016
	(Note 12)					(Note 19)
REVENUES						
Ministry of Health general revenue fund	$ 958,969	$ 956,400	$ 19,906	$ –	$ 976,306	$ 958,044
Other provincial	10,887	20,036	343	–	20,379	16,289
Federal government	6,238	7,480	–	–	7,480	8,064
Patient and client fees	27,069	27,509	–	–	27,509	26,259
Out of province (reciprocal)	9,980	10,677	–	–	10,677	10,166
Out of country	1,136	2,022	–	–	2,022	2,509
Donations	1,000	466	1,355	23	1,844	7,010
Ancillary	7,527	7,067	–	–	7,067	8,147
Investment	176	37	–	18	55	67
Recoveries	13,679	17,797	–	–	17,797	13,435
Research grants	–	63	–	–	63	161
Other	5,398	7,001	130	–	7,131	7,024
Total Revenues	1,042,059	1,056,555	21,734	41	1,078,330	1,057,175
EXPENSES						
Inpatient & resident services						
Nursing administration	2,370	3,346	–	–	3,346	3,655
Acute	205,752	217,244	9,540	32	226,816	226,136
Supportive	123,176	125,438	1,406	49	126,893	125,779
Integrated	20,384	21,715	501	1	22,217	22,072
Rehabilitation	6,271	6,507	532	–	7,039	7,476
Mental health & addictions	11,995	13,794	–	–	13,794	13,013
Total Inpatient & resident services	369,948	388,044	11,979	82	400,105	398,131
Physician compensation	94,160	96,637	–	–	96,637	91,830
Ambulatory care services	88,721	92,109	287	–	92,396	92,505
Diagnostic & therapeutic services	128,342	130,181	16	–	130,197	130,913
Community health services						
Primary health care	50,135	52,282	285	–	52,567	37,971
Home care	20,555	16,574	10	–	16,584	24,664
Mental health & addictions	27,659	27,516	6	–	27,522	28,224
Population health	16,216	15,544	21	–	15,565	17,940
Emergency response services	18,178	18,924	1,333	–	20,257	20,492
Other community services	4,324	4,236	–	–	4,236	4,490
Total Community health services	137,067	135,076	1,655	–	136,731	133,781
Support Services						
Employee future benefits	–	583	–	–	583	433
Program support	53,657	53,429	1,600	–	55,029	56,324
Operational support	152,218	155,449	15,958	–	171,407	170,809
Other support	15,452	5,804	–	–	5,804	9,033
Total Support services	221,327	215,265	17,558	–	232,823	236,599
Ancillary	2,494	2,790	146	–	2,936	4,298
Total Expenses (Schedule 1)	1,042,059	1,060,102	31,641	82	1,091,825	1,088,057
Deficiency of revenue over expenses	$ –	$ (3,547)	$ (9,907)	$ (41)	$ (13,495)	$ (30,882)

The accompanying notes and schedules are part of these financial statements.

Statement of Changes in Fund Balances

For the year ended March 31, 2017
(in thousands of dollars)

		Restricted Funds		
2017	Operating Fund	Capital Fund	Community Trust Fund	Total 2017
Fund balance, beginning of year	$ (146,569)	$ 306,964	$ 1,508	$ 161,903
Deficiency of revenues over expenses	(3,547)	(9,907)	(41)	(13,495)
Transfer of Wolseley Memorial Hospital Community Trust Fund to the Rural Municipality of Wolseley No. 155 and the Town of Wolseley	–	–	(286)	(286)
Interfund transfers (Note 15)	(370)	421	(51)	–
Fund balance, end of year	$ (150,486)	$ 297,478	$ 1,130	$ 148,122

		Restricted Funds		
2016	Operating Fund	Capital Fund	Community Trust Fund	Total 2016
Fund balance, beginning of year	$ (130,999)	$ 322,247	$ 1,537	$ 192,785
Deficiency of revenues over expenses	(15,201)	(15,661)	(20)	(30,882)
Interfund transfers (Note 15)	(369)	378	(9)	–
Fund balance, end of year	$ (146,569)	$ 306,964	$ 1,508	$ 161,903

The accompanying notes and schedules are part of these financial statements.

Statement of Cash Flow

For the year ended March 31, 2017
(in thousands of dollars)

	Operating Fund		Restricted Funds			
	2017	2016 (Note 19)	Capital	Community Trust	Total 2017	Total 2016 (Note 19)
Cash provided by (used in):						
Operating Activities:						
Deficiency of revenues over expenses	$ (3,547)	$ (15,201)	$ (9,907)	$ (41)	$ (9,948)	$ (15,681)
Net change in non-cash working capital (Note 8)	9,867	7,704	(8,246)	33	(8,213)	(4,434)
Amortization of capital assets	–	–	29,739	–	29,739	30,781
Loss on disposal of capital assets	–	–	176	–	176	140
Transfer of Wolseley Memorial Hospital Community Trust Fund to the Rural Municipality of Wolseley No. 155 and the Town of Wolseley	–	–	–	(286)	(286)	–
	6,320	(7,497)	11,762	(294)	11,468	10,806
Capital Activities:						
Purchase of capital assets						
Buildings/construction	–	–	(5,201)	–	(5,201)	(5,961)
Equipment	–	–	(6,406)	–	(6,406)	(9,690)
Proceeds on disposal of capital assets						
Equipment	–	–	2	–	2	65
	–	–	(11,605)	–	(11,605)	(15,586)
Investing Activities:						
Net purchase of long-term investments	–	–	–	100	100	221
	–	–	–	100	100	221
Financing Activities:						
Net purchase of debentures payable	–	–	57	–	57	96
Repayment of debt	–	–	(635)	–	(635)	(657)
	–	–	(578)	–	(578)	(561)
Net increase (decrease) in cash & short-term investments during the year	6,320	(7,497)	(421)	(194)	(615)	(5,120)
Cash & short-term investments, beginning of year	(7,500)	366	–	633	633	5,384
Interfund transfers (Note 15)	(370)	(369)	421	(51)	370	369
Cash & short-term investments, end of year (Schedule 2)	$ (1,550)	$ (7,500)	$ –	$ 388	$ 388	$ 633

The accompanying notes and schedules are part of these financial statements.

1) LEGISLATIVE AUTHORITY

The Regina Qu'Appelle Regional Health Authority (RHA) operates under *The Regional Health Services Act* (The Act) and is responsible for the planning, organization, delivery, and evaluation of health services it is to provide within the geographic area known as Regina Qu'Appelle Health Region under section 27 of The Act. The Regina Qu'Appelle Regional Health Authority is a not-for-profit organization and is not subject to income and property taxes from federal, provincial and municipal levels of government. The RHA is a registered charity under the *Income Tax Act* of Canada.

2) SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian public sector accounting (PSA) standards, issued by the Public Sector Accounting Board and published by the Chartered Professional Accountants of Canada (CPA). The RHA has adopted the standards for government not-for-profit organizations, set forth at PSA Handbook section PS 4200 to PS 4270.

a) Health care organizations

i) The RHA has agreements with and grants funding to the following prescribed health care organizations (HCOs) and third parties to provide health services:

615672 Saskatchewan Ltd.
757 Mohr's Holding Inc.
Autism Resource Centre Inc.
Cupar Lions Volunteer Ambulance Inc.
Extendicare (Canada) Inc.
Hutch Ambulance Moosomin Inc.
Imperial & District Ambulance Inc.
J.T. Ambulance Service Inc.
Mental Health Association / Regina Branch Inc.
Phoenix Residential Society
Prairie Ambulances Care (1998) Ltd.
Rainbow Youth Centre Inc.
Raymore Community Health & Social Centre
Regina Recovery Homes Inc.
Soo Line Ambulance Association
Valley Ambulance Care Ltd.

Note 10 b) i) provides disclosure of payments to HCOs and third parties.

ii) The following affiliates are incorporated (and are registered charities under *The Income Tax Act* of Canada):

All Nations' Healing Hospital Inc.
Cupar and District Nursing Home Inc.
Lumsden & District Heritage Home Inc.
Santa Maria Senior Citizens Home Inc.
The Regina Lutheran Housing Corporation
The Salvation Army William Booth Special Care Home
The Qu'Appelle Diocesan Housing Company

The RHA provides annual grant funding to these organizations for the delivery of health care services. Consequently, the RHA has disclosed certain financial information regarding these affiliates.

These affiliates are not consolidated into the RHA financial statements. Alternately, Note 10 b) ii) provides supplementary information on the financial position, results of operations, and cash flows of the affiliates.

iii) The Hospitals of Regina Foundation (the Foundation) is an independent not-for-profit entity that raises funds for programs and equipment for facilities under the Regina Qu'Appelle Health Region. The Foundation is incorporated under *The Non-Profit Corporations Act* and is a registered charity under the *Income Tax Act* of Canada.

The activities of the Foundation are not consolidated into the RHA financial statements. Alternately, Note 10 b) iii) provides supplementary information on the financial position, results of operations, and cash flows of the Foundation.

b) Fund accounting

The accounts of the RHA are maintained in accordance with the restricted fund method of accounting for revenues. For financial reporting purposes, accounts with similar characteristics have been combined into the following major funds:

i) Operating Fund

The operating fund reflects the primary operations of the RHA including revenues received for provision of health services from Saskatchewan Health - General Revenue Fund, and billings to patients, clients, the federal government and other agencies for patient and client services. Other revenue consists of donations, recoveries and ancillary revenue. Expenses are for the delivery of health services.

ii) Capital Fund

The capital fund is a restricted fund that reflects the equity of the RHA in capital assets after taking into consideration any associated long-term debt. The capital fund includes revenues from Saskatchewan Health - General Revenue Fund provided for construction of capital projects and/or the acquisition of capital assets. The capital fund also includes donations designated for capital purposes by the contributor. Expenses consist primarily of amortization of capital assets.

iii) Community Trust Fund

The community trust fund is a restricted fund that reflects community generated assets transferred to the RHA in accordance with the pre-amalgamation agreements signed with the amalgamating health corporations. The assets include cash and investments initially accumulated by the health corporations in the RHA from donations or municipal tax levies. These assets are accounted for separately and use of the assets is subject to restrictions set out in pre-amalgamation agreements between the RHA and the health corporations.

c) Revenue

Unrestricted revenues are recognized as revenue in the Operating Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted revenue related to general operations are recorded as deferred revenue and recognized as revenue of the Operating Fund in the year in which the related expenses are incurred. All other restricted revenues are recognized as revenue of the appropriate restricted fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

d) Cash and cash equivalents

Cash and cash equivalents consist of balances with financial institutions which have an initial term to maturity of 90 days or less.

e) Capital assets

Capital assets are recorded at cost. Normal maintenance and repairs are expensed as incurred. Capital assets, with a life exceeding one year, are amortized on a straight-line or declining balance basis over their estimated useful lives as follows:

Buildings	2.0% to 10.0%
Leasehold improvements	2.5% to 37.5%
Equipment	5.0% to 30.0%

Donated capital assets are recorded at their fair value at the date of contribution.

f) Asset retirement obligations

Asset retirement obligations are legal obligations associated with the retirement of tangible long-lived assets. Asset retirement obligations are recorded when they are incurred if a reasonable estimate of fair value can be determined. Accretion (interest) expense is the increase in the obligation due to the passage of time. The associated retirement costs are capitalized as part of the carrying amount of the asset and amortized over the asset's remaining useful life.

g) Inventory

Inventory consists of general stores, pharmacy, and linen. All inventories are recorded at the lower of cost or net realizable value. Cost of general stores and linen inventory is determined on a weighted average basis. Pharmacy inventory cost is determined on the first in, first out basis.

h) Employee future benefits

i) Pension plan:

Employees of the RHA participate in several multi-employer defined benefit pension plans or a defined contribution plan. The RHA follows defined contribution plan accounting for its participation in the plans. Accordingly, the RHA expenses all contributions it is required to make in the year.

ii) Disability income plan:

Employees of the RHA participate in several disability income plans to provide wage-loss insurance due to a disability. The RHA follows post-employment benefits accounting for its participation in the plans. Accordingly, the RHA expenses all contributions it is required to make in the year.

iii) Accumulated sick leave benefit liability:

The RHA provides sick leave benefits for employees that accumulate but do not vest. The RHA recognizes a liability and an expense for sick leave in the period in which employees render services in return for the benefits. The liability and expense is developed using an actuarial cost method. Actuarial gains and losses are amortized on a straight-line basis over the expected average remaining service life of the related employee groups.

i) Measurement uncertainty

These financial statements have been prepared by management in accordance with Canadian public sector accounting standards. In the preparation of financial statements, management makes various estimates and assumptions in determining the reported amounts of assets and liabilities, revenues and expenses and in the disclosure of contractual obligations and contingencies. Changes in estimates and assumptions will occur based on the passage of time and the occurrence of certain future events. The changes will be reported in the Statement of Operations in the period in which they become known. Significant items subject to such estimates and assumptions include the estimated accumulated sick leave liability and estimates of the useful lives of capital assets.

j) Financial instruments

The RHA has classified its financial instruments into one of the following categories: i) fair value, or ii) cost or amortized cost.

All financial instruments are measured at fair value upon initial recognition. The fair value of a financial instrument is the amount at which the financial instrument could be exchanged in an arm's length transaction between knowledgeable and willing parties under no compulsion to act. The following financial instruments are subsequently measured at cost or amortized cost:

- Accounts receivable

- Short-term and long-term investments
- Accounts payable and accrued liabilities, accrued salaries and vacation payable
- Long-term debt

The related debt premiums or discounts and transaction costs are included in the carrying value of financial instruments recorded at cost or amortized cost and are amortized into interest expense using the effective interest rate method.

As at March 31, 2017 (2016 – none), the RHA does not have any material outstanding contracts or financial instruments with embedded derivatives.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations.

k) Volunteer Services

The operations of the RHA utilize services of many volunteers. Due to the difficulty in determining the fair market value of donated volunteer services, the value of the services is not recognized in the financial statements.

l) Replacement reserves

The RHA is required to maintain certain replacement reserves as a condition of receiving subsidy assistance from Saskatchewan Housing Corporation. Schedule 4 shows the changes in these reserve balances during the year.

m) New accounting standards not yet in effect

A number of new Canadian public sector accounting standards and amendments to standards are not yet effective for governments and have not been applied in preparing these financial statements. The following standards will become effective as follows:

i. PS 2200 Related Party Disclosures (effective April 1, 2017), a new standard defining related parties and establishing guidance on disclosure requirements for related party transactions.

ii. PS 3210 Assets (effective April 1, 2017), a new standard providing guidance for applying the definition of assets and establishing disclosure requirements for assets.

iii. PS 3320 Contingent Assets (effective April 1, 2017), a new standard defining and establishing guidance on disclosure requirements for contingent assets.

iv. PS 3380 Contractual Rights (effective April 1, 2017), a new standard defining and establishing guidance on disclosure requirements for contractual rights.

v. PS 3420 Inter-Entity Transactions (effective April 1, 2017), a new standard establishing guidance on accounting for and reporting on transactions between organizations in the government reporting entity.

vi. PS 3430 Restructuring Transactions (effective April 1, 2018), a new standard defining a restructuring transaction and establishing guidance on recognition and measurement of assets and liabilities transferred in a restructuring transaction.

vii. PS 3450 Financial Instruments (effective April 1, 2019), a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives.

viii. PS 2601 Foreign Currency Translation (effective April 1, 2019), replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency.

ix. PS 1201 Financial Statement Presentation (effective in the period PS 3450 and PS 2601 are adopted), replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements.

x. PS 3401 Portfolio Investments (effective in the period PS 3450, PS 2601 and PS 1201 are adopted), replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments.

The RHA plans to adopt these new and amended standards on the effective date and is currently analyzing the impact this will have on these financial statements.

3) CAPITAL ASSETS

	March 31, 2017			March 31, 2016
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land	$ 7,786	$ –	$ 7,786	$ 7,786
Land & Leasehold Improvements	17,529	13,397	4,132	5,115
Buildings	483,507	273,729	209,778	216,260
Equipment	349,810	291,483	58,327	66,571
Construction in progress	3,445	–	3,445	6,046
	$ 862,077	$ 578,609	$ 283,468	$ 301,778

4) CONTRACTUAL OBLIGATIONS

a) Capital Asset Acquisitions

At March 31, 2017 commitments for acquisitions of capital assets were $1,141 (2016 - $2,052).

b) Operating Leases

Minimum annual payments under operating leases on property and equipment over the next five years are as follows:

2017-18	$6,530
2018-19	5,930
2019-20	5,256
2020-21	4,530
2021-22	3,119
2022 & Subsequent	1,080

c) Contracted Health Service Organizations

The RHA continues to contract on an ongoing basis with private health service operators to provide health services in the RHA. Services provided in the year ending March 31, 2017 will continue to be contracted for the following fiscal year. Note 10 b) provides supplementary information on health care organizations.

5) MORTGAGES PAYABLE

	Interest Rate	Repayment Terms	S.H.C. Subsidy	2017	2016
Echo Lodge					
CMHC Due August 2022	1.710%	$50 principal & interest	$ –	$ 257	$ 301
CMHC Due January 2018	5.875%	$11 principal & interest	–	15	19
CMHC Due January 2023	7.500%	$3 principal & interest	–	9	17
Golden Prairie Home					
CMHC Due January 2021	2.110%	$55 principal & interest	1	203	253
CMHC Due May 2024	7.625%	$19 principal & interest	–	103	114
Regina Pioneer Village					
CMHC Due January 2028	1.830%	$125 principal & interest	176	1,224	1,325
CMHC Due March 2025	1.040%	$133 principal & interest	176	1,019	1,141
CMHC Due December 2022	7.875%	$134 principal & interest	–	618	700
CMHC Due December 2017	5.750%	$103 principal & interest	–	76	171
Silver Heights Special Care Home					
CMHC Due December 2027	1.990%	$40 principal & interest	46	385	417
Whitewood Community Health Centre					
CMHC Due November 2019	2.110%	$92 principal & interest	1	237	323
				$ 4,146	$ 4,781
		Less: Current portion		631	637
				$ 3,515	$ 4,144

Saskatchewan Housing Corporation (SHC) may provide a mortgage subsidy for supportive care homes financed by Canada Mortgage and Housing Corporation (CMHC). The subsidy may change when the mortgage renewal occurs.

For each of the mortgages, the RHA has pledged the related buildings of the special care homes as security. Security for the loans was given in the form of promissory notes, general security agreements, assignments of fire insurance and board resolutions.

Interest paid on mortgages during the year was $125 (2016 - $170).

Principal repayments required in each of the next five years or thereafter are estimated as follows:

2017-18	$ 631
2018-19	562
2019-20	548
2020-21	493
2021-22	463
2022 & Subsequent	1,449

6) DEFERRED REVENUE – OPERATING FUND

	Balance Beginning of Year	Less Amount Recognized	Add Amount Received	Balance End of Year
Saskatchewan Health Initiatives				
Academic Health Sciences	$ 267	$ 2,055	$ 2,379	$ 591
Appropriateness Funding Data Analysis	–	9	120	111
Cardiac and Surgical Services	–	456	530	74
Colonoscopy - Scheduling	130	130	–	–
Computer Aided Dispatch	20	315	397	102
COPD Nurse and Pathway	312	9	–	303
Distributive Education Community Facility Proposal	29	29	–	–
ED Waits and Patient Flow	251	1,851	1,600	–
Geriatric Program Development	150	150	–	–
Healthline	1,776	3,936	3,307	1,147
Healthline Pooled Referrals	12	258	246	–
Home First Quick Response	100	–	–	100
Home Hemodialysis - Set Up Costs	144	144	–	–
Hotspotting - Connecting to Care	288	588	635	335
HSAS RQHR Midwife Compensation	200	200	–	–
Infection Prevention & Control	129	129	–	–
Knowledge Mobilization of Mental Health First Aid Funding	–	–	110	110
LEAN Physician Engagement	52	52	–	–
Long Term Care Urgent Issues Action Fund	372	165	–	207
MHA - Healthline	454	525	500	429
MHC Approved Home Operator Training	4	4	–	–
MHC Implementation Team Role & Knowledge Exchange	20	–	–	20
Nursing Resource Team	148	148	–	–
Primary Health Care Redesign	45	–	–	45
Re-design Framework of Primary Health Care	121	121	–	–
Resident Assessment Instrument	80	80	–	–
School of Dental Therapy	146	271	223	98

	Balance Beginning of Year	Less Amount Recognized	Add Amount Received	Balance End of Year
Senior Home Visits	103	316	647	434
SYD: Support Transition of Secure Care	43	–	–	43
Take Home Naloxone Program	–	–	10	10
Test Shopper Program	103	129	215	189
Touchwood Innovation	105	–	–	105
Total Saskatchewan Health Initiatives	$ 5,604	$ 12,070	$ 10,919	$ 4,453

	Balance Beginning of Year	Less Amount Recognized	Add Amount Received	Balance End of Year
Other Government of Saskatchewan Initiatives				
eHealth Saskatchewan	$ 131	$ 131	$ –	$ –
Ministry of Education - Kids First	346	3,960	3,818	204
Ministry of Justice - Corrections and Policing	329	17	75	387
Saskatchewan Government Insurance - Acquired Brain Injury	5	808	813	10
Saskatchewan Government Insurance - Driver's Assessment	177	105	100	172
Saskatchewan Government Insurance - Sleep Apnea	200	200	200	200
Saskatchewan Health Research Foundation	23	69	164	118
Total Other Government of Saskatchewan Initiatives	$ 1,211	$ 5,290	$ 5,170	$ 1,091

	Balance Beginning of Year	Less Amount Recognized	Add Amount Received	Balance End of Year
Non-Government of Saskatchewan Initiatives				
Other	$ 3,906	$ 1,819	$ 726	$ 2,813
Research Grants	1,242	402	477	1,317
Total Non-Government of Saskatchewan Initiatives	$ 5,148	$ 2,221	$ 1,203	$ 4,130
Total Deferred Revenue	$ 11,963	$ 19,581	$ 17,292	$ 9,674

7) DEBENTURES PAYABLE

The RHA owns and operates several accommodation units occupied by "unit holders". In consideration for a life interest in a "right of use" of the accommodation unit, the unit holder contributes a lump sum deposit. In accordance with the debenture agreement, in the event of the death of the unit holder or termination of the occupancy agreement by either party, the RHA is obligated to repay the unit holder or their representative the lesser of:

a) The original sum; or,

b) The fair market value of the holders' right of use.

The debentures payable represent the accumulated amount of deposits received from the market unit holders. These debentures are non-interest bearing with no fixed terms of repayment. The specific land and buildings to which the debentures relate have been pledged as collateral.

8) NET CHANGE IN NON-CASH WORKING CAPITAL

	Operating Fund		Restricted Funds			
	2017	2016	Capital	Community Trust	2017	2016
(Increase) Decrease in accounts receivable	$ 14,338	$ (1,284)	$ (8,604)	$ 33	$ (8,571)	$ (2,402)
(Increase) Decrease in inventory	(352)	25	–	–	–	–
(Increase) Decrease in prepaid expenses	866	1,585	–	–	–	–
Increase (Decrease) in accounts payable	392	842	358	–	358	(2,032)
Increase (Decrease) in accrued salaries	(2,845)	8,249	–	–	–	–
Increase (Decrease) in vacation payable	(825)	4,433	–	–	–	–
Increase (Decrease) in deferred revenue	(2,289)	(6,579)	–	–	–	–
Increase (Decrease) in employee future benefits	582	433	–	–	–	–
	$ 9,867	$ 7,704	$ (8,246)	$ 33	$ (8,213)	$ (4,434)

9) TRUST ACCOUNTS

The RHA administers funds held in trust for staff, patients, and residents using the RHA's facilities. The funds are held in separate accounts. The total cash held in trust as at March 31, 2017 was $435 (2016 - $323). These amounts are not reflected in the financial statements.

10) RELATED PARTIES

These financial statements include transactions with related parties. The RHA is related to all Saskatchewan Crown Agencies such as ministries, corporations, boards and commissions under the common control of the Government of Saskatchewan. The RHA is also related to non-Crown enterprises that the Government jointly controls or significantly influences. In addition, the RHA is related to other non-Government organizations by virtue of its economic interest in these organizations.

a) Related Party Transactions

Transactions with these related parties are in the normal course of operations. Amounts due to or from and the recorded amounts of transactions resulting from these transactions are included in the financial statements and the table below. They are recorded at exchange amounts which approximate prevailing market rates charged by those organizations and are settled on normal trade terms.

In addition, the RHA pays Provincial Sales Tax to the Saskatchewan Ministry of Finance on all its taxable purchases. Taxes paid are recorded as part of the cost of those purchases.

	2017	2016
Revenues		
Community Initiatives Fund	$ 12	$ 165
Cypress Regional Health Authority	455	515
eHealth Saskatchewan	131	2
Five Hills Regional Health Authority	390	1,228
Health Shared Services Saskatchewan	1,616	1,145
Ministry of Education	3,987	3,994
Ministry of Health	2,945	2,844
Ministry of Justice	178	311
Ministry of Social Services	45	39
Prince Albert Parkland Regional Health Authority	38	1
Regina School Division No. 4	68	6
Saskatchewan Association of Health Organizations Inc.	117	15
Saskatchewan Cancer Agency	2,000	1,999
Saskatchewan Government Insurance	4,116	4,090
Saskatchewan Health Research Foundation	78	1
Saskatchewan Housing Corporation	411	456
Saskatchewan Polytechnic	5	24
Saskatchewan Workers' Compensation Board	12,298	7,351
Saskatoon Regional Health Authority	334	85
Sun Country Regional Health Authority	202	284
Sunrise Regional Health Authority	527	590
	$ 29,953	$ 25,145

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2017
(in thousands of dollars)

Expenses	2017	2016
eHealth Saskatchewan	$ 2,241	$ 1,048
Health Shared Services Saskatchewan	32,242	27,795
Ministry of Central Services	22	118
Ministry of Finance	1,379	1,274
Saskatchewan Government Insurance	47	46
Saskatchewan Healthcare Employees' Pension Plan	37,838	37,505
Saskatchewan Polytechnic	129	91
Saskatchewan Power Corporation	7,156	6,913
Saskatchewan Telecommunications	2,710	4,679
Saskatchewan Transportation Company	24	30
Saskatchewan Workers' Compensation Board	9,056	9,770
Saskatoon Regional Health Authority	223	125
SaskEnergy Incorporated	1,633	1,928
Sunrise Regional Health Authority	–	29
Technical Safety Authority of Saskatchewan	40	47
	$ 94,740	$ 91,398

Accounts Receivable	2017	2016
Cypress Regional Health Authority	$ 29	$ 60
Five Hills Regional Health Authority	52	104
Health Shared Services Saskatchewan	–	149
Ministry of Health	536	711
Saskatchewan Cancer Agency	243	997
Saskatchewan Government Insurance	45	29
Saskatchewan Workers' Compensation Board	505	334
Saskatoon Regional Health Authority	184	2
Sun Country Regional Health Authority	38	59
Sunrise Regional Health Authority	61	61
	$ 1,693	$ 2,506

Prepaid Expenses	2017	2016
eHealth Saskatchewan	$ 112	$ 42
Health Shared Services Saskatchewan	66	66
Saskatchewan Telecommunications	78	335
	$ 256	$ 443

	2017	2016
Accounts Payable		
eHealth Saskatchewan	$ 426	$ 606
Health Shared Services Saskatchewan	6,621	5,879
Ministry of Finance	223	212
Saskatchewan Healthcare Employees' Pension Plan	5,288	5,082
Saskatchewan Power Corporation	572	485
Saskatchewan Telecommunications	182	170
Saskatchewan Workers' Compensation Board	2,547	2,507
SaskEnergy Incorporated	189	132
	$ 16,048	$ 15,073

b) Health Care Organizations

i) Prescribed Health Care Organizations and Third Parties

The RHA has entered into agreements with HCOs and third parties to provide health services. These organizations receive operating funding from the RHA on a monthly basis in accordance with budget amounts approved annually. During the year, the RHA provided the following amounts to HCOs and third parties:

	2017	2016
615672 Saskatchewan Ltd.	$ 549	$ 552
757 Mohr's Holdings Inc.	18	18
Autism Resource Centre Inc.	747	747
Cupar Lions Volunteer Ambulance Inc.	319	322
Extendicare (Canada) Inc.	26,832	26,405
Hutch Ambulance Moosomin Inc.	630	632
Imperial & District Ambulance Inc.	149	150
J.T. Ambulance Service Inc.	491	493
Mental Health Association / Regina Branch Inc.	472	472
Phoenix Residential Society	1,558	1,558
Prairie Ambulance Care (1998) Ltd.	373	374
Rainbow Youth Centre Inc.	699	699
Raymore Community Health & Social Centre	86	75
Regina Recovery Homes Inc.	1,252	1,252
Soo Line Ambulance Association	284	285
Valley Ambulance Care Ltd.	533	541
Other - PPSTN Grant for ambulance providers	9	–
	$ 35,001	$ 34,575

ii) Affiliates

The Act makes the RHA responsible for the delivery of health services in its region including the health services provided by privately owned affiliates. The Act requires affiliates to conduct their affairs and activities in a manner that is consistent with, and that reflects, the health goals and objectives established by the RHA. The following presentation discloses the amount of funds granted to each affiliate:

	2017	2016
All Nations' Healing Hospital Inc.	$ 5,270	$ 5,291
Cupar & District Nursing Home Inc.	3,125	3,087
Lumsden & District Heritage Home Inc.	2,512	2,495
The Qu'Appelle Diocesan Housing Corporation	1,440	1,419
The Regina Lutheran Housing Corporation	4,864	4,881
The Salvation Army William Booth Special Care Home	8,393	8,372
Santa Maria Senior Citizens Home Inc.	10,113	10,040
	$ 35,717	$ 35,585

Ministry of Health requires additional reporting in the following audited financial summaries of the affiliate entities for the years ending March 31, 2017 and 2016.

	2017	2016
Statement of Financial Position		
Assets	$ 8,964	$ 9,293
Net capital assets	21,019	19,636
Total Assets	$ 29,983	$ 28,929
Total Liabilities	$ 18,739	$ 16,975
Total Net Assets (Fund Balances)	11,244	11,954
	$ 29,983	$ 28,929
Results of Operations		
RHA grant	$ 36,054	$ 35,817
Other revenue	9,477	9,041
Total Revenue	45,531	44,858
Salary & benefits	35,292	35,391
Other expenses*	11,096	9,842
Total Expenses	46,388	45,233
Excess (Deficiency) of revenue over expenses	$ (857)	$ (375)

* Other Expenses includes amortization of $1,405 (2016 - $1,417)

	2017	2016
Statement of Cash Flow		
Cash from operations	$ 1,949	$ 634
Cash used in capital activities	(2,760)	(838)
Cash used in financing activities	1,347	456
Cash used in investing activities	(73)	(137)
Increase (Decrease) in Cash	$ 463	$ 115

iii) Fund Raising Foundations

The Hospitals of Regina Foundation Inc. is an independent non-profit corporation without share capital that has its own Board of Directors. It provides donations to the RHA for capital equipment, education and research purposes. Its accounts are not included in these financial statements. As of December 31, 2016 it has net assets of $25,882 (2015 - $20,974). During the year, the Foundation provided funding of approximately $2,684 (March 31, 2016 - $7,736) for programs and capital acquisitions reported in donations and ancillary income. These amounts were used to fund capital assets, education and research projects throughout the Region.

	Dec. 31, 2016	Dec. 31, 2015
Statement of Financial Position		
Total Assets	$ 27,775	$ 25,870
Total Liabilities	$ 1,893	$ 4,896
Total Net Assets (Fund Balances)*	25,882	20,974
	$ 27,775	$ 25,870

* In accordance with donor-imposed restrictions $6,801 (2015 - $6,393) of the foundation's net assets must be used to purchase specialized equipment for the RHA

Results of Operations		
Total Revenue	$ 9,622	$ 8,289
Total Expenses*	4,714	10,197
Deficiency of revenue over expense	$ 4,908	$ (1,908)

* Total expenses include contributions of $2,969 (2015 - $8,342) to the RHA and amortization of $79 (2015 - $81)

Statement of Cash Flow		
Cash from operations	$ 5,402	$ 7,173
Cash used in capital activities	(31)	(48)
Cash used in financing activities	(2,969)	(8,342)
Cash used in investing activities	(4,960)	1,500
Increase (Decrease) in cash	$ (2,558)	$ 283

11) EMPLOYEE FUTURE BENEFITS

a) Pension Plan

Employees of the RHA participate in one of the following pension plans:

1. Saskatchewan Healthcare Employees' Pension Plan (SHEPP) – This is jointly governed by a board of eight trustees. Four of the trustees are appointed by Health Shared Services Saskatchewan (3sHealth) (a related party) and four of the trustees are appointed by Saskatchewan's health care unions (CUPE, SUN, SEIU, SGEU, RWDSU, and HSAS). SHEPP is a multi-employer defined benefit plan that came into effect December 31, 2002. (Prior to December 31, 2002 this plan was formerly the SAHO Retirement Plan and governed by the Saskatchewan Association of Healthcare Organizations Board of Directors).

2. Civic Employees' Superannuation and Benefit Plan (RCP) – This is a multi-employer defined benefit plan that is administered by a jointly trusteed administrative board (equal employer and employee representatives). The plan was amended effective January 1, 2016. Employers agreed to amortize the unfunded liability over a twenty year period. In respect to the pre-amended deficit, the employer/employee contribution rates changed from an equal cost sharing to 60:40 contribution ratio. The sharing of future deficits shall be in accordance with the new funding policy.

3. Public Employees' Pension Plan (PEPP) (a related party) – This is a multi-employer defined contribution plan and is sponsored by the Government of Saskatchewan.

The RHA's financial obligation to these plans is limited to making the required payments to these plans according to their applicable agreements. Pension expense is included in Compensation – benefits in Schedule 1 and is equal to the RHA contributions amount below.

	2017				2016
	SHEPP	PEPP	RCP	Total	Total
Number of active members	7,257	28	1,459	8,744	8,658
Member contribution rate*	8.10% - 10.70%	5.00% - 7.00%	7.80% - 13.10%		
RHA contribution rate*	9.07% - 11.98%	6.00% - 7.00%	8.80% - 14.60%		
Member contributions	$ 33,784	$ 194	$ 7,571	$ 41,549	$ 42,109
RHA contributions	$ 37,965	$ 200	$ 8,602	$ 46,767	$ 46,719

* Contribution rates are a percentage of salary and vary based on employee group.

[1] Active members are employees of the RHA, including those on leave of absence as of March 31, 2017. Inactive members are not reported by the RHA. These plans are transferred to SHEPP and managed directly by SHEPP.

Pension plan contribution rates have increased as a result of deficiencies in SHEPP. Any actuarially determined deficiency is the responsibility of participating employers and employees in the ratio 1.12 to 1. Contribution rates will continue to increase until the next actuarial reports are completed.

b) Disability income plans:

Employees of the RHA participate in one of the following disability income plans, administered by 3sHealth:

1. CUPE established in 1975 – affiliated with the Canadian Union of Public Employees
2. General established in 1975
3. SUN established in 1982 – affiliated with the Saskatchewan Union of Nurses

The RHA's financial obligation to these plans is limited to making the required payments to these plans according to their applicable agreements. Disability expense is included in Compensation – benefits in Schedule 1 and is equal to the RHA contributions amount below.

	2017				2016
	CUPE	General	SUN	Total	Total
Number of active members	4,880	1,394	2,441	8,715	8,659
Member contribution rate*	1.35%	0.60-0.65%*	0.69%		
RHA contribution rate*	1.35%	0.65-0.70%*	0.81%		
Member contribution	$ 2,476	$ 721	$ 1,132	$ 4,329	$ 4,656
RHA contribution	$ 2,476	$ 784	$ 1,329	$ 4,589	$ 4,927

* Contribution rates are a percentage of salary and vary based on employee group.

c) Accumulated sick leave benefit liability:

The RHA provides certain compensated sick leave benefits to its employees. These benefits generally accumulate with employee service but do not vest. The liability represents the present value of the amount attributed to the expected future utilization of the accumulated sick leave benefits. The liability relates only to the sick days used in a future year that are over and above sick days earned in a future year.

The cost of the accrued benefit obligation related to sick leave entitlement earned by employees is actuarially determined using the projected benefit method prorated

on service and management's best estimate of inflation, discount rate, employee demographics and sick leave usage of active employees. The RHA has completed an actuarial valuation as of March 31, 2016. Key assumptions used as inputs into the actuarial calculation are as follows:

	2017	2016
Discount rate	2.40%	1.90%
Earning escalation rate	1.00%	1.00%
Expected average remaining service life	13.3 years	13.3 years

Earnings increase for seniority, merit and promotion as follows:

Employee group	Rate
For ages 15 to 29	2.00%
For ages 30 to 39	1.50%
For ages 40 to 49	1.00%
For ages 50 to 59	0.50%
For ages 60 and over	0.00%
SUN members at 20 years service (ages 60 & over)	2.00%

	2017	2016
Accrued benefit obligation, beginning of year	$ 25,767	$ 25,334
Cost for the year		
Current period benefits cost	3,472	3,316
Employee benefit interest expense	723	528
Actuarial (gains) losses	397	227
Benefits paid during the year	(4,010)	(3,638)
Accrued benefit obligation, end of year	$ 26,349	$ 25,767

12) BUDGET

The RHA Board approved the 2016-2017 budget plan on July 20, 2016.

13) INSURANCE

The RHA purchases liability insurance from Healthcare Insurance Reciprocal of Canada (the Reciprocal). Under the terms of the Subscribers' Agreement, with respect to a policy period where revenues exceed expenses, any premium surplus may be refunded to the Reciprocal's subscribers on a proportionate basis after the subscriber has been enrolled with the

Reciprocal for more than four years. This is the RHA's twentieth year in the agreement with the Reciprocal. Similarly, if there is a deficiency of revenues, the Reciprocal may collect such premium deficiency from its Subscribers on a proportionate basis. The Reciprocal maintains a stabilization fund to cover future deficiencies. Also, the Reciprocal is insured for claims in excess of $1 million. Surplus distribution in 2017 was $275 (2016 - $188). There are no claims reported that are expected to exceed the policy limits.

14) FINANCIAL INSTRUMENTS

a) Significant terms and conditions

There are no significant terms and conditions related to financial instruments classified as current assets or current liabilities that may affect the amount, timing and certainty of future cash flows. Significant terms and conditions for the other financial instruments are disclosed separately in these financial statements.

b) Financial risk management

The RHA has exposure to the following risk from its use of financial instruments: credit risk, market risk and liquidity risk.

The Board ensures that the RHA has identified its major risks and ensures that management monitors and controls them. The Board oversees the RHA's systems and practices of internal control, and ensures that these controls contribute to the assessment and mitigation of risk.

c) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The RHA is exposed to credit risk from the potential non-payment of accounts receivable. The majority of the RHA's receivables are from Ministry of Health – General Revenue Fund, Saskatchewan Workers' Compensation Board, health insurance companies or other provinces. Therefore, the credit risk on accounts receivable is minimal.

The RHA is also exposed to credit risk from cash, short-term investments and investments. The RHA manages its credit risk surrounding cash, short-term investments and investments by dealing solely with reputable banks and financial institutions and utilizing an investment policy to guide investment decisions. The RHA invests surplus funds to earn

investment income with the objective of maintaining safety of principal and providing adequate liquidity to meet cash flow requirements.

The maximum exposure to credit risk based on the carrying amount of the RHA's financial assets at March 31, 2017 is as follows:

	2017	2016
Cash and short-term investments	$ 588	$ 633
Accounts receivable		
Ministry of Health - General Revenue Fund	2,528	6,904
Other	15,265	16,656
Investments	529	629
	$ 18,710	$ 24,822

d) Market risk:

Market risk is the risk that changes in market prices, such as foreign exchange rates or interest rates will affect the RHA's income or the value of its holdings of financial instruments. The objective of market risk management is to control market risk exposure within acceptable parameters while optimizing return on investment.

(i) Foreign exchange risk:

The RHA operates within Canada, but in the normal course of operations is party to transactions denominated in foreign currencies. Foreign exchange risk arises from transactions denominated in a currency other than the Canadian dollar, which is the functional currency of the RHA. The RHA believes that it is not subject to significant foreign exchange risk from its financial instruments.

(ii) Interest rate risk:

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

Financial assets and financial liabilities with variable interest rates expose the RHA to cash flow interest rate risk. The RHA's investments include guaranteed investment certificates bearing interest at fixed rates. The RHA's mortgages payable outstanding as at March 31, 2017 and 2016 have fixed interest rates. See Note 14 g) for line of credit detail.

Although management monitors exposure to interest rate fluctuations, it does not employ any interest rate management policies to counteract interest rate fluctuations.

As at March 31, 2017, had the prevailing interest rates increased or decreased by 1%, assuming a parallel shift in the yield curve, with all other variables held constant, the RHA's financial instruments would have decreased or increased by approximately $77 (2016 - $89), approximately 8.92% of the fair value of investments (2016 - 7.52%).

e) Liquidity risk

Liquidity risk is measured by an organization's ability to fulfill its financial obligations as they become due. As at March 31, 2017, the RHA had current operating financial assets of $16.7 and current operating liabilities of $129.8 which represents a working capital deficit of $113.1. It also had an unused line of credit in the amount of $30,675.

The RHA has current restricted financial assets of $1.5 and current restricted liabilities of $1.4 which represents a working capital of $0.1. As at March 31, 2017, the RHA has complied with all restrictions placed on contributions received.

The RHA manages liquidity risk by continually monitoring actual and forecasted cash flows from operations and anticipated investing and financing activities. To ensure the RHA has sufficient cash on hand, the RHA prepares annual capital and operating budgets and forecasts which are regularly monitored and updated as necessary.

As at March 31, 2017, the RHA is committed to the following operating and restricted financial liabilities, including principal and interest, based on the expected undiscounted cash flows from the reporting date to the contractual maturity date:

	Carrying Amount	Due in less than 1 year	Due in 1 to 3 years	Due in 3 to 5 years	Due after 5 years
Accounts payable & accrued liabilities	$ 41,790	$ 41,790	$ –	$ –	$ –
Accrued salaries	22,337	22,337	–	–	–
Vacation payable	55,260	47,196	8,064	–	–
Deferred revenue	9,674	9,674	–	–	–
Long-term debt and mortgages	4,146	631	562	548	2,405
Total financial liabilities	$ 133,207	$ 121,628	$ 8,626	$ 548	$ 2,405

f) Fair value

The carrying amounts of these financial instruments approximate fair value due to their immediate or short-term nature:

- Accounts receivable
- Accounts payable and accrued liabilities
- Accrued salaries and vacation payable
- Cash and cash equivalents
- Short-term investments

The carrying value of other investments approximates their fair value as interest rates are consistent with current market rates. The fair value of mortgages before the repayment required within one year, is $3,988 (2016 - $4,512) and is determined using discounted cash flow analysis based on current incremental borrowing rates for similar borrowing arrangements, net of mortgage subsidies.

g) Operating Line of Credit

The RHA has an unsecured line of credit limit of $31,515 approved by the Minister of Health in 1999. Interest on the outstanding balance is charged at bank prime less .75%. Total interest paid on the line of credit was $191 (2016 - $173).

15) INTERFUND TRANSFERS

Each year the RHA transfers amounts between its funds for various purposes. These include funding capital asset purchases and reassigning fund balances to support certain activities.

	2017			2016		
	Operating	Capital	Community Trust	Operating	Capital	Community Trust
Building renovations	$ –	$ –	$ –	$ 450	$ (450)	$ –
Capital asset purchases	(11)	62	(51)	(305)	314	(9)
Mortgage payments	(454)	454	–	(458)	458	–
Replacement reserves	95	(95)	–	(56)	56	–
	$ (370)	$ 421	$ (51)	$ (369)	$ 378	$ (9)

16) PAY FOR PERFORMANCE

As part of government-wide fiscal restraint measures, the pay for performance compensation plan has been suspended for the fiscal years 2014-15 to 2016-17. This compensation plan was introduced in April 2011 and allowed senior employees to be eligible to earn lump sum performance adjustments of up to 110% of their base salary. In prior years, senior employees were paid 90% of current base salary and lump sum performance adjustments related to the previous year. Due to the suspension of the pay for performance compensation plan, senior employees will receive 100% of their base salary for the fiscal years 2014-15 to 2016-17.

17) COLLECTIVE BARGAINING AGREEMENTS

The Saskatchewan Union of Nurses' contract and the Health Sciences Association of Saskatchewan's contract are both in effect until March 31, 2018. The Canadian Union of Public Employees' contract expired March 31, 2017.

18) RESTRUCTURING

In January 2017 the Government of Saskatchewan announced its intention to consolidate the province's twelve existing Regional Health Authorities, including Regina Qu'Appelle Regional Health Authority, into one single Provincial Health Authority. The consolidation is expected to occur in fall 2017. Although Regina Qu'Appelle Regional Health Authority will be dissolved upon completion of the consolidation, it is expected its assets, liabilities, and operations will continue as part of the Saskatchewan Health Authority. As a result, these financial statements have been prepared on a going concern basis.

19) COMPARATIVE INFORMATION

Certain 2016 balances have been reclassified to conform to the current year's presentation. The reclassifications are not material to the financial statements.

Schedule of Expenses by Object

For the year ended March 31, 2017
(in thousands of dollars)

	Budget 2017	Actual 2017	Actual 2016 (Note 19)
Operating			
Advertising & public relations	$ 303	$ 146	$ 193
Board costs	176	65	76
Compensation - benefits	114,502	114,051	113,161
Compensation - employee future benefits	–	583	433
Compensation - salaries	553,624	569,277	573,144
Continuing education fees & materials	999	696	769
Contracted out services	25,424	26,169	22,349
Diagnostic imaging supplies	625	577	562
Dietary supplies	88	77	88
Drugs	15,158	15,142	14,598
Food	8,224	8,398	8,155
Grants to ambulance services	3,355	3,355	3,366
Grants to health care organizations & affiliates	68,092	67,363	66,794
Housekeeping & laundry supplies	2,488	2,564	3,415
Information technology contracts	6,043	6,399	6,124
Insurance	1,763	1,772	1,819
Interest	432	417	392
Laboratory supplies	6,496	6,406	6,335
Medical and surgical supplies	47,818	48,560	46,113
Medical remuneration & benefits	92,781	94,720	90,690
Meetings	376	171	267
Office supplies and other office costs	3,893	3,530	3,750
Other	7,462	7,327	6,718
Professional fees	12,241	14,122	13,555
Prosthetics	20,224	18,793	20,259
Purchased salaries	350	358	1,134
Rent / lease / purchase costs	13,363	13,491	14,678
Repairs and maintenance	14,197	14,625	15,100
Supplies - other	3,517	3,836	3,796
Therapeutic supplies	1,150	886	928
Travel	4,774	4,353	4,520
Utilities	12,121	11,873	11,410
	$ 1,042,059	$ 1,060,102	$ 1,054,691
Restricted			
Amortization		$ 29,739	$ 30,781
Loss on disposal of capital assets		176	140
Mortgage interest expense		125	170
Other		1,683	2,275
		$ 31,723	$ 33,366

Schedule of Investments

As at March 31, 2017
(in thousands of dollars)

	Amount	Maturity	Effective Rate
Restricted Investments			
Cash and short-term investments			
Chequing and savings			
CIBC Wood Gundy cash account	$ 50		
Renaissance High Interest Savings	3		
	$ 53		
Investments			
Home Trust Company	123	23-Jun-17	2.20%
Laurentian Bank of Canada	98	23-Jun-17	2.15%
Equitable Bank	20	17-Jul-17	2.25%
B2B Bank	23	25-Jul-17	1.65%
Peoples Trust Co	23	25-Jul-17	1.45%
Homequity Bank	48	26-Mar-18	1.88%
	$ 335		
Total Cash and short-term investments	$ 388		
Long-Term Investments			
Equitable Bank	46	2-Apr-18	1.70%
President's Choice Bank	98	25-Jun-18	2.56%
Home Trust Company	43	23-Jul-18	1.80%
B2B Bank	54	25-Jul-18	1.65%
B2B Bank	57	1-Apr-19	1.81%
Canadian Western Bank	50	25-Jul-19	1.75%
Equitable Bank	21	25-Jul-19	1.76%
ICICI Bank	22	25-Jul-19	1.72%
Laurentian Bank of Canada	87	3-Oct-19	1.71%
Canadian Western Bank	51	25-Jul-20	1.80%
Total Long-term investments	$ 529		
Total Restricted Investments	$ 917		
Restricted and Unrestricted Totals			
Total Cash & short-term investments	$ 388		
Total Long-term investments	529		
Total Investments	$ 917		

Restricted Investments consist of Community generated funds transferred to the RHA and held in the Community Trust Funds (Schedule 3) and Replacement reserves maintained under mortgage agreements with Canada Mortgage and Housing Corporation held in the Capital Fund (Schedule 4)

Schedule of Externally Restricted Funds

For the year ended March 31, 2017
(in thousands of dollars)

	Balance Beginning of Year	Investment & Other Revenue	Donations, Grants, & Transfers	Expenses	Transfer to Investment in Capital Asset	Transfer to External Organization	Balance End of Year
Community Trust Fund							
Broadview Centennial Lodge	$ 22	$ –	$ 2	$ 10	$ –	$ –	$ 14
Broadview Union Hospital	82	–	2	5	–	–	79
Eastern Saskatchewan Pioneer Lodge	18	–	–	–	–	–	18
Golden Prairie Home	176	3	1	16	15	–	149
Grenfell Area	453	9	–	4	26	–	432
Indian Head Union Hospital	34	–	–	–	–	–	34
Lakeside Home	4	–	1	–	–	–	5
Montmartre Health Centre	53	1	1	–	–	–	55
Moosomin Union Hospital	135	3	3	21	–	–	120
St. Joseph's Integrated Care Centre	83	–	–	1	–	–	82
Whitewood Community Health Centre	66	–	7	19	10	–	44
Wolseley Memorial Hospital	382	2	6	6	–	286	98
Total Community Trust Fund	$ 1,508	$ 18	$ 23	$ 82	$ 51	$ 286	$ 1,130
Capital Fund							
Saskatchewan Health Initiatives							
Capital construction	$ 12,465	$ 34	$ 15,072	$ 1,395	$ 5,203	$ –	$ 20,973
Capital equipment	3,508	87	3,253	79	3,876	–	2,893
Capital - to be funded from future surplus	(7,923)	1	1	161	(177)	–	(7,905)
Emergency Medical Services	19	–	–	–	–	–	19
Information Technology	1,731	–	2,903	–	2,212	–	2,422
Infrastructure block	1,328	–	–	75	104	–	1,149
Medical Imaging - RIS/PAC	36	–	–	–	16	–	20
Mortgage funding	–	–	504	504	–	–	–
Total Saskatchewan Health Initiatives	11,164	122	21,733	2,214	11,234	–	19,571
Other Government of Saskatchewan Initiatives							
Saskatchewan Government Insurance	106	–	37	–	86	–	57
Saskatchewan Housing Corporation	–	–	257	257	–	–	–
Total Other Government Initiatives	106	–	294	257	86	–	57
Non-Government of Saskatchewan Initiatives							
Balcarres Integrated Care Centre	25	4	27	6	24	–	26
Echo Lodge Special Care Home	68	1	–	3	–	–	66
Rural Home Care Services	3	–	–	–	–	–	3
Silver Heights Special Care Home	23	2	4	–	–	–	29
St. Joseph's Integrated Care Centre	7	1	–	–	–	–	8
Total Non-Government of Saskatchewan Initiatives	126	8	31	9	24	–	132
Total Capital Fund	$ 11,396	$ 130	$ 22,058	$ 2,480	$ 11,344	$ –	$ 19,760
Total Externally Restricted Funds	$ 12,904	$ 148	$ 22,081	$ 2,562	$ 11,395	$ 286	$ 20,890

Schedule of Internally Restricted Fund Balances

For the year ended March 31, 2017
(in thousands of dollars)

	Balance Beginning of Year	Investment Income Allocation	Allocation from Unrestricted	Transfer to Unrestricted (expenses)	Transfer to Investment in Capital	Balance End of Year
CAPITAL						
Replacement Reserves						
Balcarres Integrated Care Centre	$ 108	$ –	$ (108)	$ –	$ –	$ –
Echo Lodge Special Care Home	328	–	–	–	–	328
Golden Prairie Home	116	–	–	–	–	116
Silver Heights Special Care Home	77	–	–	–	–	77
Whitewood Community Health Centre	66	–	8	–	22	52
Regina Village Rentals	350	3	75	74	–	354
Total Replacement Reserves	$ 1,045	$ 3	$ (25)	$ 74	$ 22	$ 927
OPERATING						
Information Technology	$ 11	$ –	$ –	$ –	$ 11	$ –
Capital equipment	(764)	–	–	–	–	(764)
Total Operating	$ (753)	$ –	$ –	$ –	$ 11	$ (764)
Total Internally Restricted Funds	$ 292	$ 3	$ (25)	$ 74	$ 33	$ 163

Schedules of Board Remuneration

For the year ended March 31, 2017

	Retainer	Per Diem	Travel Time Expenses	Travel & Sustenance Expenses	Other Expenses	Canada Pension Plan	2017 Total	2016 Total
Carter, D. Chairperson	$ 9,960	$ 7,800	$ 375	$ 376	$ 108	$ –	$ 18,619	$ 24,760
Barber, B. Vice-Chairperson	–	4,350	794	1,058	–	79	6,281	7,272
Davis, J.	–	2,788	150	–	–	8	2,946	2,867
Gurnsey, D.	–	2,750	313	354	–	–	3,417	1,966
Jijian, L.	–	3,650	175	192	–	–	4,017	1,875
Lang, J.	–	2,325	175	–	63	–	2,563	2,719
Miskiman, L.	–	3,025	1,350	2,436	–	58	6,869	8,498
Quinlan, S.	–	4,750	250	367	–	–	5,367	7,538
Ring, G.	–	1,513	–	–	–	–	1,513	575
VanDerVelden, L.	–	3,138	125	160	–	1	3,424	2,951
Woidyla, P.	–	4,800	1,588	1,795	541	129	8,853	8,783
Bryant, C. former Member	–	–	–	–	–	–	–	894
Gwilliam, L. former Member	–	875	500	721	31	25	2,152	7,929
Semenchuck, G. former Member	–	–	–	–	–	–	–	1,786
	$ 9,960	$ 41,764	$ 5,795	$ 7,459	$ 743	$ 300	$ 66,021	$ 80,413

Schedule of Senior Management Salaries, Benefits, Allowances and Severance

For the year ended March 31, 2017

	2017					2016
	Salaries	Benefits & Allowances	Sub-total	Severance	Total	Total
Keith Dewar, President & Chief Executive Officer	$ 396,007	$ 7,860	$ 403,867	$ –	$ 403,867	$ 408,352
Teresa Carlson, Acting Vice President, Integrated Services - Clinical Support	146,684	858	147,542	–	147,542	–
Karen Earnshaw, Vice President, Integrated Health Services	248,598	60	248,658	–	248,658	246,275
Sharon Garratt, Vice President, Integrated Health Services	194,756	7,260	202,016	–	202,016	197,960
Mike Higgins [3], Vice President, People & Safety	187,735	6,045	193,780	–	193,780	251,793
Jan Hutchings Besse, Acting Vice President, Integrated Services - Clinical Support	145,508	860	146,368	–	146,368	–
Carol Klassen, Vice President, Knowledge and Technology Services	248,725	6,277	255,002	–	255,002	255,082
David McCutcheon, Vice President, Physician and Integrated Health Services	335,148	8,099	343,247	–	343,247	324,621
Susan Neville, Vice President, Integrated Health Services	–	–	–	–	–	102,853
Robbie Peters, Vice President & Chief Financial Officer	273,431	8,402	281,833	–	281,833	278,197
Michael Redenbach, Vice President, Integrated Health Services	248,725	7,151	255,876	–	255,876	252,364
Michele Vogt [3], Acting Vice President, People & Safety	43,325	848	44,173	–	44,173	–
Dawn Calder, former Acting Vice President, Integrated Health Services	62,872	15	62,887	–	62,887	183,325
Valerie Hunko, former Vice President, Integrated Health Services	–	–	–	–	–	450
Marlene Smadu, former Vice President, Quality & Transformation	58,897	1,515	60,412	–	60,412	252,361
	$ 2,590,411	$ 55,250	$ 2,645,661	$ –	$ 2,645,661	$ 2,753,633

[1] Salaries include regular base pay, overtime, honoraria, sick leave, vacation leave, and merit or performance pay, lumpsum payments, and any other direct cash remuneration. The Pay for Performance compensation plan has been suspended for the fiscal years 2014-15 to 2016-17. Senior employees will receive 100% of their base salary for the fiscal years 2014-15 to 2016-17. Refer to Note 16 for further details.

[2] Benefits & allowances include the employer's share of amounts paid for the employees' benefits and allowances that are taxable to the employee. This includes taxable: professional development, education for personal interest, non-accountable relocation benefits, personal use of an automobile, cell phone, computer, etc., as well as any other taxable benefits.

[3] Mike Higgins was seconded for one year to the Saskatchewan Association of Health Organizations Inc. effective January 3, 2017. Michele Vogt has been appointed acting vice president during his absence.

APPENDIX A: PATIENT ADVOCATE SERVICES

In a culture of patient and family-centred care, patients, families, clients and residents are encouraged to participate and collaborate in their care with a goal of resolving concerns at the point of care.

What to do if you have a concern

Resolving concerns at the point of care is the most effective way to reach a positive outcome. If you have questions or concerns about the care or service provided to you or a family member, you should:

- Speak first with the staff and doctors involved in your care.
- If you still have questions or you are not comfortable speaking directly to those involved in your care, speak with the unit manager.
- If you require further assistance, ask to speak with a patient advocate.

How a Patient Advocate can help you

Patient Advocates are available to assist you with concerns if you are unable to get the answers you are looking for. They can:

- Inform you of your rights, options and responsibilities.
- Ensure your concerns are reviewed and coordinate a regional response.
- Recommend changes to improve the quality of health services provided in RQHR.
- Help you navigate through more than one service area and connect you with the people or information you need.

The Region continues to promote Patient Advocate Services through brochures available at registration/admission desks, in all clinical/program areas and on the Internet site at www.rqhealth.ca.

To contact Patient Advocate Services, call 1-866-411-7272 outside of Regina and 306-766-3232 for Regina residents. You can also contact them via email at patientadvocate@rqhealth.ca

APPENDIX B: LIST OF FACILITIES

REGINA

Site	Location	Gross Sq. Ft.	Lease/Own
Addiction Treatment Centre	1640 Victoria Ave.	18,348	Own
Al Ritchie Health Action Centre	325 Victoria Ave.	2,080	Lease
Alcohol and Drug Services, I.T., Mental Health-Adult, Public Health	2110 Hamilton St.	60,888	Lease
Autism Centre	2166 Broad St.	4,112	Lease
Child and Youth and Kinship Centre	1680 Albert St.	26,465	Lease
Drug Treatment Court	2024 Albert St.	5,650	Lease
Eagle Moon Health Office	400 Broad St.	2,820	Lease
Emergency Medical Services - Geopost	3705 Hill Ave.	5,400	Own
Emergency Medical Services - Geopost	5730 Rochdale Blvd.	1,679	Own
Emergency Medical Services – Central Operations	1350 Albert St.	47,465	Own
Emergency Medical Services - Geopost	2435 Park St.	970	Lease
Family Medicine Unit / Pre-Admission Surgical Assessment Centre	1621 Albert St.	26,698	Lease
Four Directions Community Health Centre	3510 - 5th Ave.	7,144	Lease
Harm Reduction Program	1048 Albert St.	1,962	Lease
Health Promotion (Health Promotion, Dental Health, Active Living, Nutrition, Midwifery), Population and Public Health Services	1080 Winnipeg St.	4,263	Lease
HealthLine, EMS Communication Centre, BedLine, Central Scheduling	2755 Avonhurst Dr.	17,436	Lease
Hearing Aid Plan	1920 Broad St.	5,185	Lease
Home Care / SWADD / HR / LR	4211 Albert St.	33,796	Lease
Home Care Treatment Centre	1311-B Broadway Ave.	3,125	Lease
Kidney Health Centre	235 Albert St. North	10,035	Lease
Support Services Facility	1001 Montreal St.	44,300	Own
Meadows Primary Health Centre	4006 Dewdney Ave.	6,408	Lease
Pasqua Hospital	4101 Dewdney Ave.	647,680	Own
Pioneer Manor, Regina Village	430 Pioneer Dr.	468,514	Own
Primary Health Care, Aboriginal Health / Home Care	1052 / 1056 Albert St.	4,092	Lease
Public Health - East Office	1911 Park St.	5,570	Lease
Public Health - North Office	204 Wascana St.	7,246	Own
Regina General Hospital	1440 - 14th Ave.	1,133,945	Own
RQHR Admin. Offices	200-2550 - 15th Ave.	4,962	Lease

APPENDIX B: LIST OF FACILITIES

REGINA

Site	Location	Gross Sq. Ft.	Lease/Own
RQHR Admin. Offices	2180 Victoria Ave. E.	5,901	Lease
RQHR Warehouse	1037 Park St.	9,325	Lease
Wascana Rehabilitation Centre	2180 - 23rd Ave.	593,372	Own
	Total Gross Sq. Ft., Regina Facilities	**3,202,549**	

RURAL

Site	Location	Gross Sq. Ft.	Lease/Own
Balcarres Integrated Care Centre	100 South Elgin St., Balcarres	27,940	Own
Broadview Centennial Lodge	310 Calgary St., Broadview	18,998	Own
Broadview Home Care Office	606 Main St., Broadview	1,259	Own
Broadview Union Hospital	901 Nina St., Broadview	19,181	Own
Cupar Health Centre*	108 Donald Rd., Cupar	13,608	Own
Fort Qu'Appelle Echo Lodge	560 Broadway St., Fort Qu'Appelle	21,128	Own
Fort Qu'Appelle Primary Health Care Centre	178 Boundary Ave. N. Fort Qu'Appelle	8,400	Own
Indian Head Golden Prairie Home	916 Eden St., Indian Head	23,272	Own
Indian Head Medical Clinic	719 Grand Ave., Indian Head	1,467	Lease
Grenfell Health Centre	721 Stella St., Grenfell	11,902	Own
Grenfell Housing Units (4 duplexes)	713 Regina Ave., Grenfell	3,627	Own
Grenfell Regional Office	802 Wolseley Ave., Grenfell	3,150	Own
Indian Head Union Hospital	300 Hospital St., Indian Head	20,775	Own
Lakeside Nursing Home	701 Ouimet St., Wolseley	55,025	Own
Long Lake Valley Integrated Facility	125 Prince St., Imperial	20,325	Own
Montmartre Health Centre	237 - 2nd Ave. E., Montmartre	20,032	Own
Grenfell Pioneer Home	710 Regina Ave., Grenfell	17,997	Own
Silver Heights Special Care Home	402 McLean St., Raymore	28,000	Own
Southeast Integrated Care Centre - Moosomin	601 Wright Rd., Moosomin	95,769	Own
Southey Health Action Centre	280 Burns Ave., Southey	200	Lease
St. Joseph's Integrated Care Centre	508 Westmoor St., Lestock	14,338	Own
Whitewood Community Health Centre	921 Gambetta St., Whitewood	16,856	Own
Wolseley Memorial Integrated Care Centre	801 Ouimet St., Wolseley	13,616	Own
	Total Gross Sq. Ft., Rural Facilities	**456,865**	

* Cupar Health Centre closed June 4, 2014 at 108 Donald Rd., Cupar and moved to the Cupar Primary Health Care Clinic (June 4, 2014 to May 26, 2015). Effective May 27, 2015, the clinic moved to the Cupar & District Nursing Home (an affiliate) at 213 Mills St., Cupar.

APPENDIX B: LIST OF FACILITIES

AFFILIATES

Site	Location	Gross Sq. Ft.
All Nations Healing Hospital	450 - 8th St. W., Fort Qu'Appelle	56,901
Cupar and District Nursing Home	213 Mills St., Cupar	39,166
Extendicare Elmview	4125 Rae St., Regina	18,500
Extendicare Parkside	4540 Rae St., Regina	51,977
Extendicare Sunset	260 Sunset Dr., Regina	40,000
Lumsden and District Heritage Home	10 Aspen Bay, Lumsden	20,000
Qu'Appelle House	1425 College Ave., Regina	28,265
Raymore Community Health and Social Centre	806 - 2nd Ave., Raymore	1,680
Regina Lutheran Home	1925 - 5th Ave. N., Regina	60,452
Santa Maria Senior Citizens Home	4215 Regina Ave., Regina	107,185
William Booth Special Care Home	50 Angus Rd., Regina	46,632
	Total Gross Sq. Ft., Affiliates	470,758

Total Gross Sq. Ft., RQHR (excluding Affiliated Facilities) 3,659,414

APPENDIX C: ORGANIZATIONAL STRUCTURE

Regina Qu'Appelle Health Region Organizational Structure

REGIONAL HEALTH AUTHORITY
R.W. (Dick Carter)
Chairperson

PRESIDENT & CEO
Keith Dewar

Quality & Strategy
- Communications
- Governance & Policy
- Patient Advocates
- Patient & Family Centred Care
- Patient Flow
- Quality Improvement & Planning

Vice President
Physician & Integrated Health Services
Dr. David McCutcheon

- Antimicrobial Stewardship
- Infection Prevention & Control
- Medicine Service Line: Emergency Department & EMS, Critical Care & Cardiosciences, Medicine Units & Neurosciences
- Physician Services
- Transfusion Safety

Senior Medical Officer
Dr. George Carson

- Discipline
- Quality of Practitioner Care
- Recruitment & Privileges

Vice President
Integrated Health Services
Michael Redenbach

- Long Term Care Service Line
- Mental Health & Addictions Service Line

Vice President
Integrated Health Services
Sharon Garratt

- Clinical Quality & Professional Practice
- Specialized Ambulatory Care Service Line
- Surgical Service Line
- Women & Children's Health Service Line

Vice President
Integrated Health Services
Karen Earnshaw

- HealthLine
- Home Care & Palliative Care
- Population & Public Health Services
- Primary Health Care Service Line
- Rural Health Facilities

Interim Vice Presidents
Integrated Health Services
Jan Besse & Terri Carlson

- Laboratory Services
- Medical Imaging
- Pharmacy
- Rehabilitation, Spiritual Care, Native Health Services & Respiratory Services
- Support Services

Acting Vice President
People & Safety
Michele Vogt

- Advance Care Planning
- Central Scheduling
- Employee Health & Safety
- Employee & Labour Relations
- Employment Services
- Human Resources Legal & Policy
- Patient Safety & Risk Management
- Representative Workforce
- Volunteer Services
- Workforce Planning & Development
- Workplace Accommodation & Attendance Support

Vice President
Knowledge & Technology Services
Carol Klassen

- Academic Health Sciences
- Clinical Engineering
- Information Technology
- Registration & Information Services
- Research & Health Information Services

Interim Vice Presidents
Financial Services
Andre Kroeger & Darlene Rorbeck

- Decision Support & Accounting
- Facilities Management
- Materials Management
- Payroll & Benefits
- Security & Parking Services

Note. Positions held are as of March 31, 2017.

APPENDIX D: PAYEE LIST

The payee list is compiled and distributed in accordance with Ministry guidelines, which states that the list must be included, either as an appendix or with the main content of the annual report, in all copies of the published annual report, whether it is distributed electronically or in hard copy. Reporting and tabling the payee list holds the Regional Health Authorities accountable for the public funds received.

Personal Services

Listed are individuals who received payments for salaries, wages, honorariums, etc. that total $50,000 or more

Name	Amount	Name	Amount	Name	Amount
Name	Amount	Agopsowicz, Micaela	57,831	Alspach, Rebecca	54,388
Abalos, Jojo	104,936	Agostini-Foroud, Kendra	66,111	Alston, Candace	84,233
Abelar, Ivy	56,794	Aguilar, Rhodora	58,776	Altieri, Breanna	72,811
Abell Thome, Cathie	80,770	Agullana, Melanie	156,271	Altwasser, Tara	71,592
Abello, Sandra	99,659	Agustin, Maria Soledad	69,690	Alviola, Maria Zeena	83,311
Abenir, Maria Cielo	121,571	Agustin, Rizalyn	97,178	Amendt, Olivia	58,393
Abi Ndoh, Edith	142,482	Ahmad, Rabiah	72,288	Amissih, Marie	74,852
Abrams, Murray	66,031	Ahmadi, Milagros	136,221	Amon, Bree	106,652
Abrenilla, Maribel	142,416	Ahmed, Sohail	79,433	Amyotte, Bernadette	80,638
Abrey, Karen	96,091	Aicken, Heather	69,782	Amyotte, Elma	53,777
Abrook, Elaine	100,179	Aikman, Monica	83,573	Amyotte, Stacey	75,872
Abuan, Ruby Grace	92,530	Ainr, Abdellah	86,892	Amyotte, Trisha	84,972
Abudu-Adam, Eunice	96,342	Aisaican, Arlene	80,105	Anacio, Carlo	121,456
Achoyo, Agnes	59,268	Aisaican, Terra	54,694	Anastasakis, Alisa	54,522
Ackerman, Janna	82,671	Akari, Joseph	95,411	Andaya, Jena	61,724
Ackerman, Melinda	79,035	Aker, Mitchell	72,094	Anderson, Barbara	83,434
Ackles, Leah	77,743	Aker, Yvonne	72,698	Anderson, Carolyn	107,281
Ackles, Sharon	53,062	Akinwale, Comfort	54,275	Anderson, Darrell	110,720
Acoose, Disa	52,204	Alarcon, Irene	110,776	Anderson, Elizabeth	52,703
Acoose, Pamela	51,730	Albanez, Jesse	101,981	Anderson, Kari	88,043
Adamiak, Bonnie	74,983	Albers, Lori	110,913	Anderson, Kendall	85,213
Adamko, Brenda	96,415	Albert, Kevin	71,461	Anderson, M. Sheila	158,572
Adams, Amy	73,481	Albert, Lori	80,018	Anderson, Pamela	71,860
Adams, Bill	108,169	Albus, Caitlin	81,928	Anderson, Sabrina	108,013
Adams, Brenda	52,113	Albus, Morgan	79,691	Anderson, Sandra	63,085
Adams, Folashade	75,733	Alejandria, Hennessy	116,908	Anderson, Sandra	54,843
Adams, Godwin	50,253	Alejandria, Lou Anne	70,239	Anderson, Sharon	94,270
Adams, Jody	98,223	Alexson, Delphine	75,007	Anderson, Shawn	102,010
Adams, Michael	85,875	Alfano, Beverly	137,153	Anderson, Shelby	65,598
Adamson, Susanne	50,808	Alfonso, Brenda	118,162	Anderson, Shelly	133,037
Adamyk, Lauren	59,429	Ali, Chinagorom	112,611	Anderson, Tamara	93,079
Addison, Amy	72,376	Ali, Meimuna	85,541	Anderson, Thomas	83,389
Adebogun, Olatundun	57,806	Allan, Aiza Em	65,332	Andes, Felina	164,571
Adelman, Olivia	90,204	Allan, Bevera	89,330	Andres, Jean	57,929
Adem, Finte	92,976	Allen, Brent	66,538	Andrews, Lillian	90,877
Adeoye, Paul	66,605	Allen, Claire	55,508	Andrews, Miesha	94,401
Adeyoju, Motunrayo	139,489	Allen, Dianne	89,380	Andrews, Murray	58,398
Adkins, Steve	93,955	Allen, Marla	76,250	Andrews, Naomi	81,963
Adolfo, Stephanie	93,791	Allen, Tessa	85,210	Angeles, Larissa	106,025
Adorna, Joanne	97,684	Allen, Thomas	50,302	Angeles, Ronald	696,480
Aebig, Jovita	53,180	Allison, Tawny	76,701	Antal, Jeanette	52,479
Aftab, Rubina	84,655	Almas, Laura	62,973	Antoine, Lani	91,929
Agar, Mallery	82,960	Almassy, Nicole	77,073	Anulat, Levelyn	50,854
Agbulos, Maria Katharine	99,148	Almeu, Enanu	59,388	Anweiler, Colby	57,493
Aglosolos, Dwight	82,150	Alog, Vangeline	63,245	Apostol, Zyra Camille	71,400
Aglosolos, Kristine Ivy	112,273	Alolong, Arlene	100,630	Appel, Jamie	94,030
Agnew, Chiarra	62,001	Alonzo, Ma Emelinda	58,854	Apperley, Barry	106,984
Agopsowicz, Darren	85,795	Alport, Lois	109,599	Apperley, Jessica	138,930

APPENDIX D: PAYEE LIST

Name	Amount
Appleby, Becky	54,097
Appleby, Carmen	80,604
Appleby, Jacquelyn	94,720
Appleby, Shannon	73,548
Arabi, Farzaneh	73,515
Arao, Aurora	73,998
Araos, Catherine May	69,718
Aravindanathan, Gowthaman	81,919
Arbuthnot, Blair	77,585
Arcena, Jeffrey	79,672
Arches, Mary Ann	112,813
Arevalo, Esmeralda	82,567
Argue, Jocelyn	84,653
Argueza, Dennis	102,097
Arklie, Chris	79,581
Armbruster, Robert	65,892
Armstrong, Craig	96,361
Armstrong, Shawn	126,878
Arndt, Rachel	83,750
Arnold, Arleene	67,494
Arnott, Dena	78,970
Arrojado, Desiree	84,560
Arscott, Susan	89,020
Arvidson, Karl	116,617
Asamoah Bediako, Matilda	99,390
Asante, Ethelda	77,742
Aschenbrener, Nicole	68,478
Asemie, Eyerusiem	53,925
Ash, Danielle	107,133
Ash, Jamie	130,527
Ash, John	169,332
Ashman, Juliet	103,523
Askin, Susan	89,450
Asmay, Christie	76,156
Asmay, Mabel	77,790
Aspra, Raelyn	84,271
Assman, Lori	201,863
Ast, Marie	108,537
Astrope, Carmen	73,791
Atendido, Mildred	52,587
Athwal, Jaswinder	98,681
Awula, Lydia	120,544
Ayers, Donna	53,075
Ayran, Maria	80,755
Azcueta, Jed Joseph	118,877
Baade, Alyssa	76,613
Baars, Jodi	73,075
Babcock, Kelly	151,892
Babcock, Tina	51,963
Baber, Alexander	92,209
Baber, Carla	58,698
Babichuk, Taylor	55,462
Babista, Carlos	72,586
Babuik, Richard	71,037
Bachelu, Brett	104,677
Bachelu, Darren	64,988
Bachiu, Carol	100,532
Bachorick, Beverly	79,519
Bachtold, Lyndsie	76,924
Bachynski, Nicole	78,457
Backlin, Dale	113,340
Bacsu, Amanda	99,663
Badgley, Catherine	111,803
Badhan, Kulvinder	54,438
Badilla, Iris Jade	91,650
Baecker, Nina	71,574
Baer, Bonnie	166,628
Baer, Susan	121,843
Baergen, Cynthia	57,825
Bagan, Jessica	86,845
Bagnell, Jennifer	65,114
Baht, Ashley	82,658
Bailey, Kylee	53,775
Bailey, Nancy	70,690
Bailey, Pamela	55,755
Baily, Karen	97,575
Baitiong, Liwliwa	95,793
Baiton, Susan	98,412
Bajo, Arnulfo	134,035
Bajo, Ysmael	88,361
Bakke, Colleen	55,460
Bakke, Harmony	95,780
Bakken, Ashley	95,516
Bakker, Cynthia	57,840
Balaberda, Danielle	79,462
Balak, Janet	108,169
Balas, Chalynn	73,197
Balbar, Christy	75,723
Balch, Laurel	72,763
Baldos, April Azalea	74,847
Baldos, Evelyn	170,980
Bales, Kelsey	69,703
Bales, Melissa	66,455
Balfour, Don	55,614
Balius, Ken	107,558
Balkwill, Janna	73,902
Balkwill, Kimberly	50,465
Ball, Lisa	75,687
Ball, Ronald	97,870
Ballagh, Brenda	114,201
Balon, Dayna	50,790
Balut, Mokiin	107,529
Balycky, Annette	85,419
Balzer, Lorilee	61,393
Bamford, Timothy	80,032
Bamhour, Heather	107,898
Banadyga, Lorraine	57,565
Bananish, Danielle	72,277
Bancescu, Shelda	82,375
Banfield, Joy	124,431
Banilevic, Stefanie	87,839
Bank, Britney	64,675
Bank, Karen	84,584
Banks, Muriel	76,877
Bannouvong, Toulakone	73,430
Bansie, Suzanne	50,774
Barabash, Yvonne	84,655
Baran, Alayna	106,950
Baran, Destiny	51,086
Baran, Trevor	54,274
Baran, Vivian	115,613
Barbieri, Leonardo	55,129
Barclay-Rosher, Jennifer	50,157
Bardal, Terry	110,942
Barnard, Phyllis	91,731
Baron, Michael	100,176
Barre, Jessica	76,156
Barrett, Vanessa	86,556
Barrientos, Rosalita	59,187
Barth, Carol	88,721
Bartley, Chrystal	60,996
Bartnik, Jacy	74,810
Bartok, Nickolas	51,245
Bartolf, Lisa	98,831
Barton, Tessa	53,153
Bartoshewski, Samantha	99,134
Bartsch, Candace	89,907
Baseden, Jessica	82,410
Baseden, Margaret	102,464
Bashir, Saba	54,679
Basler, Alix	102,889
Bassendowski, Heather	111,429
Bast, Brianna	91,492
Bast, Darlene	95,023
Bast, James	108,834
Basuel, Neil Erwin	61,686
Batan, Jeronimo	56,225
Batan, Virgilito	52,770
Bateman, Dorothy	66,026
Bateman, Enid	143,865
Bater, Charolette	85,764
Bates, Dayna	58,054
Batiuk, Tayne	114,892
Batty, Christelle	107,844
Bauck, Sarah	52,539
Bauer, Casey Lee	91,381
Bauer, Lena	50,440
Baumann, Jessica	72,557
Baumgartner, Kathleen	87,115
Bautista Hunter, Nova	56,253
Bay, Rachel	126,803
Bayfield Ash, Nicola	151,505
Bayot, Joselyn	55,237
Baziuk, Heather	78,449
Beach, Deborah	52,529

APPENDIX D: PAYEE LIST

Name	Amount
Beallie, Janice	57,678
Bean, Jennifer	103,189
Bear, Colleen	60,279
Bear, Shelby	72,463
Bearss, Leslie	93,421
Beaton, Chelsea	76,997
Beatty, Sheri	96,238
Beauchesne, Elaine	96,247
Beaudin, Larissa	50,973
Beaudry, Tammy	69,375
Beaurivage, Barbara	128,469
Beaurivage, Ginger	84,288
Beck, Leslie	58,578
Becker, Gail	97,750
Beckett, Susan	65,690
Bedard, Lynann	88,150
Beer, Donna	75,521
Begg, Elizabeth	111,407
Beggs, Ryan	98,699
Beggs La Riviere, Gail	75,362
Behr, Glen	94,466
Behrns, Liana	81,658
Beier, Shauna	59,899
Beingessner, Michelle	75,917
Beisel, Patricia	80,078
Beisel, Thomas	93,955
Beitel, Catherine	116,462
Beitel, Joy	61,574
Beitel, Laura	134,121
Beitel, Linda	61,705
Bejarin, Evangelyn	50,941
Beka, Donna	51,711
Beka, Rachelle	101,094
Belanger, Deanna	59,067
Belay, Teala	56,686
Belcourt, Anita	71,791
Belisle, Lorelee	57,288
Beljamin, Flordelina	67,648
Bell, Alanna	55,871
Bell, Alison	121,893
Bell, Dorinda	58,457
Bell, Ellen	71,669
Bell, Stacey	85,918
Bell, Travis	84,580
Bellamy, Bryan	54,638
Bellavance, Gord	93,931
Bellegarde, Jennifer	96,113
Bellegarde, Monique	55,074
Bellerose, Nicole	77,950
Bellisle, Tracie	69,679
Bemis, Tanya	79,774
Bendelin, Jana	107,242
Benjoe, Janice	62,347
Benn, Deana	51,381
Bennett, Annette	51,615
Bennett, Lori	99,099
Benning, Margot	90,146
Benson, Petra	78,219
Bentz, Lorelei	50,312
Bentz, Lori	85,170
Benz Tramer, Cara	137,153
Berard, Nathalie	89,645
Berces, Raul	83,538
Bereti, Lori Lee	100,655
Berezniuk, Chantel	114,881
Berezowski, Mark	74,366
Berg, Cathy	89,764
Berg, Shauna	58,402
Bergeron, Vanessa	80,618
Berglind, Melisa	52,859
Bergquist, Christa	85,398
Bernakevitch, Kimberly	74,863
Bernal, Jacel Ane	102,249
Bernal, Ronald	105,758
Bernardo, Patrick	108,709
Bernath, Ashley	81,368
Bernhardt, Geraldine	98,294
Beronilla, Nora	54,790
Beros, Carla	86,462
Berry, Raissa	94,696
Bertwistle, Paige	95,696
Berube, Daniel	66,060
Best, Aaron	91,576
Betker, Leslie	73,763
Beutel Fox, Bonny	99,458
Beutler, Cheryl	65,620
Bhavsar, Rahul	56,631
Bichel, James	112,194
Bidochka, John	54,393
Biegler, Leah	80,603
Bigelow, Jeannette	91,170
Bihag, Helen Rose	105,789
Bilan, Denise	91,850
Bilan, Michelle	89,753
Bilinski, Tasha	66,050
Bilinski, Valerie	51,387
Billett, Catherine	112,290
Bilo, Maria	124,850
Bilokury, Karri	85,211
Bingham Adams, Karen	209,574
Binner, Arlene	87,251
Biralde, Allan Jay	70,662
Bird, Marlyn	55,105
Bird, Verna	93,089
Birns, Heather	78,978
Bishoff, Jocelyn	93,955
Bishop, Scott	54,082
Bishop, Sharon	120,858
Bistretzan, Rachelle	96,966
Bittman, Crystal	85,867
Bituin, Michael Eric	107,364
Bjerland, Glorianne	112,007
Bjornson, Crystal	55,798
Black, Darlene	70,393
Black, Donald	58,497
Blair, Brittani	93,670
Blair, Joanna	89,368
Blakley, Cindy	61,802
Blanco, Leoer Richard	111,738
Blanco, Marianne Lovely	88,309
Blaser Lindenbach, Juliann	83,166
Blayone, Eileen	54,323
Blayone, Sherie	97,739
Bloch, Kevin	101,084
Block, Kalita	96,436
Blom, Kirston	95,948
Blondeau, Micheal	59,582
Bloski, Ashley	96,218
Bly, Kiley	77,745
Blyth, George	75,605
Bobetsis, Gus	90,850
Bobetsis, Heather	78,540
Bobetsis, Logan	115,281
Bobetsis, Spero	77,119
Bodani, Jayalaksh	595,458
Bodiroga, Ljiljana	51,296
Bodnar, Jody	79,938
Bodnaryk, Sharon	97,427
Boehm, Cheyanne	109,490
Boehm, Shanda	79,852
Boehmer, Mavis	60,627
Boese, Erin	107,834
Boey, Joan	110,668
Bohay, Sheila	115,335
Bohun, Brenda	97,863
Boivin, Cindy	90,892
Bolen, Karyn	78,992
Bolen, Stephanie	81,185
Bolen, Travis	87,498
Bolen, Yvette	75,886
Bolingbroke, Tiffany	54,160
Bolt, Connie	50,113
Bolt, Jennifer	113,655
Boncato, Rowell	56,886
Bond, Caitlin	105,006
Bondarchuk, Eric	119,876
Bonderoff, Hazel	94,330
Bondoc, Mavelyn	80,343
Bone, Bronwyn	93,958
Bonokoski, Jodi	96,350
Booth, Lisa	56,121
Booth, Sheila	97,089
Boothman, Sarah	58,474
Bootleziolkowski, Kelly	60,200
Bordas, Fred	104,268

APPENDIX D: PAYEE LIST

Name	Amount
Borisko, Jennifer	78,536
Borja, Ma Elizabeth	123,819
Bork, Bailey	71,085
Borkus, Coral	70,827
Borsa, Shawna	64,452
Borschowa, Kara	70,185
Bott, Jami	94,107
Boucher, Celeste	89,123
Boucher, Scott	80,166
Boudreau-Exner, Suzanne	133,802
Boulanger, Debbie	70,219
Boulet, Nathan	73,853
Boulet, Ray	60,040
Bourassa, Kimberley	109,511
Bourdages, Lori	105,650
Boutin, Aimee	80,491
Bouvier, Jacqueline	62,866
Bouvier, Shelley	68,364
Bovee, Sabrina	63,391
Bowen, Max	81,537
Bowey, Alison	83,675
Bowles, Brooke	100,294
Bowman, Lindsay	84,326
Boyachek, Olga	106,388
Boyce, Katie	65,882
Boychuk, Christopher	84,823
Boyd, Lori	56,961
Boyd, Neeja	56,478
Boyle, Alannah	58,387
Boyle, Laura	52,919
Braden, Julie	51,070
Braden, Karen	65,838
Brading, Cindy	54,798
Brady, Randall	55,696
Brady, Ray	94,080
Braithwaite, Tamara	52,846
Bramwell-Colyer, Colette	73,054
Brandino, Rachelle	89,750
Brandt, Aimee	59,001
Brar, Harinder	99,504
Brar, Shabnampreet	84,411
Brash, Kim	52,497
Brass, Elisabeth	120,009
Bratkoski, Lisa	106,413
Braun, Dona	121,843
Braun, Jacquelin	137,977
Bray, Manda	59,064
Bray, Sherilyn	104,263
Brears, Jenna	78,268
Bregenser, Heather	115,541
Brehaut, Jennifer	96,669
Breitkreuz, Karen	51,154
Bremner, Kelli	64,781
Brewer, Lisa	64,955
Bridger, Lisa	54,336
Briere, Bonnie	87,919
Briere, Celeste	104,278
Brignall, Lorae	81,371
Brisbois, Elva	104,234
Brisbois, Nicole	67,392
Bristol, Ken	109,043
Brito, Jose	51,585
Britt, Christina	109,520
Brittner, Natalie	61,154
Britton, Jeannette	54,443
Britton, Karen	78,333
Britz, Jeanette	72,303
Broadfoot, Blair	104,846
Brochu, Angela	76,058
Brochu, Mark	93,955
Brockman, Anita	85,844
Brockman, Shannon	84,634
Brodt, Jody	78,584
Brolund, Roxanne	75,285
Brolund, Trudy	76,876
Bromm, Jennifer	76,963
Brooks, Denise	111,286
Brooks, Tammy	52,949
Brookshire, Michael	78,000
Brooks-Mitchell, Mary	50,126
Brossart, Cory	99,081
Brossart, Sarah	80,001
Brotzel, Susan	81,010
Broughton, Marlene	85,522
Brown, Alison	67,315
Brown, Amelia	53,750
Brown, Amy	82,625
Brown, Brenda	54,534
Brown, Chelsea	72,865
Brown, Julie	54,393
Brown, Kelly	71,057
Brown, Lyndsay	73,833
Brown, Madison	65,612
Brown, Ramona	92,034
Brown, Shauna	70,071
Brown, Shelby	83,766
Brown, Siobhan	74,902
Brubacher, Mary	121,843
Bruce, Colleen	96,686
Bruce, Marissa	78,916
Bryant, Joanne	92,135
Bryanton, Sarah	54,325
Brydon, Daniel	79,083
Buan, Anneth	75,308
Buchholz, Marc	128,369
Buck, Curtis	50,626
Buckingham, Kimberlee	83,413
Buckoski, Mary	85,397
Budd, Hazel	52,479
Budd, Megan	91,426
Buddecke, Judith	75,633
Bueckert, Devin	111,037
Buemio Campbell, Cecilia	155,567
Buen, Caroline	118,797
Buenavista, Proserphina	96,097
Buenavista, Rosemarie	85,133
Buendia, Johanna	78,441
Bueno, Janet	132,902
Bueno, Kathlene	123,859
Bugoy, Sarah	86,786
Bugyi, Shari	92,087
Buhler, Jenna	100,888
Buhler, Tracy	102,709
Buhr, Victoria	72,102
Bulka, Tiffany	83,308
Bundus, Kareen	55,813
Bunker, Johnathon	110,642
Bunsay, Reynald	56,985
Bunsay Gotoc, Maria Teresa	53,292
Burak, Leanne	84,421
Burant, Rodney	95,913
Burchi, Melissa	70,661
Burechailo, Della	55,418
Burgess, Janice	52,658
Burgess, Susan	108,514
Burkitt, Shannon	165,862
Burla, Tamara	169,963
Burnay Vaags, Gisele	90,141
Burnett, James	76,047
Burns, Michele	82,392
Burns, Raelynn	65,920
Burns, Sarah	71,450
Burtch, Sarah	74,243
Burton, Brooke	81,319
Burton, Sheila	70,219
Burton, Teralee	78,012
Burwell, Colby	81,266
Burym, Kassandra	106,369
Burym, Roxane	64,698
Busby, Camille	79,770
Busch, Delanna	86,151
Busch, Lynne	86,075
Buscholl, Natasha	73,662
Butalid, Ivy	92,207
Butalid, Jessica	66,275
Butler, Dana	54,499
Butler, Karen	105,322
Butler, Lisa	81,134
Butz, Dawn	84,963
Butzelaar, Zoe	87,657
Buzash, Candace	132,338
Buzash, Robert	114,910
Buzila, Dora	105,875
Byblow, Crishella	56,894
Bye, Sommer	85,443

APPENDIX D: PAYEE LIST

Name	Amount
Bzdel, Lindsay	86,504
Cabigon, Enrico	433,596
Cabilitasan, Carol	73,222
Cabrera, Normalyn	51,100
Caburao, Crystal	81,693
Caburao, Olivia	175,377
Cabylis, Angela	75,787
Cairns, Lisa	62,248
Caladiao, Cherissa	94,247
Calamba, Amparo	163,403
Calcraft, Susan	107,119
Calder, Dawn	62,872
Caldwell, Veronica	58,534
Caleval, Robert	78,659
Calhoon, Brittany	98,651
Calhoon, Mae	108,429
Calland, Bree	89,594
Callum, Marilyn	91,740
Camara, Clorinda	60,752
Camba, Anicia	74,597
Camegla, Dionisio	52,297
Camero, Roxanne Pearl	77,092
Cameron, Bonnie	120,065
Cameron, Chandra	56,496
Cameron, Faith	75,220
Cameron, Jay	78,236
Cameron, Pamela	95,449
Cameron, Tina	108,192
Camins, Jacy	93,269
Camins-Olmstead, Jocelyn	104,667
Campbell, Alison	78,322
Campbell, Brad	50,395
Campbell, Brenda	84,655
Campbell, Gordon	75,439
Campbell, Jenna	64,982
Campbell, Jessica	81,503
Campbell, Lisa	68,854
Campbell, Tina	77,040
Campbell, Tyler	109,609
Canales, Moises	56,980
Cannon, Brianne	64,899
Cannon, Cheryl	54,422
Cano, Laura	90,918
Cant, Katherine	67,154
Cantrell, Amelia	80,918
Canute, Raymond	98,724
Caplette, Rhonda	51,859
Caragata, Cindy	93,629
Carasig, Daisy	121,906
Cardinal, Tiffany	58,214
Cardwell, Kenneth	92,055
Cargill, Brad	96,706
Carino, Dondi	56,681
Carino, Jobelle	64,616
Carlson, Amy	71,930
Carlson, Andrea	54,620
Carlson, Anita	63,992
Carlson, Cheryl	88,728
Carlson, Ed	76,351
Carlson, Jerrilyn	72,394
Carlson, Lorri Ann	158,210
Carlson, Maria	106,847
Carlson, Stephanie	111,476
Carlson, Teresa	171,563
Carlson, Thea	88,905
Carman, Chris	74,390
Carman, Shelan	52,351
Carmona-Baires, Erin	60,478
Caro, Imelda	53,432
Caro, Josephine	54,075
Carpenter, Colbi	104,002
Carr, Gary	83,661
Carr, James	80,491
Carr, Lee Ann	93,955
Carr, Lisa	96,408
Carr, Michelle	82,269
Carrell, Dawna	84,682
Carreon, Jeniffer	85,439
Carson, George	299,034
Carson, Ramona	81,565
Carter, Crista	60,613
Carteri Bitz, Francesca	92,938
Carton, Dayna	73,711
Cartwright, Colleen	84,516
Carubio, Ruth	112,202
Carvell, Daylene	98,128
Carvell, Leona	95,616
Casemore, Chris	93,398
Casemore, Janel	116,074
Cash, Kathy	56,322
Castillo, Emma	67,783
Castillo, Raquel	106,505
Castillo, Rogemille	50,071
Caufield, Lana	94,278
Causevic Kriznar, Alisa	73,584
Cave, Christopher	96,373
Cavers, Stephanie	121,893
Cayabyab, Almerante	128,486
Cayari, Necita	97,416
Cazakoff, Jaime	98,354
Cazakoff, Sharon	121,151
Cerato, Jeff	54,688
Chabot Baker, Jeanne	75,395
Chakua, Emily	116,101
Chalupiak, Carmen	53,041
Chamberlin, Lisa	121,843
Chambers, Holly	92,492
Chambers, Kimberly	86,729
Chamney, Hali	107,681
Chan, Michael	79,918
Chan, Samdaye	61,481
Chan, Sarah	103,029
Chan, Tyler	70,357
Chapman, Brenda	98,919
Chapman, Rachel	77,525
Chapple, Alan	200,443
Chard, Erin	95,510
Chard, Stephen	96,880
Charette, Brenda	89,702
Charles, Jennifer	85,853
Charleson, Stephanie	101,489
Chartier, Lanaya	103,930
Chase, Kathleen	63,679
Chase, Wayne	63,369
Chasse, Bonnie	56,371
Chatfield, Jessica	69,857
Chatterson, Terri	66,222
Chavez, Nenette	54,286
Chaykowski, Jaclyn	67,541
Chaykowski, Kim	69,840
Checa, Aleenor	72,430
Cheema, Hassan	70,702
Cheema, Perminder	54,496
Chemplayil Tom, Sainamol	77,867
Chen, Shan	126,296
Cherepuschak, Shaylynne	55,978
Chernoff, Amy	99,781
Cherry, Jessica	52,897
Cherwinski, Jennifer	64,060
Chesko, Delee	74,341
Chesters, Patricia	89,892
Chestney, Sherry	83,175
Chevalier, William	81,782
Chevrier, Karen	70,634
Chew, Freong	84,409
Chhokar, Bhawarjit	74,828
Chicoose, Delmar	68,442
Chicoose, Joylynn	80,279
Chicoose, Kyle	66,578
Chinda, Chikamele	83,924
Ching, Nancy	97,606
Chobot, Jennifer	54,484
Choboter, Dana Lu	80,435
Choboter, Nannette	56,139
Chomyn, Justin	56,277
Chomyn, Terry	108,169
Chorney, Peggy	86,714
Chow, Arnold	90,457
Chow, Glennys	54,046
Chrispin, Victoria	67,026
Christoph, Valerie	72,289
Christopherson, Catherine	82,406
Christopherson, Clifton	88,297
Christopherson, Kim	79,515
Chrusch, Wendy	309,147

APPENDIX D: PAYEE LIST

Name	Amount
Chubak, Suzanne	55,660
Chukwujekwu, Jane	74,130
Chuley, Kayla	58,773
Church, Patricia	84,301
Chursinoff, Charlene	69,789
Cibart, Janice	63,337
Cielo, Aida	98,778
Cieslak, Adam	55,660
Ciortan Schurko, Sharon	54,393
Clancy, Megan	65,879
Clark, Debra	57,371
Clark, Jamie	108,169
Clark, Larry	101,682
Clark, Lesley	69,905
Clark, Sheila	65,933
Clark Downton, Cynthia	65,579
Clark Musschoot, Melissa	108,347
Clarke, Alice	74,969
Clarke, Charlene	106,330
Clarke, Janelle	62,758
Clarke, Jason	59,752
Clarke, Renee	86,961
Clarke, Sheryl	97,532
Clarke, Yvonne	58,289
Clarkson, Tracy	108,250
Classen, Michelle	64,232
Clauson, Kristin	88,455
Claveria, Neresa	100,664
Clay, Adam	54,890
Clay, Adeline	68,493
Clay Lewis, Diane	78,429
Claypool, Shannon	81,451
Cleggett, Janet	68,734
Clemmensen, Jolene	84,084
Clews, Krystal	97,994
Cloutier, Andrea	76,799
Clow, William	54,990
Coakwell, Tara	107,066
Coates, Anna	69,694
Coates, Rosemary	61,188
Cobbledick, Bev	74,678
Coburn, Ronald	80,571
Cochrane, Robert	70,377
Cochrane, Shelly	84,170
Coderre, Terri	90,511
Cody, Danica	52,817
Cody, Kim	59,642
Cole Sebastian, Valerie	80,826
Coles, Kathie	93,883
Collins, David	93,947
Collins, Kristin	89,687
Collins, Sherri	75,212
Collins, Trudy	50,538
Comfort, Patricia	108,209
Comrie, Kim	83,257
Concha, Cristine	100,523
Concha, Trecerio Marco	98,677
Condino, Michael	71,596
Conrad, Marcie	88,154
Constantino, Cheerie Nea	65,768
Constantino, Eleonor	107,879
Contreras, Gisela	98,579
Cook, Andrea	108,133
Cook, Stephanie	136,505
Cooke, Ashlyn	89,099
Coombs, Leann	71,682
Cooney, Duddow	102,685
Coons, Randi	64,203
Cooper, Christina	89,291
Cooper, Lisa	59,049
Cooper, Lucinda	55,226
Cooper, Ronald	97,139
Copeland, Shannon	85,217
Cordero, Maria Theresa	62,707
Corley, Stacy	65,297
Coronia, Yolanda	80,060
Cortes, Stacey	88,238
Cortes Santos, Karen Mae	119,837
Cossette, Marlee	113,270
Costa, Cherry Lyn	69,786
Costache, Nicole	88,649
Costanza, Chelsa	98,628
Cottingham, Nicole	120,174
Coucill, Jody	57,531
Coulson, Carla	55,231
Coulthard, Lauren	61,566
Counios Gane, Aikaterina	114,037
Courtney, Jacci	54,710
Coutts, Leah	86,677
Covert Ruttenber, Laurie	70,147
Cowan, Jessica	75,743
Cowan, Shannon	86,269
Cox, Maria	65,068
Cozman, Shelley	55,235
Craig, Dawn	95,601
Craig, Georgina	82,934
Craig, Joseph	59,333
Craig, Tanya	57,271
Crawford, Jennifer	67,150
Crawford, Judy	74,971
Crawford, Kathleen	77,047
Crawford, Miranda	94,653
Creightney, Maxine	51,496
Cross, Bryan	99,062
Cross, Claudia	98,691
Cross, Treena	93,955
Crossley, Laurie	75,403
Crossman, Jamie	63,377
Crossman, Judy	53,478
Crosson, Adam	82,913
Crowe, Angela	60,207
Cruz, Christine	103,760
Cruz, Jennipher	116,067
Cruz Paraiso, Myrna	64,184
Csoke, Tricia	91,741
Csudom, John	71,880
Cuello, Alex	52,404
Cuevas, Maria	56,015
Culham, Sherry	90,639
Culig, Ernesto	88,549
Culig Dalziel, Jasmin	77,814
Cullen, John Paul	101,101
Cullen, Stacy	57,189
Culling, Carla	101,322
Currie, Linda	59,912
Currie, Lisa	63,655
Currie, Lynne	161,113
Currie, Nicolle	127,448
Currie Noble, Jill	82,844
Curry, Glenna	129,417
Cursons, Sara	82,922
Curtis, Danielle	53,405
Curtis, Deborah	57,792
Curtis, Rob	91,023
Curtis-Curle, Candace	54,323
Curts, Ashley	98,215
Curts, Jacqueline	79,844
Cushway, Danae	73,750
Cuthbertson, Lindsey	61,015
Cuthill, Kassandra	85,817
Cwynar, Chris	94,547
Cyr, Nicole	80,232
Cyr, Tammy	75,633
Czerwonka, Betty Ann	56,290
Czmuchalek, Alysia	85,097
Daaza, Rosemary	89,372
Dabao, Cherrylyn	111,850
Dabao, Shevie Ann	84,525
Dahiya, Sukhraj	87,051
Dahlgren, Lori	86,862
Daibu, Takasuke	73,809
Dakiniewich, Kate-Lynn	80,916
Dakiniewich, Kimberly	61,462
Dakiniewich, Lori	85,818
Daku, Bonnie	85,697
Dalidowicz, Michelle	57,950
Dallaire, Danielle	76,009
Dally, Katherine	110,093
D'Almeida, Donna	93,019
Dalrymple, Megan	88,579
Daly, Jason	90,945
Daniar, Katie	75,580
Daniels, Michelle	103,371
Danielson, Carla	82,051
Danoog, Cecilia	51,445

APPENDIX D: PAYEE LIST

Name	Amount
Danylczuk, Mike	74,698
Danyliw, Brian	123,684
Danyliw, Carol	53,999
Dappay, Carina	111,285
Daradich, Byron	71,413
Daradich, Lisa	88,173
Daradich, Tracey	64,051
Dauncey, Jennifer	125,876
Dauphinais, Cori	87,723
Dauvin, Terry Ann	68,670
Dave, Priyanka	52,155
Dave, Shiv	84,248
Davidowich, Lorrie	137,153
Davidson, Cathy	119,943
Davidson, Vivian	149,907
Davis, Gillian	89,773
Davis, Jeffery	83,410
Davis, Ryan	59,611
Dawson, Barbara	52,483
Dawson, Isiah	88,518
Dawson, Lorna	96,706
Day, Christine	103,006
Day, Edward	98,924
Day, Natasha	54,037
Day, Stacie	73,412
Dayne, Jacquelen	113,273
De Brusk, Valerie	56,075
De Guzman, Jenny	140,760
De Hoop, Karleen	63,762
De Jesus, Sheena Jude	97,125
De Jong, Shauna	75,591
De La Cruz, Vincent	75,914
De La Rosa, Jocelyn	69,300
De Los Reyes, Sonia	224,003
Deacon, Ashley	72,722
Dean, Kathy	57,299
Dean, Teresa	67,474
Dean, Valerie	63,964
Debesai, Michael	57,446
Dechellis, Enrico	83,172
Deck, Gordon	73,863
Deck, Melinda	109,958
Decorby, Bonny	67,773
Dedekker, Leanne	50,261
Dedman, Heather	105,454
Deets, Barbara	101,480
Defelipe, Erna	59,001
Defelipe, Richel	81,173
Degenstein, Debra	58,887
Dehmke, Cheryl	82,474
Deitz, Corinna	58,256
Dejaegher, Kali	67,812
Dejong, Jane	58,348
Dejose, Breanne	56,368
Del Mar, Katrina	94,351
Dela Cruz, Amanda	81,592
Dela Cruz, Nilo	133,199
Delainey, Linda	89,734
Delaney, Rosanna	75,258
Delorme, Ivy	63,331
Delorme, Tracey	52,346
Delos Santos, Maria Sheila	58,377
Delparte, Chelsea	62,670
Demaer, Jocelyn	67,810
Demeray, Amy	97,905
Demeria, Anne	63,951
Demerse, Vicki	91,426
Deminchuk, Kimberley	81,045
Dempsey, Charlene	78,571
Demyen, Alisha	116,040
Deneve Brockett, Daniel	74,759
Denham, Jocelyn	60,077
Denham, Kristen	58,646
Denham, Terence	83,690
Deogaygay, Janice	96,964
Depeel, Whitney	103,353
Derby, Katherine	61,682
Derbyshire, Karrie	106,838
Deregowski, Andrea	61,374
Deren, Mary	71,804
Derges, Marissa	98,653
Derkach, Kelsey	78,524
Derow, Melissa	87,937
Desjardins, Annette	86,589
Desjardins, Hank	50,008
Desjarlais, Elise	100,467
Desjarlais, Tyler	77,664
Desnomie, Alynda	61,358
Desnomie, Harry	99,355
Desorcy, Danielle	107,437
Desrochers, Miranda	102,476
Desrosiers, Bernard	104,988
Desrosiers, Jonathon	57,227
Detiquez, Ronaldo	134,338
Deus, Fidelberto	50,423
Deutsch, Lesley	67,177
Devine, Jenna	87,591
Dew, Cheryl	110,151
Dewald, Connie	101,008
Dewar, Keith	396,007
Dhaliwal, Harpreet	57,436
Dhaliwal, Karenjot	77,868
Dhaliwal, Mohinder	81,969
Dhami, Sukhdeep	78,847
Dhesi, Sarbjit	53,462
Dhillon, Kam	111,956
Dhillon, Naaznit	88,306
Di Paolo, Giustina	92,057
Di Paolo, Leila	91,970
Dickie, Crystal	83,333
Dickie, Kim	73,253
Dickin, Tamara	89,802
Dickson, Karen	111,503
Dielschneider, Pat	95,864
Dielschnieder, Lynne	90,535
Diener, Tania	330,457
Diestro-Limboy, Madeline	125,658
Dietzmann, Michele	51,599
Diewold, Brooke	61,351
Diewold, Shauna	85,147
Digney Davis, Lora	70,288
Diloha, George	57,149
Diloha, Lucy	60,247
Dima, Anda	93,955
Dimaano, Maria Analiza	98,414
Dimalanta, Maria	54,466
Dimond, Jory	102,521
Dimond, Laurie	61,027
Dinh, Tham	81,451
Dixon, Jenny	58,448
Dixon, Lana	99,036
Dixon, Laura	60,649
Dizon, Emmanuel	111,926
Dizy, Danielle	92,401
Dizy, Jacquelin	120,604
Dmyterko, Myles	86,374
Dmyterko, Nicholas	59,524
Dmyterko, Sylvia	92,004
Dmytriw, Pamela	127,622
Dobra, Sandra	84,439
Dobranski, Bonnie	81,100
Dobson, Beverley	75,666
Doce, Edithas	52,279
Dockendorff, Teresa	50,242
Doering, Kari	78,915
Doerksen, Korin	66,903
Doerksen, Norma	77,747
Dohms, Timothy	55,248
Dolha, Lloyd	91,238
Dolmage, Jennifer	72,648
Dolney, Chantelle	75,122
Dolor, Jacqueline	98,719
Dominey, Jenifer	117,960
Domingo, Conie	65,950
Domingo, Emily Jean	75,812
Domingo, Francis	99,306
Domingo, Stephanie Ann	53,240
Domokos, Jessica	95,204
Domshy, Darlene	66,458
Donald, Angela	110,330
Donald, Heather	93,955
Donald, Trisha	54,710
Donaldson, Cara	63,044
Donaldson, Tanya	54,393
Donauer, Sharlene	53,576

APPENDIX D: PAYEE LIST

Name	Amount
Dong, Cindy	84,705
Donison, Milena	106,813
Donison, Nicole	85,273
Donison, Rebecca	50,244
Donnelly, Jo Anne	100,401
Donnelly, Mellissa	91,225
D'Orazio, Breanna	60,863
Dore, Brie	96,685
Dore, Michelle	52,388
Dore, Pauline	78,655
Dorsch, Meghan	106,816
Dos Santos, Randy	64,256
Dosdall, Cheryl	102,405
Dougall, Shelby	84,703
Doughty, Patricia	54,524
Douglas, Adrienne	87,097
Douglas, Alyssa	68,846
Doutkevitch, Irena	65,701
Downes, Melessa	57,509
Downey, Scott	90,615
Downton, Michelle	105,322
Dozorec, Tamera	59,198
Drackett, Nancy	65,684
Dragan, Nicole	102,444
Drake, Peggy	93,955
Draper, Cheryl	83,090
Dreger, Nicole	83,650
Dreher, Amanda	54,025
Dreher, Annemarie	86,467
Dreher, Julie	91,523
Dribnenki, Carolyn	86,812
Driediger, Crystal	87,997
Droder, Danielle	95,209
Drummond, James	137,153
Drysdale, Owen	56,434
D'Souza, Olina	74,121
Dubey, Gaurav	81,538
Dubin, Michelle	54,721
Dublanica, Tricia	71,575
Dubois, Brenda	65,111
Ducharme Mcauley, Alma	51,790
Ducharmie, Tricia	91,041
Duchscher, Chelsea	89,902
Duffield, Jana	91,823
Dugal, Amber	91,731
Duke, Cheryl	103,240
Duke, Lori	84,416
Duke, Meghan	100,548
Dulong, Ivy	52,472
Dumas, Denita	145,774
Dumont, Loreen	80,787
Dumont, Zachary	110,903
Duncan, Jacqueline	79,407
Duncan, Shannon	72,801
Duncan, Stacey	53,320
Duncan, Tessa	101,425
Dunfield, Vera	103,909
Dunford, Lynette	97,544
Dungca, Nova	150,832
Dunkeld, Diedre	86,438
Dunlop, Kim	58,014
Dunn, Shelly	54,787
Dunphy, Corry	77,276
Dunville, Nicole	85,458
Duong, Tu	82,777
Duperreault, Paul	50,720
Dupont, Donna	85,575
Dupont, Heidi	93,757
Dupperon, Scott	50,579
Durack, Leanne	52,104
Duran, Randeen	54,444
Durand Ray, Nanette	61,737
Dureau, Crystal	94,039
Dureau, Gerald	50,299
Dusselier, Lindsay	95,126
Dusterbeck Colhoun, Tammy	116,787
Dutchak, Kristin	148,019
Dvernichuk, Ranel	74,463
Dwyer, Destiney	80,685
Dyck, Darla	79,191
Dyer, Deborah	85,330
Dyke, Pamela	89,418
Earl, Kelly	60,979
Earnshaw, Karen	248,598
Earnshaw, Theresa	53,049
Easton, Amy	94,781
Eberle, Allison	88,362
Eberle, Eileen	74,662
Eberle, Janet	108,600
Eberle, Rhonda	96,711
Eberlein, Shanti	107,305
Eberts, Tanya	55,860
Echeonwu, Mercy	72,329
Eckel, Nina	108,066
Eckert, Katie	87,003
Edgar Cozine, Shelly	154,223
Edgerton, Jordan	87,873
Edmands, Carol	80,164
Edmands, Jeff	106,358
Edmands, Laura	82,288
Edwards, Colleen	137,760
Edwards, Gerald	51,160
Edwards, Joanne	78,486
Edwards, Kristopher	62,751
Edwards, Laura	71,724
Edwards, Terry	84,655
Efunwa, Uche	62,622
Egeto, Kyle	91,860
Egland, Joy	50,584
Ehman, Breanne	54,201
Ehrlich, Victoria	133,726
Ehrmantraut, Donald	137,153
Eichhorst, Helga	96,881
Eisenzimmer, Kathryn	95,373
Eisnor, Brendan	79,233
Ekdahl Johnston, Allison	52,976
Eklund, Kayla	83,612
Ekoudi, Steve	104,580
El Kelani, Marry	60,298
Elash, Alexander	115,026
Eley, Maureen	83,434
Eliason, Jennifer	94,902
Elkew, Jada	84,279
Ell, Grettalynn	158,472
Ell, Sandra	63,206
Ell, Sharlene	63,969
Ell, Tawndra	52,278
Elliot, Erica	70,929
Elliott, Caitlin	73,565
Elliott, Cindy	52,457
Elliott, Clark	72,109
Elliott, Heather	104,502
Ellis, Carla	98,598
Ellis, Sharon	82,838
Ellis, Tracey	108,039
Ellis, Yvonne	60,989
Elpa, Maria Else	57,897
Elton, Candice	115,314
Eluwa, Uche	59,670
Emeka-Okere, Elizabeth	101,313
Emery, Alison	93,410
Emmatty Jose, Manoj Kumar	64,494
Enebrad, Louie	54,539
Engel, Keith	72,119
Engel, Patricia	137,526
Engele, Carla	103,006
Engele, Kathleen	115,419
Engen, Katherine	131,517
England, Sienna	62,736
Enmark, Sherry	120,684
Enriquez, Rex	54,489
Ens, Cindy	88,140
Entner, Darren	92,205
Erbach, Shelley	82,505
Erhardt, Ashly	107,278
Erhardt, Jolene	92,608
Erhardt, Naticia	64,211
Erick, Brenda	55,622
Erickson, Jennifer	104,771
Erickson, Morgan	74,940
Erickson, Sarah	104,953
Eritz, Heather	60,013
Erixon, Lindsey	78,140
Ermel, Kelsey	88,503
Ermel, Lexi	83,866

APPENDIX D: PAYEE LIST

Name	Amount
Ermel, Rebecca	107,211
Eros, Hazel	84,800
Escaniar, Anabellee	65,287
Esch, Suzanne	83,664
Escobarte, Michael	74,179
Escott, Susan	105,519
Esguerra, Arnold	135,246
Espenell, Gaye	90,253
Espinosa, Eilene Mae	101,585
Essien, Benjamin	75,679
Estacio, Corazon	86,044
Estioco, Joseph	111,119
Ethier, Carla	77,180
Eugenio, Jeffrey	76,952
Euraoba, Cecilia	71,864
Euraoba, Daryl Marie	91,344
Euraoba, Misael	50,237
Euraoba, Valeria	51,474
Euteneier, Sandra	158,372
Evans, Leah	93,456
Ewart, Amy	83,673
Ewart, Brian	65,871
Ewing, John	74,263
Fadare, Deborah	142,925
Fahlman, Hoeub	57,061
Fahlman, Joann	68,982
Fahlman, Robin	65,992
Fairbairn, Steven	93,482
Faires, Meredith	103,195
Faith, Karen	53,180
Faizali, Nahid	109,887
Falana, Ayonnde	72,039
Falk, Lisa	80,831
Fallaria, Lani	62,077
Fan, Rose Anne Mia	54,532
Farkas, Lynnmarie	75,280
Farmer, Carol	77,870
Farnden, Janelle	77,078
Farnell, Sheila	58,788
Farnell, Trina	59,328
Farrell, Grace	95,620
Farrer, Chelsea	67,457
Farrer, Kerri	50,549
Faucher, Rena	58,484
Fauchon, Michelle	98,563
Favel, Marilynn	50,393
Fawcett, Tracy	55,242
Fawcett Kennett, Jacqui	126,256
Fay, Christopher	97,343
Fay, Michael	98,616
Faye, Rachel	107,156
Fazakas, Miranda	84,297
Fedec, Jacquline	117,424
Federko, Marion	80,936
Fedorowich, Tracy	50,924
Fehr, Wendy	89,160
Feil, Shauna	98,165
Felix, Rebecca	88,074
Fell, Alyssa	83,868
Felskie, Angela	96,124
Fennell, Susan	69,953
Ferguson, Janet	98,018
Ferguson, Lisa	54,505
Ferguson, Sheila	124,567
Feruglio, Megan	79,959
Fesciuc, Jennifer	94,296
Feser, Janice	83,797
Fesser, Renee	82,399
Fesyk, Alisha	54,430
Fetalino, Mark Anthony	109,731
Fetch, Bobby	65,163
Fetch, Jarret	66,492
Fetter, Katherine	55,088
Fichter, Kim	75,685
Fichter, Loralee	74,875
Fidek, Teagan	68,061
Fidierchuk, Jana	84,350
Fidler, Bozena	54,844
Fidler, Mariusz	59,394
Field, Cathy	75,402
Field, Susan	95,301
Fieldgate, Michael	62,173
Filippi, Crystal	64,787
Filippi, Shelly	97,188
Fillmore, Karen	96,689
Finch, Melissa	66,945
Finch, Tennille	77,846
Findlay, Cyndy	67,298
Findlay, Jennifer	98,411
Findlay, Ronalee	59,297
Findura, Katarzyna	82,718
Fingas, Gloria	75,362
Fink, Carla	60,545
Fink, Christopher	104,011
Fink, Eleanor	51,095
Fink, Wendy	97,713
Finn, Shauna	55,409
Fiorante, Connie	105,322
Firlotte, Sherri-Lee	52,479
Fischer, Amanda	58,728
Fischer, Chandra	69,240
Fischer, Claire	53,713
Fischer, Janice	86,098
Fischer, Kyle	98,030
Fischer, William	105,515
Fiset Brezinski, Gisele	102,321
Fisher, Danielle	91,864
Fisher, Jennifer	50,298
Fisher, Michelle	111,141
Fisher, Monique	168,741
Fisher, Shelbi	86,222
Fisher Phillips, Heidi	56,695
Fishley, Melissa	59,644
Fitzgerald, Jean	100,127
Fizzard, Andrea	83,070
Fizzard, Sheldon	86,418
Flaman, Kirsten	72,646
Fleece, Jason	75,680
Fleischhacker, Dane	68,564
Fleischman, Chuck	64,029
Fleming, Gina	100,606
Fleming, Shalon	78,112
Flengeris, Helen	85,509
Flood, Ramona	105,567
Florek, Leanna	106,921
Florizone, Kristen	55,841
Flynn, Heather	89,513
Focht, Robin	97,790
Foley, Jodi	105,322
Folgering, Carina	70,943
Folk, Amber	80,905
Folk, Liam	72,138
Folk, Maria	90,998
Folk, Ronald	132,106
Foote, Jennifer	71,860
Foote, Kristin	81,869
Forbes, Heather	104,899
Ford, Laura	82,131
Forman, Sheila	108,169
Fornwald, Amanda	82,477
Fornwald, Elizabeth	84,658
Forrest, Melissa	78,657
Forsberg, Jaclyn	74,061
Forsberg, Lisa	75,511
Forsberg, Peggy	84,307
Forster, Sara	87,100
Forsythe, David	54,393
Forsythe, Meghan	53,665
Forsythe, Rosheen	73,963
Fortin, Denise	57,631
Fortin, Jennifer	89,696
Foster, Christopher	58,618
Foster, Jena	86,595
Foster, Monica	92,587
Foster, Stephen	113,877
Fouillard, Janessa	61,632
Foulston, Nicole	85,131
Fox, Colleen	75,368
Fox, Lance	50,188
Fox, Marina	56,727
Fox Tittle, Julianne	66,193
Francis, Dev	111,883
Francis, Kareri	86,364
Francisco, Lucila	94,827
Frank, Alyssa	102,324

APPENDIX D: PAYEE LIST

Name	Amount
Frank, Denice	51,876
Frank, Leah	87,552
Franke, Kayla	52,064
Franzke, Sascha	54,505
Frape, Angela	52,186
Fraser, Bart	75,102
Fraser, Cindy	79,256
Fraser, Nicole	81,689
Frass, Connie	142,388
Fraynak, Joanne	95,776
Fredlund, Jennifer	94,810
Fredlund, Tammy	77,188
Freeman, Joanne	134,798
Freeman, Karol	66,994
Freiheit, Karen	136,041
French, Karen	52,604
Frew, Nadiya	67,687
Frier, Debbie	96,077
Friesen, Della	97,056
Friesen, Gregory	79,032
Friesen, Kristyn	82,919
Fritz, Lola	90,480
Froehlich, Jason	125,563
Froehlich, Kaitlyn	58,976
Froh, Danielle	92,285
Froh, Lori	95,335
Frohlich, Christine	67,759
Frohlick, Jill	63,224
Frombach, Kristin	79,265
Frombach, Shelley	68,676
Fry, Stacy	53,260
Fuchs, Dennaye	101,538
Fuchs, Dwayne	54,181
Fuchs, Kelly	79,501
Fuchs, Sharla	52,835
Fuerte, Jaemie Rae	111,966
Fuhro, Heather	104,602
Funk, Tara Lee	105,998
Funke, Annamarie	97,973
Funke, Kaitlin	65,043
Furman Pelzer, Susan	101,979
Gabel, Grant	93,720
Gabel, Leslie	94,876
Gabion, Vance	92,696
Gabora, Balynda	93,870
Gaboury, Adele	58,678
Gabriel, Alice	92,133
Gabriel, Robyn	72,741
Gabriel, Tayla	73,136
Gabrielle, Shawna	89,305
Gabrush, Chantal	56,426
Gaerlan, Hazel	56,315
Gafencu, Curtis	53,875
Gafencu, Nickolas	72,050
Gaillard, Patricia	80,437
Galger, Colleen	75,812
Galger, Dayna	59,104
Gallagher, Roxanne	63,895
Gallagher, Shauna	69,696
Gallais, Leandre	90,851
Gallais, Nicole	74,223
Gallant, Debbie	51,111
Gallenger, Kimberly	72,214
Galloway, Sheldon	62,953
Gamayon, Rizza	53,185
Gammel, Leanne	82,358
Gan, Xiao Juan	70,603
Gansrih, Amandeep	108,263
Garchinski, Lori	158,372
Garcia, Janelle	67,228
Gardikiotis, Tracy	91,033
Gardiner, Earl	81,350
Gardner, Megan	50,056
Garnsey, Nicole	91,148
Garratt, Nancy	92,046
Garratt, Sharon	194,756
Garstin, Connie	99,136
Garven, Terri	91,117
Gasior, Angela	53,743
Gasper, Jennifer	98,519
Gate, Melissa	98,406
Gates, Kelsey	84,741
Gatin, Sarah	101,183
Gattinger, Clare	97,327
Gaudio, Colleen	52,529
Gauld, Stephanie	66,222
Gauthier, Debbie	144,513
Gauthier, Sarah	68,289
Geall, Bonnie	97,764
Gebeyehu, Almaz	54,872
Gebhart, Deana	50,330
Gebhart, Deanna	101,387
Gebregziber, Liya	74,043
Gebreyesus, Dessie	51,931
Geddes, Courtney	74,911
Gee, Nathan	74,706
Gee, Nicole	78,816
Geiger, Natasha	68,061
Geis, Kristina	100,157
Geisler, Crysta	54,678
Gelowitz, Alexandra	76,544
Gelowitz, Denise	102,965
Gelowitz, Melissa	71,181
Gelowitz, Regan	81,418
Gelsanao, Keith	94,510
Gelsinger, Bobbi Jo	63,265
Gementiza-Crooc, Mariel	105,243
Gempesaw, Brian	71,429
Genoves, Gilma	75,428
Genoves, Wilbert	107,491
Gentles, Shirley	93,062
George, Alexa	55,935
George, Tricia	104,682
Gerani, Barbara	104,805
Gerber, Victoria	99,207
Geren, Erica	62,246
Gerez, April	86,920
Gerhardt, Brenda	75,687
Gerhardt, Theresa	80,370
Gessell, Mickey	117,061
Gessner, Dusten	85,452
Gettle, Peggy	81,751
Getz, Alice	75,923
Getz, Bradley	59,421
Giannetta, Toni	118,252
Giannini, Rita	53,720
Giannini, Savanna	122,154
Gianoli, Patricia	55,828
Gibbons, Katherine	95,817
Gibbons, Sarah	51,282
Gibbs, Nikki	80,559
Gibney, Kim	67,036
Gibney, Kiyomi	53,959
Gibson, Ashley	76,253
Gibson, Cathy	77,306
Gibson, David	86,901
Gibson, Jeff	123,091
Gibson, Lynann	61,153
Gibson, Norleen	60,045
Giday, Alegnta	52,597
Giebel, Shelley	118,793
Gieg, Brian	87,128
Gieni, Shawna	65,179
Giesbrecht, Colin	100,075
Giesbrecht, Kirsten	59,192
Giese, Sydney	90,103
Giesen, Tanya	51,539
Giesinger, Katherine	77,639
Giesinger, Shawna	99,735
Gil, Kimberly	77,997
Gilbert, Jennifer	98,408
Giles, Penny	128,639
Gilewicz, Cynthia	71,165
Gilewicz, Eileen	74,651
Gilhooly, Amanda	79,144
Gillanders, Jenniter	101,872
Gill-Gomes, Kamaljit	72,540
Gilliss, Sarah	93,448
Gilmour, Amanda	74,948
Gilmour, Judy	74,062
Gimeno, Honeyleth	96,004
Gimoro, Milagros	50,561
Giroux, Kristin	60,219
Giroux, Tanya	94,200
Gislason, Alanna	73,585

APPENDIX D: PAYEE LIST

Name	Amount
Glabus, Shelley	62,050
Glasser, Carol	59,743
Glasser, Monica	65,950
Glettler, Marlene	87,292
Glines, Gail	58,486
Go, Arlyn	75,784
Godenir, Leah	57,503
Godwin, Amanda	104,270
Goebel, Carmen	53,906
Goebel, Theresa	92,731
Goebel, Wendy	69,192
Goettler, Darla	56,421
Goetz, Leah	68,408
Gogal, Shannon	89,801
Gokavi, Christina	86,413
Gold, Heather	64,768
Goldfinch Dube, Carmen	106,270
Golding Guest, Leanne	78,511
Goldstone, Shannon	109,886
Golez, Airah	66,662
Goodbrand, Ivy	88,358
Goodtrack, Jacquelin	68,398
Gordon, Janelle	82,259
Gordon, Lindsay	101,133
Gordon, Lorelei	54,393
Gordon, Robert	120,694
Gore, Gwendolynn	61,167
Gorectke, Kathryn	70,745
Gorin, Aaron	76,882
Gorin, Valerie	79,759
Gorkoff, Tonya	74,228
Gorman, Nada	93,955
Gornil, Faye	83,625
Gotchia, Guylaine	154,431
Gotoc, Menardo	81,267
Gottselig, Anita	92,874
Gottselig, Darryl	127,702
Goudreau, Robert	81,137
Goudy, Michelle	52,479
Gould, Tracy	75,687
Grabka, Jillian	76,325
Grad, Kenneth	57,316
Graf, Jennifer	101,449
Graf, Meagan	108,670
Graham, Arlene	67,488
Graham, Christina	106,166
Graham, Gerald	59,337
Graham, Jeanette	70,768
Grainger, Christina	91,559
Grainger, Melissa	73,590
Grammatico, Dino	582,965
Grandel, Contessa	85,439
Grandel, Kendra	113,747
Grane, Heather	123,055
Granello, Marco	91,271
Granger, Morag	112,811
Granger, Paige	82,092
Grant, Erika	90,756
Grant, Gerri	87,380
Grant, Jason	53,503
Grant, Jennifer	93,246
Grant, Marnie	64,744
Grasdal, Patricia	154,602
Grassl, Chelsey	78,994
Gravelle, Audrey	79,708
Gravelle, Lisa	63,102
Gray, Angela	87,940
Gray, Carolyn	110,801
Gray, Cory	65,051
Greaves, Jolene	74,147
Green, Andrea	98,896
Green, Carla	88,896
Green, Karen	60,276
Green, Shelly	68,686
Greene, Melissa	68,475
Greene, Verla	111,836
Greensides, Samantha	62,490
Greenwood, Kent	78,290
Greenwood, Pat	98,823
Gregory, Laura	98,707
Gress, Penelope	64,944
Gretchen, Monica	54,456
Greville, Jason	86,153
Grewal, Chandanjeet	86,338
Griffith, Tanya	103,400
Griffiths, Tara	96,251
Grigg, Karlee	85,943
Grimard, Cindy	94,364
Grimeau, Crystal	58,906
Grobowsky, Kerri	79,788
Grohs, Trina	99,219
Gronhovd, Wanda	77,128
Grose, Frankie	75,632
Grose, Jenna	104,484
Gross, Alexandra	117,603
Gross, Elliot	56,240
Gross, Joren	106,371
Gross, Linda	102,306
Gross, Tracy	75,562
Grund, Tracy	72,508
Gryschuk, Paul	65,322
Guansing, Alistar	131,274
Guansing, Satvir Kaur	88,159
Guenther, Zorsa	77,395
Guenzel, Suzanne	95,495
Guerra, Fernando	107,199
Guerra, Rachel	51,789
Guerrero, Marielena	116,158
Guiao, Andrea	95,490
Guingab, Elinore	100,309
Gulak, Aaron	72,169
Gumban, Avelino Jr	137,117
Gunther, Tamara	86,540
Gupta, Sangeeta	111,085
Gurski, Penny	125,694
Gust, Louise	74,594
Gust, Raymond	82,451
Gustafson, Sara	53,276
Gustilo, Andrea	104,047
Gutang, Amorlina	50,024
Gutheil, Jocelyn	132,373
Gutwin, Kim	96,546
Guy, Mallory	54,446
Guy, Sheri	71,324
Gwilliam, Rosella	107,829
Gyorfi, Cindy	89,975
Gyorfi, Marie-Anne	66,050
Ha, Ngoc	57,852
Haaland, Daylin	68,618
Habib, Amir	68,175
Habte, Weyneshet	51,354
Hachkewich, Margaret	52,704
Hachkewich, Yvonne	93,955
Hack, Katherine	87,284
Hadiken, Brenda	81,559
Hagan, Tracy	84,456
Hagen, Naomi	55,083
Hagen, Robyn	76,905
Hagen Lyster, Adrienne	61,383
Hagglund, Marlene	77,315
Hagos, Yordanos	127,020
Hahn, Amanda	79,042
Hahn, Richelle	75,771
Haid, Lori	117,778
Haider, Chantal	58,634
Halford, Jacquelin	65,591
Hall, Collette	65,985
Hall, Darla	116,217
Hall, Leanne	75,409
Hall Galger, Tara	80,059
Halladay, Amanda	88,213
Halldorson, Hallie	88,955
Hallgrimson, Tyne	54,491
Halyk, Joanna	86,289
Ham, Sharon	74,749
Hamelin, Brien	71,267
Hamelin, Paula	71,705
Hameluck, Paul	113,268
Hamil, Paul	86,604
Hamilton, Amy	94,113
Hamilton, Kieran	93,955
Hamm, Marie	54,629
Hammond, Shea	65,290
Hana, Catherine	61,434
Haney, Catherine	52,975

APPENDIX D: PAYEE LIST

Name	Amount	Name	Amount	Name	Amount
Hargis, Valerie	73,587	Harvey, Jaylyn	54,197	Henry, Lana	91,584
Hariff, Irfaan	74,803	Hastings, Nadine	58,186	Henry, Loretta	52,180
Harlin, Deborah	75,405	Hatton, Rebecca	71,367	Herbert, Tamara	75,569
Hanna, Shari	107,369	Haubrich, Georgena	92,746	Herczakowski, Leanne	104,147
Hannaford, Nicole	109,913	Haukaas, Barry	93,331	Herle, Andrea	56,523
Hannah, Rhonda	98,168	Hauser, Corina	71,115	Herman, Jacquelin	74,446
Hannah, Suzanne	101,346	Hauser, Jeff	143,749	Herman, Kayley	81,248
Hannem, Amanda	68,087	Hawco, Nicole	76,194	Hermanus, Kim	54,784
Hanoffski, Cindy	50,445	Hawes, Cynthia	63,564	Hernani, Xyzary	116,530
Hanowski, Alicia	98,235	Hawken, Katelyn	79,733	Herod, Corey	110,985
Hanowski, Jolene	60,253	Hawkins, Cynthia	88,454	Herod, Elizabeth	101,125
Hansinger, Sonia	103,380	Hawkins, Meagan	83,750	Herotn, Wendy	65,417
Hanson, Alexandra	93,721	Hawkins, Pamela	149,452	Herperger-Govender, Kristy	110,775
Hanson, Brenda	108,860	Hay, Loretta	52,320	Herrett, Connie	56,158
Hanson, Caitlin	78,476	Hayes, Terra	80,744	Herzog, Mark	89,594
Hanson, Nancy	111,659	Haygarth, Daren	104,913	Herzog, Sharla	98,067
Hanson, Rachelle	89,830	Hayter, Carrie	102,574	Hess, Kassidy	52,660
Hanson, Trisha	72,192	Hazen, Michelle	91,779	Hetke, Christopher	83,990
Harden, Jennifer	58,723	Head, Dorothy	69,218	Hewson, Roberta	101,193
Harder, Brenda	75,538	Heaney, Celeste	105,413	Hextall, Denise	96,603
Harder, Kathy	53,794	Hearn, Carrie	57,948	Hextall, Gail	80,308
Harder, Leslie	102,546	Heathcote, Jessica	81,597	Heywood, Daniae	83,096
Harder, Sarah	94,540	Heathcote, Jon	79,442	Hickey, Alexandra	72,324
Hardy, Bruce	80,888	Heathcote, Shelby	69,254	Hicks, Daniel	81,649
Hardy, Pamela	98,680	Hebert, Ann	127,618	Hicks, Lisa	54,461
Harker, Kendra	60,644	Hebert, Deanna	50,605	Hicks, Roy	82,177
Harkness, Jeanette	73,280	Hebert, Kayla	60,195	Hiebert, Brenda	92,871
Harle, Connie	116,891	Hebig, Sandra	54,346	Hiebert, Nicola	65,775
Harley, Raylene	81,869	Heck, Tammy	51,812	Hiebert, Orrey	87,532
Harmsworth Dow, Joan	60,056	Hedley, Donna	52,479	Hiebert, Shauna	64,838
Haroldson, Joyann	95,585	Heebner, David	94,910	Higgins, Edward	251,189
Harper, Brittny	70,055	Heenan, Donald	92,969	Hilderman, Laura	50,280
Harper, Catherine	88,075	Heerspink, Brett	88,523	Hill, Amanda	84,652
Harper, Kyla	58,796	Hegedus, Beverley	86,633	Hill, Carrie	60,540
Harreman, Nicole	94,851	Heggart, Karen	83,587	Hill, Kelsey	56,590
Harris, Kimberly	54,549	Heiberg, Melody	84,886	Hill, Micheal	87,040
Harrison, Ian	104,058	Hein, Pamela	88,342	Hill, Shane	86,598
Harrison, Matthew	81,608	Hein, Shannon	133,701	Hill, Sherry	87,607
Harrison, Scott	104,172	Heinemann, Trevor	56,888	Hill, Stefanie	80,572
Harrison, Terry	59,767	Heinrichs, Menno	99,464	Hill, Trisha	64,792
Hart, Brittney	81,047	Heisler, Cindy	54,422	Hills, Jodie	81,818
Hart, Jessica	55,913	Helfrick, Michelle	67,285	Hinno, Suzanne	75,285
Hartley, Karen	115,933	Heller, Lacee-Jayde	74,999	Hipfner, Angela	51,028
Hartley, Laurie Anne	70,979	Helmood, Dan	72,115	Hipolito, Ana Liza	128,752
Hartley, Teresa	86,504	Helmond, Wendy	84,634	Hipolito, Christabella	124,090
Hartman, Carla	99,415	Hemm, Sheree	93,771	Hipolito, Melvin	118,009
Hartman, Katelynn	77,454	Henderson, Sue	78,614	Hischebett, Jill	61,186
Hartman, Maria	82,439	Hendrickson, Brenda	154,203	Hitchcock, Edward	115,027
Hartness, Collin	121,843	Hendrickson, Carleen	90,918	Hitchcock, Jenna	89,820
Hartney, John	108,169	Henger, Jeanette	102,103	Hitchings, Kristin	65,201
Hartwell, Randi	93,102	Hensley, Joan	58,939	Hnidek Wilson, Lydia	113,085
Harty, Carolyn	97,857	Henneberg, Patricia	95,804	Hobbins, Melanie	75,845
Harty, Tanya	76,949	Hennessy, Erica	59,596	Hocking, Robyn	54,258
Harvey, Alyssa	54,402	Henrique, Maurice	265,505	Hockley, Alyssa	76,505
Harvey, Ella	95,280	Henry, Jo-Ann	93,348	Hodel, Donna	66,890

APPENDIX D: PAYEE LIST

Name	Amount
Hodel, Jennifer	86,168
Hodge, Jacquelin	52,479
Hodges, Rachel	105,500
Hodgins, Jeremy	81,156
Hodgins, Ryan	104,477
Hodson, Dellina	92,793
Hodson, Paul	107,162
Hoedel, Kayla	52,479
Hoeflicher, Jean	73,906
Hoeft, Tracy	83,487
Hoehn, Jenna	85,233
Hofer, Sandra	107,572
Hoff, Naomi	78,380
Hoffart, Jill	64,516
Hoffarth, Kristin	76,817
Hoffert, Michele	82,654
Hoffman, Christie	93,955
Hoffman, Shelley	121,017
Hoffmeyer, Anette	96,889
Hogberg, Roger	51,845
Hogg, Sarah	95,330
Hogue, Ashley	52,635
Holba, Nicole	106,746
Holden, Kathryn	79,150
Holden, Laura	86,783
Holfeld, Kyle	86,762
Holfeld, Sandra	77,996
Hollebeke, Coleen	53,595
Holliday, Michele	56,471
Hollinger, Ashley	90,294
Hollinger, Colleen	97,358
Holloway, Lindsay	74,733
Holm, Krista	60,018
Holmes, Kurtis	71,084
Holness, Kandace	97,574
Holness, Roland	77,942
Holowatiuk, Kayla	84,173
Holt, Shawna	80,623
Holt, Trina	135,521
Holtslander, Jennifer	64,615
Holzapfel, Donna	56,868
Honrado, Arnel	50,395
Hoogeveen, Lance	88,587
Hook, Karla	53,991
Hookenson, Jennifer	105,846
Hooker, Cara	152,276
Hooker, Paula	88,223
Hooker, Stacey	79,338
Hooper, Vivian	93,091
Hopfauf, Lori	158,372
Hopkins, Elaine	55,885
Horacki, Rebecca	76,350
Horbal, Amanda	96,075
Horejda, Natalie	90,109
Hornoi, Denise	60,791
Hornung, Amanda	52,004
Horse, Lucille	83,167
Horsman, Eden	86,595
Horsman, Paulette	131,281
Horvath, Joyce	78,025
Horvath, Ken	63,034
Horvath, Lois	110,837
Horvath, Sean	63,766
Horvey, Lisa	80,879
Hotchen, Marlene	96,096
Hough, Jari	69,397
Houliston, Lhasa	71,689
Hourd, Brooke	79,866
House, Caitlin	50,217
Howat, Henriette	113,011
Howe, Colleen	51,266
Howe, Heather	57,092
Howe, Karen	106,077
Howell, Susan	54,877
Howie, Douglas	63,741
Howie, Linda	51,110
Howie, Naomi	99,220
Howlett, Lisa	73,088
Howse Lalonde, Brenda	73,652
Hoyum, Jo Anne	65,142
Hozempa, Alissa	87,912
Hrynowetsky, Denice	74,930
Hrynowetsky, Sheldon	94,879
Hsieh, Patty	57,019
Hubbard, Carol	53,475
Hubbard, Crystal	58,752
Hubbard, Glenda	50,650
Hubbard, Janell	50,065
Hubbard, Larry	60,714
Huber, Jillian	78,516
Huber, Kristyn	85,714
Huber, Laurel	88,256
Huber Flahr, Charlene	100,012
Hubic, Nikkoli	82,118
Hubic, Stacy	102,005
Hubic, Tracy	73,292
Hubich, Fran	124,139
Hubick, Chelsey	76,852
Hubick, Corynn	86,969
Hubick, Kayla	107,154
Hubick, Murray	107,102
Huculak, Debra	86,607
Huebner, Sheryl	66,063
Huffman, Sharina	56,431
Hugg, Shauna	105,340
Hughes, Carly	95,709
Hughes, Cynthia	98,533
Hugie, Beata	75,976
Hukee, Tanay	69,159
Humayun, Farid	52,822
Hung, Loren	118,577
Hunt, Candace	76,214
Hunt, Donna	74,808
Hunt, Kimberley	95,376
Hunter, Nancy	86,714
Hunter, Paige	57,753
Hunter-Harms, Robyn	59,254
Hur, Young Ran	63,423
Hussain, Angela	62,211
Hussein, Khadar	68,479
Hustak, Jon	69,173
Hutchings Besse, Janice	171,600
Hutton, Amy	56,355
Hyderman, Tracy	113,290
Hynds, Shannon	52,545
Hysnick, Kerri	85,976
Iannetta, Victoria	95,493
Idem, Idongesit	80,584
Ignerowicz, Kacee	60,929
Ignerowicz, Witold	50,252
Ikeogu, Victoria	66,926
Illingworth, Haley	67,225
Illingworth, Linde	97,913
Im, Daniel	78,232
Ingeniero, Rona	113,652
Ingenthron, Tenniel	84,017
Ingham Petrescue, Carol	66,075
Ingjaldson, Marjorie	138,368
Ingleby, Joanna	99,457
Ingram, Lynne	100,773
Ingram, Shannieen	67,916
Ingrouville, Bonny	64,953
Inkson, Jamie	62,260
Inkson, Sheryll	124,604
Innes, Heather	106,334
Inot, Verna	94,539
Invidiado, Rochelle	54,709
Iqbal, Zahid	108,169
Ireland, Nicholas	67,062
Iroh, Imose	109,239
Irvine, Chantelle	95,624
Isaac, Michelle	113,568
Isaac, Treena	117,337
Isabelle, Natalie	64,734
Isip, Marian	59,403
Isleta, John Mark	83,499
Issac, Divya	76,078
Issel, Brenda	91,681
Issel, Curtis	51,050
Isted, Cheryl	89,098
Iverson, Lisa	63,535
Iverson, Paul	100,834
Jack, Holly	50,758
Jackiw, Susan	104,771
Jackson, Andrea	75,246

APPENDIX D: PAYEE LIST

Name	Amount	Name	Amount	Name	Amount
Jackson, Cheryl	81,205	Johnson, Diane	70,206	Kane, Kyra	58,249
Jackson, Donna	88,195	Johnson, Janine	74,868	Kapell, Annette	74,056
Jackson, Elvira	84,004	Johnson, Janis	122,263	Kapell, William	82,824
Jackson, Jeffery	94,780	Johnson, Kandus	55,898	Kapp, Allison	73,271
Jackson, Marlene	96,816	Johnson, Karen	67,058	Karchewski, Braden	53,315
Jackson, Shannon	105,447	Johnson, Laurie	106,398	Karchewski, Kailee	76,184
Jacob, Joanne	89,026	Johnson, Pamela	121,459	Karchewski, Megan	54,174
Jacobs, Dawn	85,595	Johnson, Penelope	55,073	Karchewski, Natalie	89,609
Jacobson, Sharon	61,139	Johnson, Robin	70,303	Kardash, Bruce	91,491
Jacobson, Shelley	98,600	Johnson, Sara	116,772	Kari, Amber	76,020
Jalloh, Bashir	75,762	Johnson, Sherry	104,353	Karnes, Flo	90,996
James, Jeffory	70,524	Johnson, Tammy	89,286	Karpa, Deborah	113,752
James, Philip	56,270	Johnson, Vaughn	110,988	Karr, Audrey	61,104
Jamieson, Brenda	108,294	Johnson Apperley, Chene	70,810	Karr, Katherine	79,413
Janeczko, Nicole	80,648	Johnson Fong, Terry	61,808	Karreman, Willem	118,324
Jan-King, Jennifer	63,395	Johnston, Heather	91,200	Karst, Karen	79,291
Janotta, David	66,075	Johnstone, Corrina	93,999	Karton, Brandy	96,805
Janzen, Patti	101,935	Jones, Andrea	58,985	Karunakaran, Kumudhini	299,889
Janzen Claude, Jennifer	51,209	Jones, Audrey	55,598	Karwandy, Patricia	57,988
Japson, Jhoanna Norie	71,305	Jones, Edward	630,203	Kassir, Sandy	57,524
Jardine, Jeannette	102,610	Jones, Natalie	106,388	Katchuck, Jennifer	88,031
Jarkre, Alero	142,929	Jones, Rhiannon	83,991	Kathol, Erin	93,572
Jeannotte, Amy	60,447	Jones, Tricia	119,182	Kathol, Lorna	107,915
Jeena, Vinesh	446,443	Jonsson, Meranne	54,311	Kattler, Donna	67,865
Jelinski, Elyse	74,045	Jordan, Cynthia	52,720	Katz, Adam	103,351
Jellow, Mary	94,453	Jorders, Jamie	81,906	Katzberg, Blaine	105,334
Jendrasheske, Melissa	101,110	Jordheim, Gerald	84,548	Kaufmann, Alyscia	65,814
Jenkins, Elizabeth	58,516	Jordison, Cody	82,296	Kaur, Amanpreet	54,384
Jensen, Chris	88,996	Jorgensen, Carla	72,779	Kaur, Bimaljeet	111,369
Jensen, Jeremy	52,891	Jorgensen, Dawn	83,734	Kaur, Birdavinder	65,137
Jensen, Karen	68,559	Jorgensen, Krista	65,502	Kaur, Harjeevan	66,502
Jerome, Allison	53,831	Jors, Roberta	97,560	Kaur, Narinder	78,905
Jeske, Jacqueline	64,112	Joseph, Jobin	52,717	Kaur, Ramanjeet	96,468
Jeske, Winona	96,042	Joseph, Soniya	58,367	Kausar, Rehana	133,129
Jessup, Amanda	103,794	Joshi, Sandhya	68,778	Kausar, Robina	64,749
Jetto, Lori	54,639	Joshi, Vandana	71,505	Kausar, Safina	75,742
Jewett Curley, Emilie	97,851	Joss, Breanne	94,693	Kavita, Britney	87,540
Jeworski, Debra	54,711	Juatco, Mark Gerhard	86,666	Kaytor, Christa	84,655
Jinks, Sarah	95,851	Jubenvill, Jana	51,845	Kaytor, Jeanette	86,925
Jinson, Stephanie	101,004	Juganas, John	113,900	Kaytor, Jessica	80,113
Joaquin, Michelle Joy	74,388	Juneau, Diane	55,978	Kaytor, Jill	96,705
Johannson, Julia	67,550	Jury, Jessica	106,094	Kaytor, Rae	87,729
Johannson, Kara	66,381	Kabay, Susan	52,479	Keddy, Jason	72,556
John, Neethu	99,420	Kabrud, Natasha	62,039	Keenan Arp, Cathy	115,600
John, Sheeba	53,373	Kachaluba, Tamara	105,749	Keep, Sandra	88,842
Johns, Amy	81,668	Kachuik, Kaila	79,681	Keepness Bourgon, Shauna	63,139
Johns, Brandy	77,138	Kaczmar, Jennifer	136,972	Kefter, Michael	76,098
Johns, Kirby	99,406	Kaedan, Annette	82,353	Kehrig, Nicole	86,508
Johnson, Alana	85,715	Kainz, Cassandra	65,732	Kellsaugh, Jeff	74,884
Johnson, Amos	82,439	Kalapesi, Zarin	461,880	Keleman, Jacqueline	70,191
Johnson, Angela	63,022	Kalichuk, Georgina	53,586	Keleman, Kathy	57,678
Johnson, Bonnie	55,827	Kalynka, Kathy	52,479	Kell, Tracy	72,274
Johnson, Brenda	105,322	Kamali, Marzieh	69,612	Keller, Belinda	56,664
Johnson, Dawn	124,218	Kambeitz, Shelley	59,201	Keller, Brittney	71,127
Johnson, Dawn	66,829	Kamuti, Justine	97,241	Keller, Jacquelin	82,557

APPENDIX D: PAYEE LIST

Name	Amount	Name	Amount	Name	Amount
Keller, Jenny	129,565	Kitzul, Colette	139,515	Korchinski, Jaime	61,202
Keller, Leigh	102,321	Kitzul, Twyla	87,706	Koroll, Lisa	61,499
Kelly, Bette	85,511	Kivell, Theresa	77,979	Koronkiewicz, Carol	73,612
Kemp, Michelle	79,223	Klassen, Brett	75,338	Korsberg, Karina	61,581
Kempton, Brian	80,812	Klassen, Carol	248,725	Kosabek, Debbie	104,771
Kennedy, Claudette	58,140	Klatt, Candace	51,001	Kosar, Deloris	103,439
Kennedy, Leigh	85,710	Klebeck, Deana	97,472	Kosar, Tammy	92,380
Kennedy, Nicole	70,735	Klein, Abby	75,121	Kosik, David	107,671
Kennedy, Rachel	81,468	Klein, Adam	73,244	Kosloski, Cara	55,499
Kennedy, Trena	81,953	Klein, Carl	93,333	Kosloski, Jeffrey	61,935
Kenny, Debra	62,923	Klein, Gregory	57,294	Kosloski, Shayla	86,239
Kent, April	54,355	Klein, Shayna	52,479	Kostiuk, Cheryl	88,303
Kentz, S. Lorraine	55,069	Klein, Shelley	129,243	Kostiuk, Laurie	100,621
Kerbs, Kendra	60,923	Klein, Tom	97,405	Kostyukova, Tetyana	90,905
Kerelchuk, Tara	94,149	Klein, Tracy	90,256	Koszman, Kelsey	90,320
Kerr, Debbie	94,654	Klessinger, Brenda	116,433	Kot, Nancy	98,839
Kerr, Sheila	83,778	Klempner, Dianne	52,012	Kot, Pamela	97,991
Kessler, Camelia	84,737	Kler, Simran	52,225	Kotopski, Kimberley	71,167
Keyowski, Terrance	77,797	Klimczak, Christina	102,734	Kotrla, Allison	79,283
Khadkathoki, Vijaya	51,700	Klipperstine, Vicki	92,550	Kotyk, Brooke	58,303
Khalifa, Amer	524,758	Klotz, Brenda	61,509	Kotylak, Diane	105,774
Khan, Bibi	136,320	Klotz, Steven	104,771	Kotylak, Kelsey	76,822
Khosa, Rupinder	75,464	Kltanga, Khllara	54,016	Kotylak, Morgan	56,852
Khuber, Sarbjit	70,478	Kluz, Kelci	77,659	Kotzer, Kelly	71,176
Kidby, Robin	115,062	Klyne, Renee	56,733	Koutsoulis, George	71,123
Kilbach, Shelley	53,878	Knapman, Jamie	84,386	Kovach, Shelley	78,792
Kilback, Kristin	54,903	Knapp, Randall	95,173	Kowal, Dorota	51,543
Kim, Hea Kyung	67,418	Knibbs, Richard	76,254	Kowalski, Jacqueline	64,874
Kim, Rena	95,575	Knight, Josh	76,758	Kowalsky, Anna-Marie	70,796
Kimpton, Karen	112,661	Knoblauch, Shelby	73,094	Kowbel, Shannon	61,366
Kinaschuk, Karen	91,502	Knoll, Jennifer	74,057	Koza, Scott	80,643
Kincaid, Robert	80,420	Knorr, Sherell	86,041	Kozack, Katherine	132,251
Kindred, Jasmine	76,588	Knourek, Kimberly	52,647	Kozack, Sharon	52,215
King, Brenda	113,687	Knouse, Kaitlin	98,848	Kozak, Charlene	105,243
King, Charlotte	50,678	Knowles, Elizabeth	93,810	Kozak, Daryl	70,170
King, Kathleen	104,505	Knox, Jamie	73,092	Kozak, Lori	88,405
King, Krista	72,671	Koch, Jessie	51,224	Kozak, Susan	72,107
King, Megan	87,310	Kochar, Tenille	79,606	Kozak, Tammy	97,264
King, Tina	98,935	Kochylema, Monica	66,643	Kozakewycz, Courtney	66,117
Kinneberg, Lorie	103,487	Kocur, Jill	51,699	Kozakewycz, Diane	135,720
Kinney, Patricia	103,315	Koffler, Michael	51,967	Kraemer, Diana	97,486
Kinney, Wendy	98,602	Koffler Hubbs, Loralyn	143,292	Kraemer, Sarah	100,586
Kirby, Gregory	66,314	Kohl, Alyssa	86,547	Kraemer, Shauna	54,829
Kirby, Shelby	63,108	Kohl, Dan	158,372	Kraetzig, Maria	81,476
Kirchhofer, Devin	69,068	Kohlruss, Debbie	74,100	Kraft, Sherry	97,560
Kirk, Roxanne	83,167	Kokoski, Lorrie	74,549	Krahenbil, Angel	53,608
Kirsch, Elizabeth	50,340	Kolb, Lavonne	105,322	Krahenbil, Elizabeth	68,925
Kirsch, Kristen	72,114	Kolenich, Courtney	102,918	Krahn, Kaitlyn	107,080
Kirstein, Lynnise	78,472	Komodowski, Jenna	68,430	Krahn, Kathy	98,279
Kish, Bobbi	50,949	Konanz, Patricia	54,163	Krall, Carrie	155,863
Kisil, Shelly	56,278	Kong, Judith	112,180	Kramer, Sheri	75,803
Kisilowski, Mary	101,613	Konieczny, Bozena	69,918	Krause, Catherine	82,299
Kitchen, Brent	128,005	Kopciuch, Melissa	51,000	Kraushar, Larry	102,551
Kitchen, Noreen	53,783	Koptie, Debbie	50,651	Krawchuk, David	54,435
Kitz, Natasha	71,747	Korchinski, Donna	52,580	Kreis, Debbie	110,304

APPENDIX D: PAYEE LIST

Name	Amount
Kreklewich, Jennifer	54,727
Krepakevich, Kevin	93,955
Kreshewski, Nathalene	59,903
Kress, Brittany	63,477
Kress, Jodi	53,627
Kress, Louise	56,756
Kristoff, Jonathan	59,446
Kroeger, Andre	161,103
Krogsgaard, Lorraine	79,080
Krogsgaard, Sharon	73,108
Krohn, Sheila	91,749
Kruk, Aleeta	50,478
Kruppi, Denise	98,235
Krupski, Michelle	101,425
Krupski-Jarduk, Angela	100,742
Kruszelnicki, Trina	89,986
Kryklywicz, Amanda	82,403
Krysak, Kathleen	88,574
Kucey, Melissa	106,026
Kuculym, Jeannette	107,003
Kuhns, Erin	53,170
Kuhtz, Tracy	106,926
Kula, Alicia	130,181
Kullman, Pauline	97,042
Kumar, Dinesh	64,410
Kumar, Seema	80,523
Kun, Kerri	88,859
Kuntz, Alexandra	58,967
Kuntz, Brent	63,632
Kuntz, Donald	110,992
Kuntz, Jody	97,626
Kuntz, Lisa	54,116
Kunz, Koreena	57,671
Kupchanko, Michael	61,586
Kupchyk, Sherri	101,425
Kuppenbender, Stella	51,957
Kupper, Elena	89,850
Kurenoff, Joanne	88,044
Kurucz, Rhonda	71,988
Kurulak, Joanne	80,583
Kushniruk, Sharisse	78,516
Kuski, Michelle	52,212
Kuyek, Janelle	103,930
Kuzenko, Ivy	72,875
Kuzma, Bettyann	75,263
Kuzyk, Karen	74,134
Kwan, Davin	95,709
Kwan, Man Kwok	85,112
Kwasny, Kendra	70,065
Kwochka, Brooke	68,473
Kwochka, Taylor	83,446
Kyriakoulias, Marianna	55,397
Kyrylchuk, Reesha	76,534
La Haye, Chantel	101,519
La Saga, Tracey	92,775
Labelle, Pat	53,015
Labelle, Vaughn	51,478
Labensky, Cheryl	96,276
Labossiere, Anita	101,519
Labossiere Karda, Tara	112,040
Labreche, Christy	60,636
Labuanan, Marcela	80,374
Lacelle, Vivian	54,513
Lachambre, Roxanne	71,200
Lachowitzer, Amanda	85,142
Laclaire, Jacqueline	54,048
Ladouceur, Martin	57,761
Lafave, Nicole	63,933
Lafayette, Esther	83,544
Lafleur, Lisa	93,955
Lafontaine, Christopher	84,655
Lafreniere, Shona	75,088
Lagrimas, Arlene	90,345
Lagrimas, Rodolfo	85,894
Lague, Dave	84,655
Lai, Chun Ling	88,646
Laidlaw, Cinda	77,128
Laigo, Michael	106,485
Laing, David	54,003
Laliberty, Ashly	96,420
Lalonde, Lorna	65,950
Lamb, Patricia	96,013
Lamb, Sabrina	71,183
Lambert, Jennifer	80,830
Lamers, Dana	93,115
Lamon, Pamela	88,898
Lamont, Loretta	52,876
Lamontagne, Danielle	74,707
Lamontagne, Matthew	106,008
Lamontagne, Suzanne	53,972
Lampa, Lieza	77,212
Landry, Amanda	73,952
Landry, Carla	84,747
Lane, Kimberly	91,933
Lang, Danita	100,151
Lang, Kathleen	75,737
Lang, Kelly	120,298
Lang, Michael	105,544
Lang, Rae Lynn	103,734
Lang Schuette, Connie	106,255
Lange, Simon	89,827
Langelier, Julie	56,608
Langevin, Monica	93,520
Langford, Amanda	77,375
Langford, Linda	82,987
Langgam, Lou	130,581
Langley, Stephanie	98,990
Langman, Brooke	72,958
Lanh, Huong	79,961
Lanigan, Krista	82,905
Laninga, Tina	66,405
Lapchuk, Michael	75,816
Laplan, Dora	90,574
Lapointe, David	58,707
Laput, Ulysses	80,148
Laquinon, Chery Ann	58,455
Larkin, Rebecca	53,516
Larochelle, Tara	54,330
Larocque, Kaylen	79,540
Larose Heidt, Gail	58,897
Larsen, Derrick	158,251
Larsen, Pamala	105,415
Larson, Charlotte	62,011
Larson, Katrina	74,666
Larson, Susan	95,161
Lasalle, Christine	102,765
Lasko, Gerri	87,308
Lastimosa, Grachelle	116,155
Latimer, Christine	102,187
Latimer, Wanda	78,117
Lato, Kimberly	65,593
Latorre, Alpha	89,486
Latoski, Katherine	105,108
Latrace, Susan	113,013
Lauagan, Milagros	53,654
Lauman Hartmier, Barbara	103,943
Lautermilch, Charlaine	62,214
Laverdiere, Brynn	60,503
Lavoie, Pamela	64,108
Lawlor, Karen	57,728
Lawrence, Brandy	91,577
Lawrence, Janice	81,960
Lawrence, Monica	103,130
Lawrence, Robin	90,681
Lawrence, Trisha	61,454
Layman, Blair	102,983
Lazo, Arlene	87,595
Lazurka, Christine	54,418
Leader, Jody	53,035
Leblanc, Edward	112,661
Leblanc, Mallory	68,583
Leclair, Donna	83,378
Lecren, Kelly	97,291
Lee, Janice	99,875
Lee, John Carlo	57,028
Lee, Patrick	83,362
Leflar, Blaine	71,448
Legard, Jennifer	92,447
Legasse, Michelle	80,396
Legault, Cheryl	104,022
Legault, Dana	99,421
Legault, Morgan	58,305
Legault Wilson, Dionne	104,470
Leggott, Michelle	75,284
Lehr, Craig	76,076

APPENDIX D: PAYEE LIST

Name	Amount
Leibel, Andrea	87,946
Leibel, Greg	101,637
Leibel, Lori	94,857
Leibel, Shelley	52,479
Leier, Barbara	105,940
Leier, Nichole	62,515
Leier, Owen	94,037
Leier, Rose	103,878
Leik, Sheritee	56,332
Leippi, Dawn	119,890
Leippi, Sandra	57,699
Leischner, Donna	55,772
Leisle, Sharleen	54,307
Leitch, Linda	59,224
Lekcharoen, Jocelyn	74,987
Lekcharoen, Raymond	102,530
Lemcke, Monique	59,032
Lemoer, Jennifer	58,467
Lemoine, Julie	68,212
Lemon, Brooklyn	69,198
Len, Suzanne	71,877
Leniuk, Terri	88,038
Leonard, Ellie	95,218
Leonard, Mathieu	94,190
Leonard, Shauna	107,221
Leonor, May Clyde	96,441
Leontowicz, Kevin	60,791
Lequyer, Jordan	73,302
Lerminiaux, Marc	70,197
Leruyet, Charmayne	121,407
Leshchyshyn, Crystal	63,056
Lesko, Elizabeth	88,264
Lesko, Richard	66,279
Lesko, Sandra	89,813
Lesser, Catherine	56,684
Lestage, Tanya	108,244
Letain, Rae Lynn	62,792
Letain, Selena	88,656
Letang, Arlis	83,837
Letsche, Nancy	78,852
Leung, Clayton	86,981
Leurer, Deanne	134,828
Levchenko, Illia	64,190
Lewchyshyn, Marcy	54,566
Lewis, Barbara	75,243
Lewis, Daniel	90,364
Lewis, Katherine	121,843
Li, Feng Ling	61,966
Li, Yali	70,521
Liang, Yuping	89,091
Libarnes, Rhea	66,603
Lichtenwald, Melissa	83,629
Lico, Vincent	89,929
Licudine, Maria Elena	56,196
Liepold, Bobbi	105,290
Liepold, Gloria	51,463
Liesch, Tina	54,973
Lim, Jae Kyun	72,063
Limos, Maricris	73,848
Lincoln, Nicole	93,512
Lindemann, Anne	77,117
Lindemann, Debra	82,525
Lindo, Nina	86,459
Lindquist, Kerri	90,036
Lindstrom, Lee	70,949
Linford, Tyler	61,386
Lingelbach, Chad	163,198
Lingelbach, Tara	104,833
Linklater, Lyn	74,730
Linnen, Alison	80,727
Linton, Janna	53,925
Lipinski, Chelsea	98,310
Lipp, Ashley	90,057
Lippai, Jennifer	135,692
Lisitza, Laura	52,481
Littman, Sarah	93,633
Litzenberger, Andrea	88,383
Litzenberger, Angela	55,560
Litzenberger, Carla	54,561
Litzenberger, Laura	92,014
Liu, Yun	93,955
Livingston, Crystal	72,639
Livingstone, Charly	91,524
Livingstone, Dustin	76,518
Lizee, Rona	111,359
Ljubic, Donovan	120,755
Llarena, Melanie	153,854
Lloyd, Kathleen	112,662
Locke, Joni	102,007
Lockert, Angela	93,788
Lockert, Lori	85,750
Lockhart, Kristal	87,348
Lodoen, Casey	60,283
Logan, Tina	56,030
Logel, Abbey	73,566
Logie, Brenda	55,851
Loire, Robyn	72,140
Lolacher, Susan	71,397
Lomenda, Janice	76,869
Lonethunder, Vivian	74,718
Longman, Candace	64,405
Longo, Julie	103,761
Longpre, Odile	147,459
Loos, Francis	71,113
Lopez, Amherstia Novy	152,992
Lopez, Ana Liza	50,795
Lorenc, Michal	65,575
Lorencz, Beverley	65,950
Lorencz, Chantel	102,946
Lorencz, Taryn	131,068
Lorenz, Anita	74,407
Lorenz, Julie	71,198
Lorenz, Kara	87,061
Lorenzana, Corazon	72,864
Lorenzo, Anthony	81,763
Loszchuk, Marc	77,272
Lott, Angela	101,941
Loucks, Cheryl	102,761
Louis, Debbie	51,192
Loveridge, Karen	118,540
Lovett, Nicole	99,866
Low, Ken	103,734
Lowe, Barbara	55,055
Lowe, Jennifer	95,138
Lowes, Terrilynn	52,385
Lowey, Jana	94,804
Lowey, Judith	62,171
Lu, Xiaoqing	80,769
Luansing, Jemuel	95,115
Luba, Richelle	56,784
Lubachowski, Gwenda	83,230
Lubas, Mirek	77,224
Lucero, Dranreb	133,605
Lucero, Jocelyn	125,306
Luciak, Ken	131,032
Luciuk, Leann	76,537
Lucyk, Madeleine	77,658
Ludwikowski, Rick	64,182
Luff, Heather	102,348
Luff, Rebecca	52,312
Luistro, Cindy	82,363
Lukey, Patrick	125,857
Lumb, Kim	76,122
Lund, Erin	105,376
Lund, Starla	98,106
Lunde, Kenda	92,453
Lundy, Debbie	131,427
Lunn Acton, Tara	56,420
Lupuliak, Vincent	54,617
Luterbach, Taryn	52,676
Luther, Rae	91,248
Lutz, Wendy	65,950
Luzon, Clarissa	108,730
Lynch, Brant	82,782
Lynn, Sandra	111,683
Lyons, Shelby	84,314
Lys, Catherine	84,588
Ma, Hong	73,045
Maas, Allison	148,520
Maas, Jillian	62,240
Mabaet, Cherry	50,118
Macagba, Angelito	90,328
Macagba, Launi Ann	74,377
Macalldesantamar, Ana	124,852
Macausland-Berg, Dianne	86,793

APPENDIX D: PAYEE LIST

Name	Amount
MacDonald, Lauren	62,893
MacDonald, Scott	93,942
MacDonald, Tanya	91,705
MacDonald Hedman, Alexandra	80,793
MacDuff, Robert	59,074
MacFarlane, Caitlin	73,268
MacFarlane, Jenny	52,604
MacFarlane, Shera	90,294
MacGregor, Shirley	54,677
Machan, Ashley	80,764
Machuik, Lynn	121,568
Machuk, Chelsey	64,960
Machuk, Kerry	80,137
MacIntosh, Ian	73,498
Mack, Ellen	81,734
MacKenzie, Deborah	54,447
Mackie, Judy	75,077
Macknak, Errin	83,967
MacLean, Jana	63,400
MacLellan, Melissa	77,269
MacLennan, Amy	79,331
MacLennan, Deborah	96,180
MacLeod, Christopher	105,880
MacMillan, Leanne	72,367
MacMillan, Robert	88,396
MacMillan Tyson, Jamie	78,715
MacMurchy, Shelly	94,002
MacNeil, Sharon	54,692
MacPhee, Linda	65,989
MacPherson, Anita	95,750
MacPherson, David	87,717
MacPherson, Megan	71,884
MacPherson, Robin	78,033
MacTaggart, Darlene	68,418
Mactal, Napoleon	108,791
MacTavish, James	82,312
Madrilejos, Estefania	81,770
Maduck, Tricia	128,766
Maghilom, Mergie	57,133
Magnus, Samantha	74,474
Magnuson, Maureen	95,072
Magnusson, Shelly	57,584
Magotiaux, D Arcy	139,171
Maguire, Rebecca	89,223
Mah, Jeffrey	108,169
Mahoney, Kathleen	51,165
Maier, Danielle	77,213
Maier, Janet	88,398
Maier, Mary	52,089
Maierhoffer, Shelly	122,571
Mailloux, Angele	80,499
Mailman, Jonathan	118,837
Makar Abdel Messih, Salina	61,648
Makelki, Catherine	98,042
Makelki, Chadd	73,047
Makie, Catherine	108,169
Makowsky, Tami	59,256
Maksymew, Sharon	112,586
Malach, Shirley	95,942
Malang, Edwin	101,920
Malang, Marissa	94,964
Malegus, Ken	86,153
Mali, Bahera	382,114
Malik, Roxana	101,858
Malinowski, Eleanor	78,829
Mallard, Lorelei	51,226
Mama O, Maira	136,461
Mamais, Anna	66,834
Mamchur, Grant	127,714
Mamula, Radojka	105,577
Manalaysay, Carmelita	59,335
Manalaysay, Nimfa	55,411
Manaligod, Catherine	119,710
Manalo, Lulu	66,939
Mancuso, Debra	120,475
Manganop, Louie	106,064
Manley, Sophia	107,733
Mann, Candace	61,589
Mann, Douglas	84,655
Mann, Hardip	52,797
Mann, Jenna	69,617
Mann, Karen	73,666
Mann, Karen	67,790
Mann, Stacey	63,984
Mann, Suba	236,116
Mantesso, Cheryl	50,234
Mantilla, Dannice Anne	102,281
Mantilla, Mark	61,101
Manuel, Cesar	63,768
Manuel, Marife	59,068
Manuevo, Aria Liza	60,566
Manz, Amber	69,557
Manz, Cathy	51,956
Manz, Lanjell	88,947
Manz, Tammy	68,006
Marasigan, Nerijol Michellani	115,973
Marbil, Ruth	57,941
Marce, Michelle	86,834
Marchand, Karmen	70,156
Marchigiano, Kelly	59,673
Marchildon, Marianne	98,812
Marcynuk, Richelle	73,667
Marean, Frederick	77,470
Maregoudra, Seema	62,348
Marins, Lisete	54,302
Marissen, Debby	106,101
Markham, Lisa	56,623
Markle, Tracy	102,277
Marko, Bonnie	71,934
Markwart, Corinne	97,045
Markwart, Kathryn	71,790
Marlin, Leslie	55,086
Marsh, Virginia	107,975
Marshall, Bonny	73,804
Marshall, Dean	121,151
Marshall, Sarah	88,292
Martens, Morgan	102,680
Martin, Arlene	58,537
Martin, Candice	52,643
Martin, Donalee	105,288
Martin, Jason	65,101
Martin, Neoma	96,742
Martin, Roxanne	75,672
Martin, Sara	52,093
Martin, Wendy	82,781
Martin Proskie, Mackenzie	53,859
Martinez, Anna	53,242
Martinez, Ferry	115,010
Martinez, Oscar	74,003
Martinook, Kayla	77,428
Mary Varghese, Tincy	111,411
Marynick, Marlin	93,859
Mason, Julianne	84,458
Masse, Amanda	61,142
Massier, Brooklynn	76,041
Massier, Candice	95,991
Massier, Carmen	71,912
Massier, Evelin	56,982
Massier, Jaymie	53,292
Massine, Darla	65,677
Massine, Darlene	93,483
Masson, Jenell	59,199
Masson, Kelsey	69,594
Mathai, Anitha	99,313
Matheis, Jacob	82,960
Matheson, Julie	98,930
Matheson, Stephanie	109,027
Mathew, Seema	123,597
Matisho, Kendra	97,870
Matravolgyi, Cheryl	85,255
Matravolgyi, Kristin	97,803
Matsalla, Donna	52,957
Matthews, Faye	93,955
Matthews, Jonathan	57,471
Matthews, Shauna-Lee	74,664
Matthews, Shelley	86,604
Matthies, Yvonne	63,086
Matties, Debbie	69,394
Mauro, Joaquin	51,714
Maw, Lester	91,082
Maximchuk, Sandra	69,098
Maycong, Maggie	117,186
Mayer, Christopher	105,140
Mayer, Megan	86,369

APPENDIX D: PAYEE LIST

Name	Amount
Mazer, Mallory	98,159
Mazinke, Nadine	69,158
Mazur, Mark	118,778
Mbasela, Phyllis	92,049
Mbugua, Grace	133,827
McAllister, Sarah	85,873
Mcauley, Karen	68,746
Mcauley, Valerie	100,834
Mcavoy, Erin	95,548
McBride, Jessica	86,023
McBride, Melissa	80,235
McCabe, Debra	105,447
McCall, Leah	60,635
McCallum, Karen	132,364
McCallum, Shannon	74,877
McCann, Linda	104,717
McCann, Michael	80,964
McCann, Nancy	88,340
McCannell, Pamela	61,993
McCarron, Michelle	121,334
McCaw, Kristen	93,544
McClement, Laurel	80,592
McClement, Sam	88,901
McClughan, Landace	90,814
McClymont, Kimberly	76,651
McCorriston, Paige	60,874
McCorriston, Sheri	86,793
McCrea, Morgan	100,375
McCready Wirth, Avril	54,309
McCrindle, Holly	55,195
McCrystal, Doreen	70,661
McCulloch, Jennifer	50,677
McCullough, Adriana	71,289
McCullough, Lois	102,821
McCurry, Terryann	92,709
McCutcheon, David	335,148
McDermaid, Karen	113,204
McDermit, Tamara	105,989
McDonald, Allison	99,916
McDonald, Jordan	53,456
McDonald, Kathryn	67,340
McDonald, Patricia	95,709
McDonald, Paulette	87,230
McDonald, Richard	80,151
McDonald, Sandra	75,436
McDonald, Sheila	50,318
McDougall, Ashley	98,840
McDougall, Brad	116,824
McDougall, Elizabeth	97,483
McEwen, Aimee	93,159
McEwen, Shelly	103,758
McFadden, Chanda	52,990
McGeough, Angela	97,292
McGeough, Cameron	81,401
McGill, Nancy	97,785
McGillivray, Kristen	51,031
McGillivray, Natalie	57,697
McGonigal, Caprice	84,818
McGonigal, Valerie	74,895
McGown, Brandi	100,736
McGrath, Elizabeth	104,512
McGregor, Ashley	50,312
McGregor, Rhonda	70,675
McGregor Weekes, Sarah	95,780
McIntaggart, Glen	75,230
McIntosh, Shawn	74,072
McIntyre, Sheri Jo	51,323
McKay, Darshan	59,934
McKay, Lisa	101,078
McKechnie, Kimberly	80,344
McKechnie, Marlene	87,210
McKechnie, Michael	86,127
McKellar, Morgan	70,262
McKenna, Leah	53,615
McKenzie, Lynn	60,550
McKenzie, Sharron	77,518
McKenzie, Tracy	58,980
McKim, Darcy	94,053
McKinnon, Carolyn	79,007
McKinnon, Nicole	88,128
McKinnon, Suzanne	69,656
McKnight, Tracie	76,711
McLaughlin, Leanne	88,466
McLean, Charlotte	89,865
McLean, Dixon	86,153
McLean, Michele	70,020
McLean, Terra	55,243
McLean, Theresa	70,122
McLellan, Morgan	81,741
McLennan, Amanda	78,512
McLeod, Melanie	121,018
McMechan, Anita	63,117
McMechan, Janet	109,858
McMillan, Dominique	106,186
McMorris, Cynthia	66,674
McMullen, Cathy	110,109
McNaught, Connie	94,798
McNaughton, Sherri	80,944
McNeil, Elaine	95,157
McNichol, Michelle	89,442
McPeek, Randy	78,821
McPhee, Linda	121,843
McPherson, Bernadett	87,196
McPherson, Debbie	78,889
McRorie, Kelci	64,913
McStay, Sharron	94,856
McTaggart, Angela	96,706
McTavish, Darcelle	75,712
McWilliams, Jacquelynn	95,866
Mead, Nicolette	65,122
Meadows, Morgan	73,162
Medina, Emilia	50,057
Medina, Francisco	58,952
Meider, Monica	81,889
Melnechenko, Jody	110,100
Melnick, Barbara	107,794
Menard, Micheline	144,423
Menegbo, Victoria	62,660
Menesis, Reny	56,831
Menke, Megan	98,547
Mercer, Crystal	106,037
Mercer, James	57,894
Mercier, Maria	107,643
Merifield, Steven	78,098
Merin, Christopher	55,316
Merk, Kimberly	87,894
Merk, Michelle	50,786
Merkl, Jason	75,679
Merriam, Debbie	61,549
Meston, Sheri	81,163
Metheral, Lara	50,018
Metz, Gina	155,284
Metz, Irene	102,814
Metz, Meghan	50,942
Metz, Tannis	56,034
Meyer, Kayla	100,403
Meyer, Kristen	107,895
Meyer, Nicole	61,816
Meyers, Dayna	91,259
Meyers, Krista	78,995
Michael, Bethlehem	83,402
Michael, Chinnu	95,592
Michael, Hayley	78,275
Michayluk, Gordon	71,657
Michon, Gary	60,883
Michon, Gerald	76,870
Middelkoop, Shayleen	97,934
Middleton, Lanna	89,790
Minalicz, Linda	57,184
Mijares Lopez, Lalaine	95,504
Mikolj, Sonja	50,532
Milar, Benedick	57,094
Milar, Joanne	63,203
Mildenberger, Maegan	64,666
Mile, Clay	91,849
Mileusnic, Leposava	100,058
Mileusnic, Slobodan	51,274
Miller, Adrienne	77,647
Miller, Beverly	92,495
Miller, Erin	74,728
Miller, Heather	129,646
Miller, Kelly	76,129
Miller, Kristin	70,927
Miller, Lindsay	81,058
Miller, Margaret	61,620

APPENDIX D: PAYEE LIST

Name	Amount
Miller, Nicole Andrea	57,133
Miller, Tamara	63,215
Millette, Sonia	84,655
Milo, Donna	50,022
Milton, Lesley	71,471
Milton, Samantha	72,412
Milumbe, Kegan	53,093
Mina, Jaime Iii	59,220
Minchuk, Rhonda	80,743
Minifie, Rhonda	97,126
Minto, Patricia	75,248
Mireau, April	62,402
Mirva, Denise	121,151
Mirza, Sharon	61,932
Miskiman, Todd	104,736
Mitchell, Angie	77,550
Mitchell, Cory	83,877
Mitchell, Danita	56,867
Mitchell, Michael	106,189
Mitchell, Paul Geoffrey	91,745
Mitchell, Sheldon	90,800
Mitchell, Stacey	54,258
Mitchell, Tia	80,910
Mitchelson, Harry	70,866
Mittermayr, Stacey	95,989
Moate, Shawnene	56,310
Moate, Tracy	52,808
Moberly, Lori	54,189
Moc, Peter	69,186
Mock, Loreen	100,655
Modderman, Jennifer	63,105
Modi, Jugal	55,025
Moeller, Michelle	75,058
Moeller, Whitney	90,604
Moffat, Tracy	54,279
Moghal Tayapad, Jasmine	75,202
Mohammadi, Shakiba	112,119
Mohan, Geethu	102,282
Mokelki, Lorie	107,638
Mokry, Michelle	53,369
Molesky, Carla	61,539
Molesky, Louise	116,675
Molina-Smith, Virna	54,704
Molleti-Lausch, Deepika	55,750
Mollison, Deborah	89,951
Molnar, Brittney	76,503
Moltz, Laura	56,605
Monette, Kayla	80,545
Money, Melodee	66,219
Monin, Beverley	56,637
Monk, Karissa	55,103
Monson, Maggie	61,167
Montanini, Lorna	91,120
Montano, Lisi	87,391
Montenegro, Shelley	93,751
Monuik, Robin	84,853
Moody, Terrence	78,716
Mooney, Dianne	98,919
Moore, Catherine	71,128
Moore, Charlene	73,727
Moore, Kara	79,165
Moore, Melissa	90,582
Moore, Michelle	55,615
Moore, Shayna	84,377
Moore, Sheila	100,184
Moore, Sherilyn	87,151
Morales, Asvet Lana	96,118
Moreau, Colleen	80,507
Morgan, Donna	94,463
Morgan, Jonathan	73,445
Morgan, Stuart	75,097
Morhart, Stacey	75,140
Morin, Jayda	55,477
Morissette, Ryan	111,855
Morrice, Glenda	55,299
Morris, Cindy	62,664
Morris, Linda	81,244
Morris, Roxane	72,499
Morrison, Jaime	96,549
Morrison, Jennifer	60,059
Morrison, Jodie	92,368
Morrison, Lisa	93,949
Morrison, Robin	81,408
Morrison, Sandra	52,918
Morrissette, Alana	70,973
Morrissette, Sydney	59,224
Morrow, Grace	62,060
Morrow, Jennifer	58,330
Moryski, Adriana	70,571
Moses, Melissa	99,713
Mosewich, Cindy	122,872
Mpundu, Regina	116,136
Mroske, Lisa	94,745
Muir, Erin	80,523
Muir, Kaylee	96,961
Mukakigeli, Margaret	51,489
Mulatz, Frank	90,816
Mulatz, Tyson	77,254
Mulder, Jenarae	55,758
Muller, Karen	94,555
Mulridge, Andrea	116,480
Mulridge, John	74,381
Mulvogue, Myriah	54,444
Mundo, John Charles	123,738
Mundy, Debbie	50,048
Mundy, Richard	54,792
Munn, Chris	70,304
Munn, Miranda	82,354
Munns, Tiffany	86,812
Munoz, Lindsay	59,710
Munro, Chrissy	57,431
Munro, Loralee	60,773
Munro, Victoria	99,473
Munson, Russell	96,393
Muravchik, Germann	116,993
Muravchik, Mary Joy	56,243
Murchison, Mallory	68,390
Muresearu, Alison	71,558
Murphy, Jessica	89,703
Murphy, Kendra	66,205
Murray, Annastra	123,384
Murray, Carolyn	88,619
Murray, David	68,976
Murray, Kerri	68,124
Murray, Mark	101,053
Murray, Meghan	70,742
Murray, Sharon	95,134
Murrell, Bryan	62,898
Mursal, Onoria	54,849
Murthy, Poornima	481,299
Musleh, Jordan Issa	105,317
Musoke, Juliet	80,882
Mustafaeva, Shahlo	93,202
Mutafya, Mary	129,582
Muth, Erin	56,078
Muzzin, Ricky	65,019
Mwale, Mwangala	142,847
Mwangobola, Kufase	106,328
Mwape, Delphine	119,772
Mwela, Judy	102,806
Mydonick, Ken	57,742
Myers, Carissa	56,756
Myers, Carol	96,403
Myers, Jacqueline	105,383
Myers, Ken	107,293
Myers, Robert	80,270
Myles, Wanda	77,344
Myrah, Ainslie	55,919
Myrah, Michele	117,440
Mytopher Benoit, Lori Ann	83,097
Naces, Genie Ann	94,975
Nachtegaele, Alison	91,113
Nadon, Christine	77,882
Nahachewsky, Desiree	113,160
Nalwamba, Rhoda	121,977
Nameth, Paige	80,155
Narang, Gaganpreet	88,638
Narca, Imelda	58,491
Narca, Wilfreda	67,494
Nartey, Cathy	93,513
Nasewich, Susanne	80,821
Nasser, Roseann	92,245
Natyshak, Merle	104,107
Natyshak, Sylvia	52,479
Nault, Samahlee	159,151

APPENDIX D: PAYEE LIST

Name	Amount
Navarrete, Christian Vince	95,595
Navarro, Emily Hazel	52,549
Navarro, Janein Ann	72,620
Nazareth, Joshua	60,373
Nazareth, Leah	103,168
Ndaula, Louise	53,495
Neault, Bree	52,498
Neibrandt, Sheena	58,491
Neighbour, Chelsea	92,559
Neis, Cyndi	68,867
Nelson, Valerie	102,314
Neiszner, Troy	114,150
Nelson, Danielle	114,812
Nelson, Joanne	98,808
Nelson, Laurie	52,709
Nelson, Nadeane	89,927
Nelson, Nicole	64,838
Nelson, Pamela	60,889
Nelson, Rachel	78,822
Neufeld, Barbara	54,480
Neuls, Barbara	96,149
Neuls, Kendra	62,224
Neuls, Michelle	98,367
Neumann, Amy	75,225
Neumann, Barbara	150,819
Neumann, Carey	69,207
Neumann, Harry	96,905
Neustaeter, Andrea	52,259
Neville, Desirae	105,158
New, Emilee	80,861
New, Gjann Erika	64,573
New, Katelyn	84,977
Newcombe, Susan	74,475
Newsham-Grasdal, Breann	82,378
Ngilangil, Mercedes	57,927
Ngoka, Grace	88,228
Nguyen, Chau	74,987
Nguyen, Cuong	68,235
Nguyen, Diane	58,358
Nguyen, Thuy	147,111
Nguyen-Lowe, Ha	130,134
Nichol, Bobbi	65,950
Nichol, Christine	71,155
Nichol, Megan	50,452
Nichol Langlais, Barbara	99,019
Nichols, Gloria	109,100
Nicholson, Stephanie	64,219
Nicolas, Marjorie Ann	72,944
Nicolson, Kim	56,880
Niedermayer, Dianne	104,721
Niedzielski, Natasha	66,335
Niekamp, Jaclyn	86,682
Nielsen, Doug	84,632
Nielsen, Heather	76,804
Nieminen, Shannan	84,154
Nieto, Lori	85,586
Nighttraveller, Chesley	52,119
Niklas, Daphne	55,884
Ning, Lianne	111,143
Nishimura, Michiko	52,696
Nistor, Brad	91,053
Nitoral, Flerida	53,447
Nixon, Lynnice	52,033
Njoku, Lilian	113,057
Noble, Christa	80,684
Nones, Rizzaliene Remo	79,405
Nordby Schaan, Andrea	101,394
Nordgulen, Laura	99,360
Nordgulen, Terry	78,725
Nordstrom, Mason	72,813
Nordwick, Kim	112,302
Norlander, Jillian	96,942
Norman, Bridgett	56,538
Norman, Christopher	99,804
Norman, Judy	97,741
Norman, Patti	89,715
Norminton, Jim	75,737
Norris, Lorie	80,518
Norrish, Melanie	80,202
Novak, Dodi	106,540
Novak, Leanne	96,374
Novak, Rhonda	55,431
Novak Galgan, Harriett	103,506
Noval, Ferdinand	94,767
Novecosky, Lawrence	64,789
Novik, Lori	82,256
Noyes, Heather	83,027
Noyes, Shae	64,961
Ntumba Makubudi, Simon	78,932
Nugent, Carol	93,136
Nurse, Byron	139,769
Nurse, Shawna	89,237
Nwalozie, Annunciata	136,071
Nwaodu, Evangeline	54,477
Nygren, Kayla	71,754
O Sullivan, Tara	102,999
O Watch, Erin	105,545
Oak, Lisa	66,379
Oakes, Larry	94,005
Oberndorfer, Gillian	121,843
Obispo, Eunice	62,565
Obispo, Samuel	56,939
Obispo, Sarah Llyn	61,479
Obrien, Richard	62,587
Obrigewitsch, Carmen	82,267
O'Byrne, Caitlin	69,851
Ocampo, Rosalie	66,520
Ochapowace, Maryanne	57,635
Ochitwa, Sandra	94,349
Ochoa, Patricia	86,107
Oconnor, Dawn	80,303
Oconnor, Fiona	130,619
O'Connor, Erin	67,271
O'Connor, Megan	54,579
Ocreto, Mark Noel	87,476
Octubre, Penafrancia	103,030
Odell, Teegan	100,781
Odi, Prim Rose	76,115
Odoh, Nkechinyere	55,278
Odow, Barbara	61,374
Odow, Jodie	52,466
O'Dow, Vanessa	74,207
Ogibowski, Theresa	94,888
Ogilvie, Ivorine	52,132
Ogilvie, Lore	119,353
Ogrodniick, Nancy	110,835
Okeadu, Justina	60,197
Okeefe, Michelle	108,506
Okoro, Sylvia	109,508
Olanipekun, Caroline	136,874
Olbrich, Robert	71,374
Olekshy, Kevin	85,218
Oliquino, Raissa	76,963
Oliver Ewaniuk, Tracey	71,659
Olshanoski, Leann	52,479
Olson, Brad	65,421
Olson, Curtis	105,513
Olson, Graham	54,393
Olson, Pamela	104,989
Olson, Tanda	100,734
Olson, Wendy	96,799
Olson Weir, Lindsay	92,382
Oluyinka, Funmilayo	104,302
Oluyinka, Stephen	101,851
Olynick, Andrea	61,700
Omolida, Genalyn	100,465
Onagi, Maxine	78,957
Onrait, Angela	52,088
Onyskevitch, Brandi	95,719
Oo, Min	56,846
Oquinn, Sheryl	106,511
Orasan, Loredana	87,447
Orban, Dale	98,653
Orell, Megan	76,285
Orell Bast, Shannon	72,434
Orellana, Candyce	59,570
Orellana, Edwin	58,760
Oremba, Misty	76,026
Oreniyi, Omolola	52,946
Oriuwa, Kingsley	76,131
Orlic Muth, Regina	89,654
Orlowski, Louine	105,758
Ormiston, Stephanie	78,824
Orthner, Amy	88,054
Orthner, Gail	104,044

APPENDIX D: PAYEE LIST

Name	Amount
Orthner, Gladys	50,886
Orthner, Virginia	95,487
Ortman, Gwen	78,815
Osborne, Tara	105,144
Osiowy Hunter, Patricia	99,484
Osipoff, Rhonda	55,299
Osmak, Caroline	61,809
Ostapiw, Lori	77,035
Ostapowich, Shannon	100,912
Ostoforoff, Evelyn	66,084
Ostrikova, Ioulia	65,351
Ostrowka, Rhonda	75,668
Oswal, Jyoti	91,915
Ott, Brigid	102,030
Ott, Kim	86,172
Otten, Laurele	71,372
Ottenbreit, Leslie	60,914
Overend, Dawn	61,057
Owen, Sherilea	94,559
Owens, Katherine	114,477
Ozga Bellamy, Linda	108,605
Ozipko, Shirley	57,805
Pacada, Melanie	89,488
Pacardo, Kris	57,232
Pachal, Laurelle	98,481
Pacis, Sarah	100,031
Paderanga, Fe	61,743
Paderanga, Sogie Marie	72,061
Pador Lee, Beverly	100,701
Pagdilao, Rowena	114,958
Pahkala, Lisa	80,834
Paice, Trudy	69,838
Palazzo, Lee Ann	94,223
Paligan, Daphne	81,058
Palik, Debbie	74,131
Palmer, Dianne	98,535
Palmer, Janice	62,303
Palmer, Kayla	82,634
Palmer, Lorie	117,143
Palmer, Terena	52,312
Palmero, Arnold	132,497
Palmier, Joan	58,117
Paluck, Elan	137,153
Pamintuan, Amanda	93,711
Pamintuan, Maria Camille	68,524
Panchuk, Douglas	93,243
Pandey, Mamata	102,795
Panesar, Hardeep Singh	57,804
Pantazoglou, Kalliopi	60,191
Pantel, Chris	79,215
Parachoniak, Pat	109,853
Paraiso, Edgardo	71,793
Paraiso, Elena	57,510
Paraiso, Emilou	81,208
Paraiso, Lourdes	72,317
Parakkandathil, Abdul	92,754
Parasram, Maria	88,917
Parbery, Donna	75,525
Parent, Darla	98,163
Parenteau, Jennifer	71,320
Paridaen, Ashley	72,794
Parisian, Amber	57,198
Parisian, Shalyn	76,550
Parisloff, Kim	54,409
Park, Julie	82,607
Park, Katherine	65,068
Parker, Kyle	107,238
Parker, Lauren	86,481
Parker, Norma	97,800
Parker, Robert	92,128
Parley, Lorie	55,723
Parr, Raichel	77,254
Parr, Suzy	60,879
Parrell, Billy	86,316
Parrell, Denise	92,925
Parris, Urica	66,575
Parsons, Aaron	52,378
Parsons, Lucia	98,088
Partaik, Susan	131,938
Parungao, Nanette	51,723
Parvez, Naeem	398,752
Pascal, Lorraine	58,520
Paseznak, Marion	106,184
Paseznak, Scott	99,813
Pasion, Ricarda	66,209
Paskey, Gail	89,876
Pasloske, Ramona	62,162
Pass, Danielle	84,529
Patel, Deepikaben	54,490
Patel, Dilipkumar	77,435
Patel, Dipesh	77,320
Patel, Dipeshkumar	83,468
Patel, Keyurkumar	52,048
Patenaude, Dawn	53,556
Paterson, Carly	68,315
Paterson, Dineen	88,672
Patteeuw, Deborah	71,197
Patterson, Bev	54,098
Patterson, Latoya	52,480
Patzer, Dave	63,142
Paul, Darin	52,279
Paul, Michael	88,656
Paul, Shiny	91,215
Paul, Steve	83,011
Paulhus, Gwen	81,891
Paulson, Steven	75,201
Paus, Carrie	94,100
Pawelec, Jamie	85,036
Pawliw, Tracy	63,555
Payne, Angela	109,631
Payne, Raymond	63,627
Peakman, Ashlie	101,302
Pearson, Anita	57,531
Pearson, Danielle	81,248
Peberdy, Sabrina	87,404
Peck, Erin	74,581
Pedersen, Ashley	95,248
Pedersen, Patricia	89,298
Pedscalny, Brenda	96,594
Peel, Jamie	97,900
Pegg, Nicole	73,724
Pekush, Dennis	93,955
Pelaez, Myrah	50,365
Pelagio, Maria Irma	96,821
Pelechytik, Jan	96,391
Pelletier, Cynthia	90,230
Pelletier, Kim	82,495
Peltier, Brenda	77,014
Pelzer, Alexandra	81,978
Penner, Janice	83,434
Penner, Lyndsay	99,051
Penner, Nicole	72,899
Pennett, Christy	80,394
Pepper, Edwin	54,393
Perampalam, Anusshan	80,297
Perchie, Glen	158,372
Perkins, Alyssa	51,408
Perkins, Susan	156,760
Perras, Omer	74,142
Perrault, Stephanie	97,845
Perreault, Serena	56,399
Perreaux, Joanna	88,395
Perrin, Jonathan	103,803
Persaud, Lisa	93,955
Persaud, Parmanand	86,512
Persson, Barbara	89,566
Persson, Karen	77,647
Pesquera, Grace	134,090
Petays, Vanessa	67,510
Peters, Catherine	93,955
Peters, Leia	97,570
Peters, Melissa	62,921
Peters, Renae	54,206
Peters, Robert	273,431
Peters, Wade	87,774
Peterson, Diane	98,448
Peterson, Kathy	67,089
Petit Homme, Cary	52,479
Petracek, Rhonda	52,162
Petrisor, Leah	84,576
Petrychyn, Margaret	158,332
Petryna, Vivian	95,329
Petterson, Joey Lynn	84,422
Pettit, Terri	105,641
Peyson Biensch, Lois	78,858

APPENDIX D: PAYEE LIST

Name	Amount
Pham, Huy	164,843
Philip, Arun	65,820
Phillipo Hugel, Paula	92,302
Phillips, Casey	100,382
Phillips, Cherise	79,143
Phillips, Emily	71,268
Phillips, Scott	82,743
Phillips, Tracy	178,893
Phillips, Zachary	102,426
Pho, Joleen	80,412
Picard, Imelda	56,763
Picard, Sonja	81,529
Pickett, Sandra	55,884
Pickett, Shyla	52,249
Pierce, Christina	71,574
Pierrard, Angela	73,531
Pike, Gregory	97,419
Pilapil, Sylvia	66,717
Piller, Heidi	89,213
Pillipow, Catherine	61,558
Pilon, Emily	74,994
Pilon, Gordon	50,487
Pilon, Janelle	59,642
Pilot, Deana	50,362
Pinay, Kara	100,401
Pinay, Paige	109,546
Pineau, Eugene	57,103
Pinel, Gizelle	50,725
Pirlot, Christine	56,600
Pitre, David	64,671
Pituley, Brandon	88,317
Pitura, Susan	123,176
Plank, Lisa	114,616
Playter, Pamela	150,196
Plosz, Neal	62,649
Poelzer, Stacy	52,688
Poier, Lynn Anne	50,696
Poitras, Greggory	73,420
Poitras, Jana	96,096
Pollard, Sandra	69,383
Pollock, Chris	108,169
Pollock, Darlene	149,968
Pollock, Glenda	68,595
Pollock, Sarah	63,188
Pollon, Albert	70,698
Pollon, Monique	88,753
Polsom, Sonia	52,014
Pompu, Tammy	97,756
Pon, Tin Yout	150,062
Poncsak, Debbie	83,588
Poole, Sherry	94,139
Pop, Nicoleta	59,069
Popescu, Janet	50,630
Popescue, Melissa	103,086
Popick, Paula	90,630
Popkie, Peter	97,845
Popoff, Laura	51,790
Popowich, Barbara	89,851
Popowich, Glenda	105,901
Popowich, Natalie	57,634
Portras, Donna	80,322
Postigo Suarez, Viviana	55,352
Potetz Moore, Leeann	97,730
Potter, Vera	93,258
Potts, Jennifer	62,581
Pouteaux, Kayla	89,488
Powell, Maureen	80,337
Powell, Shayna	60,758
Power, Kenda	100,751
Powers, Jessica	103,123
Praski, Nancy	109,707
Prasla, Sonam	56,169
Pratt, Kelsie	78,504
Predinchuk, Jennifer	77,239
Preikchat, Elton	71,882
Prekaski, Colleen	159,721
Presniak, Katherine	50,379
Preston Deitner, Spencer	75,835
Pretty, Micheline	67,451
Pretzlaw, Doreen	93,219
Priddell, Roxane	93,955
Priegnitz, Bailey	58,629
Prill, Tristine	56,219
Primavera, Janice	91,881
Printz, Chelsea	62,516
Pritchard, Beverley	110,902
Pritchard, Ruth	51,476
Proudlove, Elizabeth	115,790
Proulx, Sharon	92,550
Prychak, Christen	54,393
Prychak, Leslie	53,748
Pryputniski, Jason	61,563
Pugh, Sara	91,105
Purdue, Erin	106,149
Purdue, Ryan	105,322
Puri Harrison, Hema	68,972
Puszkar, Shaunalee	90,042
Pylatiuk, Jason	78,827
Pylatiuk, Nicole	85,148
Quangtakoune, Wendy	109,538
Quarto, Vicky	54,953
Quero, Geste	111,202
Quewezance, Chaylene	58,950
Quezon, Jerfelle	157,543
Quine, Tamara	94,005
Quinnett Bobetsis, Michele	79,283
Quintero, Claire	78,189
Quintero, Pedro	54,048
Quintyn, Wanda	50,310
Qureshi, Tania	77,424
Rabaino, Jessel	135,215
Racette, Joyce	93,955
Racette, Kenneth	86,337
Racette, Krista	87,265
Racette, Yvonne	98,895
Rachar, Kathryn	64,844
Radbourne, Joelynne	54,771
Radutu, Cristiana	73,904
Radutu, George	179,330
Rae, Justin	96,480
Rae, Michelle	87,854
Ragadio, Rosario	150,822
Raganas, Glecerie	78,294
Rahimzadeh, Nasim	61,714
Rainbow, Monica	76,943
Rainbow, Scott	93,021
Rainville, Lisa	88,923
Ram, Hansa	63,499
Ram, Kavita	70,660
Ramage, Cheryl	67,027
Ramilo-Bayatan, Analea	84,336
Ramos, Katrina	80,294
Ramos, Sonny	51,232
Ramos Faldas, Lalaine	59,513
Ramsay, Corrie	104,058
Ramsay, Doug	88,790
Ramsay, Todd	88,632
Ramstead, Brian	51,142
Ramstead, Jackie	71,992
Ranalli, Greg	52,610
Randall, Jolene	70,555
Randhawa, Aman	67,322
Ranjo, Katrina Malou	129,876
Rante, Lesley	54,137
Rapchalk, Jason	96,918
Rapchalk, Kimberly	93,661
Rapitta, Michelle	82,327
Raquedan, Jeanavie	201,757
Rask, Colin	86,154
Rasmussen, Benjamin	51,377
Rathwell, Dana	61,604
Rathy, Brent	131,124
Ratz, Chalena	88,191
Rauckman, Christina	96,662
Ray, Amanda	75,014
Raymundo, Noah	74,456
Rayos, Racquel	164,273
Reaburn, Ross	99,370
Read, Jody	53,763
Rebinsky, Michelle	74,214
Rector, Patricia	104,431
Reddekop, Patrick	81,362
Redenbach, Michael	248,725
Reece, Wanda	78,609
Reed, Danielle	71,268

APPENDIX D: PAYEE LIST

Name	Amount
Reed, David	69,376
Reed, Jody	99,248
Reekie, Wendy	53,676
Regehr, Ronald	99,551
Reich, Morgan	53,583
Reichert, Sherri	98,848
Reid, Amy	80,644
Reid, Ingrid	121,843
Reid, Joanne	97,757
Reid, Marilyn	110,018
Reilander, Myrna	83,258
Reimer, Betty	70,076
Reimer, Florence	80,464
Reimer, Kevin	84,729
Reimer, Landan	69,087
Rein, Sharon	50,878
Reiser, Katie	95,952
Reitenbach, Amanda	54,130
Rempel, Andra	74,815
Rennebohm, Lynnette	51,135
Renner, Kaitlyn	72,898
Renner Scott, Faye	93,862
Rennie, Trisha	67,834
Renwick, Patricia	63,357
Repotente, Maria Fe	105,557
Resurreccion, Althea	84,854
Rettger, Kelly	97,175
Retzer, Pamela	82,056
Revelo, Jay	105,363
Revenko, Scott	93,042
Revoy, Sheldon	83,338
Reyes, Billy John	101,406
Reyes De Salgado, Maria De	52,571
Reynard, Beth	69,675
Reynolds, Michael	70,087
Reynolds, Trisha	88,656
Rezvanpour, Atoosa	52,542
Rhinelander, Krista	75,524
Rhodes, Rod	69,489
Riccetto, Anabella	92,149
Ricci, Jacquelin	147,605
Ricci, Stanley	88,104
Rich, Kim	92,165
Rich, Rachelle	81,950
Richardson, Brenda	65,831
Richardson, Coreen	95,621
Richardson, Jessica	63,975
Richardson, Leslie	51,706
Richardson, Nancy	69,959
Richaud, Pamela	114,267
Richenberger, Paul	51,980
Richter, Deborah	90,462
Richter, Florence	97,560
Richter, Ginger	96,035
Richter, Glenn	73,190
Rico, Mary Grace	53,030
Rieder, Evelyn	61,743
Riese, Terri	108,865
Riess, Makenzie	107,815
Rigonan, Dryden	98,391
Rinas, Shelly	61,465
Rines, Andrea	82,685
Ring, Caitlin	63,129
Ring, David	69,429
Rintoul, Leah	76,169
Ripley, Kelli	57,785
Ripplinger, Janice	95,419
Ripplinger-Fayant, Kayla	102,252
Rist, Amanda	99,323
Ritchie, Bonnie	57,958
Ritchie, Shanna	52,029
Ritson, Ann	75,150
Ritter, Patricia	108,980
Rittwage, Catherine	106,732
Ritz, Katherine	57,445
Rivera, Lenia	71,362
Rivers, Monica	80,013
Roberts, Brent	84,622
Roberts, Garnet	94,005
Roberts, Wanda	65,425
Robertson, Coralee	83,295
Robertson, Lorianne	97,753
Robertson, Nicole	55,734
Robicheau, Mikki	64,078
Robins, Lynnette	121,188
Robinson, Beryl	124,431
Robinson, Carla	52,881
Robinson, Jennifer	54,599
Robinson, Lorrie	71,102
Robinson, Phillip	60,772
Robinson, Tom	128,796
Robison, James	108,169
Robson, Janice	124,665
Rodger, Debbie	97,990
Rodgers, Milissa	106,798
Rodgers, Pamela	100,464
Rodil, Ruel	106,998
Rodrigo, Lorainne Fe	96,631
Rodriguez, Stephanie	105,335
Roduta, Madilene	81,943
Roesch, Erin	158,000
Rogers, Katherine	112,456
Rogers, Shannon	81,861
Rogina, Sandy	120,210
Rogoschewsky, Deborah	79,176
Rogoschewsky, Jessica	60,130
Rojan, Devika	102,943
Roland, Lisa	99,127
Rolfe, Kirsty	74,391
Roman, Tito	61,799
Romero, Ana	53,875
Roque, Alexander	133,040
Rorbeck, Darlene	145,974
Rosbrook, Gloria	88,112
Rosbrook, Kaitlin	88,049
Rose, Adam	75,428
Roslinski, Carla	84,634
Rosom, Cheryl	100,242
Ross, Jacalyn	104,344
Ross, Katherine	74,473
Ross, Landace	75,388
Ross, Rosemarie	50,070
Rostie, Darcy	83,709
Rotariu, Lynn	75,810
Roth, Cheyanne	85,239
Rotheisler, Stephanie	77,794
Rothwell, Mary	67,562
Roulston, David	120,059
Roulston, Shelley	99,136
Roussin, Jason	76,411
Routledge, Joy	62,198
Roy, Caitlin	108,770
Roy, Linda	57,648
Roy, Valerie	56,339
Royal, Benjamin	63,334
Royal, Joshua	91,866
Royal, Stephanie	72,462
Rozon, Danielle	96,575
Ruda, Lisa	105,018
Rudd, Delaney	103,185
Ruddell, Cheryl	52,721
Rude, Darlene	88,923
Rudolph, Courtney	92,323
Rudolph, Sobra	56,215
Rudy, Dennis	54,860
Ruecker, Holly	133,844
Ruecker, Joshua	99,285
Ruehs, Dyneena	105,322
Rujanskaya, Angela	70,499
Rukas, Dmytro	85,018
Rumancik, Janice	52,537
Rumpel, Ainslee	69,746
Runge, Dianna	56,960
Runge, Sarah	80,593
Runge, Taryn	74,785
Rupchan, Joe	93,955
Russell, Jennifer	97,377
Russell, Nancy	59,518
Russell, Rhonda	75,535
Russell, Robert	93,274
Rutten, Karen	93,633
Ruzicka Olson, Corie	82,359
Ryan, Amy	67,578
Ryan, Arla	92,885
Ryan, Morgan	75,206

APPENDIX D: PAYEE LIST

Name	Amount
Ryan, Warren	76,437
Rybchuk, Ken	80,990
Ryder, Connie	54,136
Rydzik, Louise	168,867
Ryerson, Jennifer	91,232
Sabo, Carol	76,228
Sachdeva, Cherry	80,257
Saczek, Krzysztof	446,443
Safi, Manizha	67,041
Safi, Masoud	80,296
Saflor, Acy	61,905
Sagan, Shirley	87,050
Sagun, Lamberto	63,370
Sahlu, Ethiopia	60,845
Sahota, Gurtinderjit	114,775
Sahulka, Cole	74,144
Saint, Paul	87,799
Saint, Sherry	98,281
Salateski, Charmaine	50,530
Salberg, Alexa	75,266
Sale, Richard	52,488
Salem, Alicia	50,094
Sali, Janet	94,607
Sali, Kristin	66,225
Sali, Lori	75,782
Sali, Mona	99,295
Salminen, Sara	68,206
Salvador, Christopher John	52,451
Samayoa, Jose	88,790
Samchyk, Stephen	71,079
Samchyk, Tera Lee	72,468
Samonte, Joel	242,431
Samonte, Nolita	82,129
Samoy, May	119,789
San Diego, Jennifer	55,242
San Diego, Ricsan	114,290
Sanden, Joel	93,955
Sanden, Tracy	53,223
Sanders, Carol-Anne	96,991
Sanders, Jennifer	75,569
Sanders, Whitney	130,040
Sanderson, Jennifer	85,187
Sandhu, Kulwinder	57,112
Sandhu, Preet	65,206
Sandin, Sherri	90,414
Sandor, Donna	102,509
Sandstra, Shawnna	87,574
Sanftleben, Laura	88,262
Sanopo, Maria Christina	99,455
Santiago, Karen	135,192
Santo, Matthew	82,456
Santos, Dulce	61,162
Santos, Edna	82,751
Santos, Giovanni	100,643
Santos, Jennifer	86,810
Santos, Marina	69,654
Sanville, Shawn	97,414
Sanya, Lynn	158,372
Sanya, Olu	63,149
Sarma, Debasish	73,201
Sarty, Cathy	81,178
Sauer, Melissa	90,166
Savoie Church, Natalie	91,648
Sawatsky, Carlie	97,373
Sawatsky, Chris	90,091
Sawatsky, Leah	90,474
Sawchuk, Dusten	134,215
Sawel, Alexandra	97,949
Saxby, Shay	62,023
Sayer, Cecilia	59,775
Schaeffer, Bailey	90,478
Schaeffer, Christine	57,357
Schaeffer, Holly	97,357
Schaffer, Donna	51,766
Schaff-Jarzab, Taryn	59,648
Schalk, Yvonne	57,170
Scharfenberg, Leslie	68,952
Schatz, Lois	105,322
Scheibel, Michelle	112,097
Scheidt, Coby	71,849
Schellenberg, Deborah	95,385
Schellenberg, Melissa	53,761
Schenstead, Amanda	72,073
Scherle, Melanie	76,591
Scheuer, Brenda	85,352
Scheuer, Gail	102,003
Schiazza, Guido	95,577
Schiazza, Irene	52,557
Schick, Alanna	90,014
Schick, Debra	75,687
Schiissler, Brittney	96,451
Schikowski, Tracey	98,243
Schill, Lisa	95,870
Schill, Robin	53,815
Schill, Sarah	64,737
Schiller, Betty	83,907
Schiltz, Carol	75,687
Schinborn, Charisse	59,902
Schinborn, Jim	57,690
Schindel, Sherice	79,678
Schindel, Taryn	102,133
Schindelka, Crystal	72,541
Schindelka, Danaka	69,855
Schindelka, Darnell	63,552
Schindler, Brenda	58,957
Schindler, Karen	111,448
Schlamp, Michelle	104,025
Schleede, Amanda	71,302
Schlichtmann, Esther	81,444
Schmalenberg, Tara	91,629
Schmidt, Andrew	102,191
Schmidt, Bonny	99,012
Schmidt, Craig	144,189
Schmidt, Danielle	81,963
Schmidt, Deborah	57,147
Schmidt, Hannah	68,946
Schmidt, Julie	115,166
Schmidt, Kristen	83,273
Schmidt, Kristin	85,157
Schmidt, Laura	54,803
Schmidt, Melissa	70,855
Schmidt, Rachelle	85,366
Schmidt, Rhegan	82,745
Schmidt, Shannon	100,486
Schmidt, Shawna	108,458
Schmidt, Sherry	80,685
Schmidt, Susan	84,655
Schmidt, Traci Jo	95,952
Schmidtz, Barbara	80,957
Schneider, Alma	88,437
Schneider, Amanda	88,494
Schneider, Ashley	68,767
Schneider, Doreen	68,757
Schneider, Susan	60,234
Schnurr, Jinky	60,874
Schoenau, Marietta	71,007
Schoenhofen, Brenda	133,911
Schoenrock, Coralee	76,810
Schoenroth, Johnathan	65,950
Schoenthal, Lois	50,793
Schoenthaler, Connor	58,867
Schoenthaler, Shelley	95,428
Schooley, Bryan	76,975
Schrader, Ceigee	99,962
Schroeder, Alexis	79,216
Schuba, Angela	112,654
Schuba, Robert	113,524
Schuler, Sharon	81,740
Schulhauser, Michael	87,263
Schulhauser, Sara	69,324
Schultes, Jeffrey	92,637
Schultz, Michelle	99,881
Schultz, Rhonda	73,528
Schultz, Victoria	101,354
Schulz, Greg	107,813
Schumann, Carmena	96,172
Schussler, Lisa	94,581
Schuster, Brenda	118,394
Schuster, Fawna	72,492
Schutz, Monica	95,470
Schwabe, Keith	54,393
Schwalm, Dwayne	95,253
Schwark, Dayna	58,941
Schwartz, Janice	84,547
Schwartz, Jennifer	80,190

APPENDIX D: PAYEE LIST

Name	Amount
Schwartz, Kelly	90,642
Schwartz, Lloyd	68,788
Schwartz, Natalie	82,032
Schwartz, Robert	108,169
Schwartz, Wendy	75,331
Schweiger, Margaret	94,339
Schweitzer, Lynda	109,683
Schwickrath, Louise	56,440
Scollan, Amanda	54,675
Scott, Carmen	67,334
Scott, Marcia	109,490
Scott, Maxine	129,811
Scott, Michelle	97,350
Scott, Natasha	69,958
Scott, Nicole	97,156
Scott, Shawna	60,878
Scraper, Kelly	96,215
Seaborg, Ashley	74,964
Sebastian, Liza	111,324
Sebastien, Jolene	96,848
Sebesten, Leanne	50,264
Sebulsky, Kyle	57,901
Secuur, Janine	77,591
Secuur, Linda	55,328
Seel, Taryn	89,832
Seib, Brenda	50,743
Seib, Chad	84,089
Seib, Heather	94,692
Seibel, Chelsea	53,976
Seibel, Jackie	84,655
Seidlikoski, Noelle	81,314
Seitz, Tammy	72,870
Sekhon, Harmandeep	67,193
Selinger, Arlene	82,536
Selinger, Christine	73,304
Selinger, Janelle	74,187
Selinger, Jennifer	90,552
Selinger, Kimberley	61,374
Selinger, Lorenda	74,868
Selinger, Marsha	75,687
Selinger, Michelle	88,723
Selinger, Sarah	71,874
Selinger, Stephen	109,561
Sellinger, Cheryl	71,317
Sellinger, Douglas	126,305
Selzer, Sharon	107,436
Semchuk, Kirsten	58,596
Semchuk, William	138,564
Semeniuk, Chelsea	95,049
Semey, Patricia	127,923
Senft, Janell	89,644
Senft, Kaylene	61,801
Senga, Carrie	93,955
Senga, Chad	83,438
Seno, Rommel	708,658
Sentes, Tina	78,685
Serbu, Karen	50,899
Sereda, Maria Lorena	58,044
Serle, Shelley	88,690
Serrano, Cherrlyn	190,110
Serrano, Pearl Alba	54,320
Severson, David	93,439
Severson, Kassandra	75,862
Shah, Harshkumar	59,120
Shah, Pallav	58,333
Shannon, Jacqueline	105,322
Shannon, Samantha	101,597
Sharpe, Cara	58,399
Shaw, Bobbie Jean	68,673
Shaw, Courtney	101,039
Shaw, Dawn	99,215
Shaw, Terra	61,228
Shaw, Terrence	93,955
Shay, Melanda	99,385
Shenner, Robyn	105,974
Shephard, Caitlin	73,380
Sheridan, Eileen	80,429
Shetterly, Alyson	116,061
Shevchuk, Debra	203,801
Shewchuk, Daryl	90,726
Shewchuk, Denise	58,009
Shiels, Shaelynn	91,869
Shiplack, Barbara	50,596
Shiplack, Brenda	51,388
Shire, Tiona	74,652
Shire, Tracy	96,659
Shoemaker, Laurie	77,559
Shoemaker Chorney, Laura	85,087
Sholdra, Yuriy	81,446
Shreeves, Lora	103,358
Shuflita Kurtz, Sheila	112,745
Shuya, Mikaela	70,526
Shwe, Thein	83,280
Shymkiw, Joanne	72,626
Sia, Eduardo	111,851
Sia, Jackson	114,371
Sia-Javier, Lynette	227,884
Sian, Maria Maika	60,658
Siao, Kristina Marie	102,911
Siapno, Irish Jylland	123,987
Siapno, Marie Sheina	74,659
Sibbald, Susan	51,171
Sich, Colleen	100,316
Sich, Trina	95,780
Sickel, Calle	81,189
Siddiqui, Rabiah	106,898
Sidebottom, Sarah	75,651
Sideen, Tina	88,769
Sidhu, Arashdeep	60,640
Sidhu, Kuldeep	99,602
Sidhu, Mohinder	60,914
Sieben, Carolyn	74,909
Sieben, Lianne	54,509
Signarowski, Stuart	93,955
Silbernagel, Trisha	75,734
Siljer, Leslie	54,621
Silver, Amanda	51,004
Silverquill, Shawna	52,536
Silversides, Katelyn	110,838
Silverson, Elsa	96,861
Silzer, Genine	63,005
Silzer, Joanne	85,030
Sim, Carey	110,104
Simcak, Carol	90,603
Simcak, Jessica	64,871
Simcock, Christopher	74,660
Simicorescu, Constanti	57,165
Simms, Rita	55,243
Simon, Claudia	112,845
Sinclair, Bettyanne	64,824
Sinclair, Natalie	69,668
Sinclair, Robin	75,975
Sinclair, Stephanie	95,916
Sinclair Birns, Heather	85,753
Singer, Gennifer	84,475
Singer, Jade	109,750
Singer, Kateri	113,675
Singh, Damanpreet	74,453
Singh, Harpreet	68,917
Singh, Melanie	53,799
Singh, Stephanie	92,534
Sinnett, Caitlin	61,529
Sinnett, Debbie	158,422
Sirois, Lisa	80,908
Siroski, Jillian	79,100
Sjodin, Arlen	85,707
Skaf, Sheila	83,722
Skene, Megan	73,733
Skiftun, Stacey	76,797
Skinner, Shannon	70,992
Skolney, Calyne	66,083
Skoretz, Heather	117,212
Skwark, Gail	101,190
Skwark, Holly	149,613
Slater, Courtney	57,005
Slater, Nicole	99,522
Slater, Rayann	53,948
Slimmon, Arlene	94,070
Slingsby, Amy	108,421
Slinn, Jackie	183,098
Slinn, Jeffrey	97,971
Slinn, Sharon	69,954
Slinn, Tanya	98,324
Sliva, Donna	52,479
Slivenski, Nicole	71,731

APPENDIX D: PAYEE LIST

Name	Amount
Sloman, Alicia	92,645
Sluchenski, Charlotte	63,610
Slugoski, Yvonne	99,662
Slywka, Jacki	53,304
Smadu, Marlene	58,897
Smeikle, Lenieve	129,030
Smith, Amber	89,720
Smith, Amy	92,310
Smith, Barbara	109,902
Smith, Brenda	57,712
Smith, Brenda Lee Alexsis	71,443
Smith, Debbie	108,591
Smith, Deborah	76,671
Smith, Emily	94,540
Smith, Erin	72,891
Smith, Karen	52,479
Smith, Kerbie	79,982
Smith, Kevin	68,960
Smith, Lillian	62,806
Smith, Linnea	82,103
Smith, Malwinder	82,682
Smith, Margaret	58,301
Smith, Marilyn	78,294
Smith, Scott	99,120
Smith, Susan	55,284
Smith, Tianna	74,631
Smith, Valerie	51,184
Smith-Windsor, Jillian	72,396
Smulan, Carole	72,846
Snell, Moni	147,952
Snell, Robert	87,742
Snider, Tiffany	53,897
Snook, Charlene	50,975
Snyder, Dustin	74,510
Snyder, Rae-Lyn	76,978
Snyder, Sarah	64,492
Soanes, Janelle	92,617
Soby, Darryl	99,032
Sockett, Ingrid	92,347
Sokalofsky, Jillian	71,639
Sokochoff, Stephanie	56,951
Solidarios, Glenn	109,961
Soliman, Maricon	80,717
Soliman, Rowena	65,351
Soliman, Vincent	76,449
Solis, Josephine	68,824
Solis, Michelle Ann	136,139
Solis, Rolanda	58,732
Soloduk, Louella	90,709
Solomon, Aileen	61,115
Solomon, Jerome	104,856
Solomon, Stacie	51,372
Solonynko, Lori	98,057
Solypa, Cyndy	116,471
Sommer, Crystal	91,083
Sommer, Leland	112,432
Son, Paul Michael	51,651
Song, Wanchun	86,583
Sonntag, Maureen	87,365
Sopczak, Vince	64,520
Sorensen, Caroline	57,888
Sorensen, Stacey	95,075
Sorensen, Thomas	104,771
Soria, Nonita	93,044
Soriano, Corazon	76,521
Sotelo, Heather	78,421
Sotkowy, Kayla	53,167
Souchotte, Karen	59,435
Soutar, Tania	79,254
South Perras, Joanna	155,116
Speers, Tricia	93,708
Spelay, Debra	71,248
Spence, Marley	60,729
Spence, Rane	82,347
Spencer, Cathleen	79,534
Spencer, Erin	80,101
Spencer, Katherine	94,096
Spencer, Mitchell	111,347
Sperling, Glenda	57,023
Sperling, Jordan	72,503
Spicer, Carol Ann	95,952
Spicer, Eva	100,734
Spilak, Cathi	126,709
Spilak, Sherri	55,044
Spitzner, Avery	94,048
Spooner, Jason	71,465
Spring, Colin	78,144
Srochenski, Terry	66,473
St Jacques, Laurette	59,773
St Onge, Jennifer	120,946
Stachiw, Claudia	95,638
Stadler, Angela	81,148
Stadnick, Lisa	67,098
Stadnyk, Donna	75,129
Stadnyk, Jamie	74,754
Stadnyk, Marcy	64,914
Stadnyk, Robert	81,198
Stadnyk, Shelley	80,170
Stamm, Shelley	102,288
Stang, Laurel	103,620
Stanger Hodgins, Caryn	73,436
Stanley, Katie	70,383
Stasiak, Catherine	106,759
Stasiuk, Carolyn	50,940
Stasiuk, Scott	65,789
Stauber, Noreen	94,088
Steadman, Susan	54,784
Stefan, Amanda	73,817
Steffensen, Kenneth	78,694
Stefner, Delane	59,678
Steinke, Shalila	65,778
Stelmacovich, Sarah	100,585
Stelwagen, Devon	58,465
Stenger, Coral	84,178
Stephan, Lea Anne	59,712
Stephens, Dave	86,330
Stephens, Jennifer	61,543
Stephens, Wanda	100,919
Stephenson, Megan	84,614
Stephenson, Robert	117,450
Sterling, Leana	69,639
Sterner, Kaitlyn	64,060
Stettner, Laura	97,913
Stettner, Nola	53,162
Stevens, Lisa	54,163
Stevens, Shawna	81,706
Stevenson, Andrea	51,968
Stevenson, Danielle	77,789
Stevenson, Megan	61,412
Stevenson, Nickie	71,997
Stevenson, Stephanie	50,301
Stevenson, Vida	54,803
Stewart, Beryl	52,891
Stewart, Cheryl	97,224
Stewart, Crystal	98,258
Stewart, Emily	76,612
Stewart, Erynne	52,786
Stewart, Jesse James	79,704
Stewart, Jillian	50,264
Stewart, Kelsey	71,832
Stewart, Lauren	74,549
Stewart, Leona	79,139
Stewart, Lisa	120,380
Stewart, Lois	76,528
Stewart, Nicole	50,111
Stewart, Pat	137,457
Stewart, Ria	97,803
Stewart, Sandra	53,576
Stewart, Shawna	73,468
Stewart, Tannis	99,537
Stewart, Theresa	103,100
Stewart, Thomas	104,778
Stewart Gall, Carrie	98,428
Stianson, Leah	92,981
Stimson, Marie	84,031
Stinson, Andrea	74,322
Stirr, Kayla	88,273
Stobbs, Debbie	54,393
Stobbs, Janice	82,409
Stocks, Ruth	69,538
Stolarchuk, Melissa	99,969
Stoppler, Trudy	52,184
Storey, John	122,077
Storey, Katherine	100,525
Storozuk, Lynda	72,019

APPENDIX D: PAYEE LIST

Name	Amount
Stoski, Kara	52,381
Stradeski, Jody	54,092
Strain, Lorraine	110,781
Strand, Leslie Anne	112,308
Straub, Elana	93,713
Straub, Tracy	64,524
Strawford, Randy	75,893
Straza, Barbara	60,269
Straza, Chelsey	63,838
Straza, Lori	115,996
Street, Jaeme	112,611
Streisel, Lori	52,479
Strendin, Kathryn	67,740
Stricker, Barry	124,860
Stricker, Lori	93,211
Stringer, Andrea	71,244
Stringer, Connie	114,974
Stroh, Caitlin	69,733
Stromberg, Arielle	70,253
Strudwick, Amy	101,472
Strudwick, Shannon	54,986
Stubbe, Kimberley	78,518
Stubel, Darla	79,889
Stuber, Arlene	64,420
Stuber, Michael	102,267
Stuike, Heather	80,032
Stulberg, Shelley	87,137
Stuttard, Kim	72,253
Styles, Christa	100,062
Su, Lianfeng	70,230
Subijano, Irish	115,098
Sulea, Allyssia	64,963
Sullivan, Tracy	54,617
Sulymka, Mark	96,422
Sulz, Linda	138,497
Sumagaysay, Kathylyn	51,023
Sumakote, Evelyn	109,693
Sumakote, Rex Generoso Jr	61,314
Sumang, Maria Carmela Theresa	122,857
Sundin, Leslie	58,145
Surkan, John	99,579
Sveinbjornson, Raquel	69,827
Swab, Alison	69,641
Swab, Elden	105,413
Swallow, Tiffany	94,420
Swalm, Adam	54,121
Swalm, Tami	53,243
Swan, Kayley	61,111
Swan, Louise	95,192
Swanson, Lisa	57,010
Swanton, Stacey	78,290
Sweatman, Elizabeth	109,572
Sweeney, Denise	90,560
Sweeney, Lesley	90,636
Sweet, Kirsten	86,251
Sweet, Timothy	101,801
Swehla, Alison	80,727
Swerid, Sheila	109,637
Swift, Deanne	93,489
Switzer, Heather	109,290
Sylvestre, Jennifer	96,106
Symon, Joanne	59,924
Szafron, Susan	64,863
Szostak, Barbara	63,907
Tabin, Rylie	75,580
Tafese, Tibebe	52,097
Talban, Caroline	51,929
Tallon, Rae Anne	79,649
Tamayo, Kenny	107,332
Tampus, Salud	114,484
Tan, Antonieta	55,631
Tan, April Fiel	80,066
Tan, Diane	61,408
Tancrede, Lionel	117,724
Tangedal, Kirsten	83,350
Tangjerd, Angela	108,191
Tangjerd, Brad	79,303
Tannahill, Tera	81,890
Tanwar, Rakesh	80,920
Tanzell, Angela	54,882
Tanzell, Darren	93,240
Tapp, Angela	85,263
Tarr, Jonathan	92,138
Tarr, Lisa	106,545
Tarr, Rachel	101,513
Tattman, Collette	107,964
Tayco, Ailyn	98,417
Taylor, Andrew	100,866
Taylor, Brett	78,363
Taylor, Carla	67,029
Taylor, Cindy	52,479
Taylor, Janet	76,741
Taylor, Jennifer	106,953
Taylor, Lyn	131,329
Taylor, Lynnette	87,438
Taylor, Martha	56,388
Taylor, Shanay	77,489
Taylor, Tami	122,752
Taylor, Tammy	61,615
Taylor, Tammylee	55,492
Taylor Miller, Shannon	75,208
Taylor-Hydaman, Janis	96,225
Taypotat, Katelyn	58,728
Te, Chelo	53,097
Te, Gerhard	55,016
Teame, Tesfit	57,887
Tefera, Tsehaynesh	109,658
Temam, Sultan	88,052
Temple, Heather	76,628
Temple, Krista	84,925
Temple Jones, Jan	75,687
Tendler, Nashel	86,428
Tenoso, Judelene	108,493
Tensuan, Eden Grace	95,570
Tensuan, Marlo Eduardo Ii	82,622
Terleski, Darius	50,133
Tetoff, Alexander	82,795
Tetrault, Monique	63,872
Thach, Niem	66,055
Thain, Linda	105,311
Thauberger, Jenna	67,162
Thauberger, Linda	81,697
Thazhamon Simon, Mathews	51,628
Theriault, Lyle	80,205
Therrien, Kattie	60,974
Therrien, Kristen	86,508
Thibault, Kirsten	52,443
Thibault, Tanya	55,909
Thick, Kimberly	75,649
Thiele, Marjorie	115,190
Thiessen, Kaitlyn	74,760
Thiessen, Natalie	88,830
Thiessen, Shelley	52,369
Thiessen, Whitney	51,609
Thimothy, John	62,588
Thiry, Barbara	89,222
Tholl, Crystal	103,241
Thomas, Jacob	102,272
Thomas, Rhiannon	105,116
Thomas, Tania	89,127
Thomas Cullen, Lynwen	98,531
Thome Sikora, Kathleen	99,240
Thomlinson, Jenine	93,823
Thompson, Beverly	61,728
Thompson, Deborah	122,125
Thompson, Heather	50,426
Thompson, Lana	62,649
Thompson, Maureen	97,313
Thompson, Paula	74,170
Thompson, Sara	85,812
Thompson, Sarah	54,967
Thompson, Stephanie	110,013
Thompson, Tammy	108,239
Thompson, Vicki	93,919
Thompson-Gale, Elizabeth	88,974
Thomsen, Christina	57,231
Thomson, Charlene	51,570
Thomson, Donna	93,301
Thomson, Janelle	86,040
Thomson, Lisa	86,418
Thomson, Meghan	98,703
Thornhill, Stacy	78,185
Thorp, Leah	98,023
Thurlow, Ronald G	87,429

APPENDIX D: PAYEE LIST

Name	Amount
Thurmeier, Robin	83,239
Tiede, Bruno	77,207
Tiefenbach, Kaona	50,255
Tiglao, Jerome	150,198
Tillson, Rachel	93,921
Timleck, Tim	51,568
Tinani, Naresh	114,509
Tinio, Jestoni	101,655
Tinio, Mark Anthony	82,005
Tippe, Cathy	88,699
Tisdale, Amanda	108,675
Tittle, Larry	66,118
Titus, Agnes	101,480
Tkatch Melle, Chrisinda	93,673
Todd, Pamela	98,490
Toews, Audrey	84,179
Toews, Darlene	94,380
Toffan, Allison	75,426
Toker, Diane	53,983
Tollman, Cindy	53,511
Tomczak, Elizabeth	69,179
Tomik, Jordan	63,037
Tomlin, Louise	67,032
Tomlinson Kehrig, Sara	86,802
Tomyk, Wendy	96,606
Tomyn, Lana	83,809
Toner, Beryl	109,082
Tonn, Dwight	118,147
Tonn, Kenneth	59,480
Tooley, Jamie	142,069
Topal, Jodi	98,901
Topal, William	57,690
Topinka, Heather	61,348
Toporowski, Amanda	93,634
Toppings, Julie	102,317
Torbin, Ivanna	159,878
Tornberg, Kristy	105,389
Toro Hopkins, Debbie	101,192
Torralba, Angelo	50,695
Torres, Michelle	51,650
Torres, Wessonjess	50,765
Toth, Christina	75,932
Toth, Marilyn	54,871
Toth, Tessa	84,262
Tourmy, Salma	73,935
Tourangeau, Charles	76,250
Tower, Cherise	66,679
Towriss, Nelson	105,178
Toye, Dayna	96,595
Tracey, Sherri	51,438
Trafananko, Chelsea	92,534
Trafiak, Connie	53,187
Trail, Linda	56,129
Trail, Marie	51,260
Tran, Huu	79,881
Tran, Lynn	79,752
Tranquilino, Marie Janine	57,176
Tratch, Kerri	54,594
Tratch, Laveena	122,454
Traweger, Allison	94,912
Treleaven, Shelly	93,986
Tremblay, Hugo Rene	81,487
Tremblay, Jennifer	70,564
Tremblay, Tanis	81,654
Trenton, Christine	121,654
Triffo, Amanda	96,115
Trinidad, Lisa	64,910
Tripp, Darlene	79,705
Troendle, Dara	53,930
Troff, Robert	56,816
Trogi, Sherry	55,695
Trotter, Carla	76,039
Trotter, Joseph	105,863
Troy Hebert, Barbara	109,363
Trudelle, Paulette	84,544
Truman, Sharon	82,544
Trytten, Melody	77,584
Tsui, Christina	70,883
Tuazon, Maria	108,036
Tubello, Graziella	84,431
Tuchscherer, Laura Lee	106,664
Tucker, Deanna	115,685
Tucker, Joanie	52,648
Tucker, Matthew	108,574
Tudlong, Eufemia	74,488
Tuff, Eileen	60,344
Tulloch, Heather	87,146
Tumac, Alison	89,221
Tumack, Charlene	100,458
Turchak, Kelly	51,374
Turgeon, Janet	55,792
Turlock, Nicole	94,720
Turnbull, Dianne	103,066
Turnbull, Karen	52,949
Turner, Dale	95,631
Turner, Gina	115,923
Turner, Patricia	57,704
Turner, Ricki	89,495
Turtle, Michelle	76,502
Turton, Marie	97,066
Tusi, Mary	128,535
Twardowski, Samantha	77,525
Tyckon, Paul	81,456
Tymchyshyn, Robert	125,500
Tyndale, Randa Rae	63,767
Uhrich, Donna	97,780
Uhryn, Korin	82,423
Uleryk, Agnes	68,051
Ullyott, Nicole	86,530
Ulmer, Amanda	79,412
Ulmer, Andrea	60,172
Ulmer, Erin	75,878
Ulmer, Jaydan	84,992
Ulmer, Larissa	83,420
Ulmer, Michalene	97,372
Ulrich, Stacey	64,464
Umahag, Marlo	83,415
Umoh, Adeola	58,281
Underhill, Kristin	86,841
Underhill, Laurel	82,276
Unick, Lesley	64,957
Uppal, Simerjit	58,170
Upshall, Donna	117,611
Urbanczyk, Geralda	52,619
Urbaniak, Patricia	82,924
Urbiztondo, Arniel	105,450
Ursulan, Jeffrey	54,505
Uy, Joy	82,184
Uy Tina, Tettet	116,471
Vaisman, Laurent	68,286
Valcourt, Lindsey	86,519
Valdellon, Jerome Kiersie	50,696
Valenzuela, Sheryl	118,662
Valera Rodil, Jocelyn	101,351
Valimaki, Anna	99,725
Vall, Teresa	60,575
Vallee, Colleen	96,591
Valley, Scott	81,074
Valmeo, Imelda	168,057
Van De Kamp, Rory	56,738
Van Vliet, Paulette	88,783
Vanbeselaere, Krista	56,019
Vanbuekenhout, Guy	93,779
Vancaeseele, Kim	97,738
Vance, Lisa	68,230
Vanderburg, Lindsay	79,117
Vanderlaan, Giles	107,389
Vandesype, Allisha	52,327
Vandesype, Jennifer	87,632
Vandevorst, Raymond	141,878
Vanluven, Dion	89,142
Vanparys, Bev	85,354
Vanstaden, Natalie	50,425
Vansteelandt, Lolita	65,119
Vanstone, Jason	61,127
Vanstone, Megan	71,989
Vanwyk, Donna	55,232
Varga, Devin	59,966
Vargas, Cecilia	84,646
Varghese, Naveen	71,191
Vargo, Troy	63,017
Varin, David Brian	88,632
Vasquez, Marevel	186,229
Vaxvick, Annette	100,396
Vaxvick, Kevin	96,590

APPENDIX D: PAYEE LIST

Name	Amount
Vegunta, Krishna	90,675
Velasco, Melville True	119,772
Velecky, Laura	72,013
Velestuk, Bonnie	51,812
Velestuk, Debbie	114,794
Velestuk, Margaret	89,240
Velonta, April Anne	101,706
Venaas, Amber	101,779
Venables, Natasha	90,447
Verchenova, Olga	88,217
Verkerk, Vanessa	105,671
Verschuur, Caitlyn	79,608
Verville, Francoise	102,837
Verwaard, Becky	75,018
Vicente, Jobel	102,087
Vickers, Kim	95,915
Vieira, Melinda	59,426
Viernes, Maricar	112,047
Vigneux, Bianca	93,804
Vilagos, Deanna	52,479
Villaflores, Nancy	122,781
Villafuerte, Jenniffer	79,029
Villareal, Cecille	52,251
Vinluan, Manuel	84,965
Vipond, Peggy	77,317
Virani, Azmeena	98,409
Viray, Sharon	57,782
Vircavs, Amanda	55,124
Virgin, Stacey	86,935
Virtue, Alison	100,106
Vo, Jennifer	62,752
Vogel, Sandra	54,584
Vogelsang, Megan	66,311
Vogt, Michele	162,256
Vogt, Stanford	73,724
Vogt, Stefanie	55,424
Vollman, Tracy	105,933
Volman, Katrina	80,759
Voloder, Dini	60,096
Vongkhaophet, Jennifer	82,080
Vongphit, Souvannara	70,634
Voss, Arletta	118,942
Voss, Kimberly	90,347
Voss, Linda	70,680
Vu, Susan	76,152
Vuong, Michael	63,423
Vye, Lorissa	98,693
Wacker, Alexia	80,392
Wade, Carla	50,122
Waffle, Kristy	94,708
Wagar, Nancy	55,375
Wagman, Abigail	105,327
Wagner, Amanda	89,432
Wagner, April	104,927
Wagner, James	55,604
Wagner, Jennifer	64,289
Wagner, Jessica	84,967
Wagner, Kaitlyn	100,103
Wagner, Rosemary	96,768
Walchuk, Holly	89,302
Walczykowski, Hanna	93,512
Waldal, Avery	96,076
Waldegger, Janis	92,094
Waldenberger, Erica	81,918
Walker, Dianne	73,213
Walker, Donna	94,138
Walker, Holly	50,354
Walker, Louise	76,611
Walker, Paul	75,547
Walker, Sara	91,819
Walker, Sharon	108,244
Walker, Sheryl	104,047
Walker Pickering, Alisha	78,344
Walker-Ross, Whitney	54,135
Wall, Hayley	99,939
Wall, Lorenne	56,201
Wallace, Brenden	108,521
Walsh, Allison	88,274
Walter, Douglas	84,008
Walter, Jacqueline	74,826
Wambululu, Gladys	78,417
Wan, Rex	103,067
Wang, Hai Jun	79,238
Wang, Xuebing	71,019
Wanner, George	96,912
Wanner, Kristyn	156,074
Ward, Heather	75,855
Ward, Stefanie	80,969
Wark, Judy	57,756
Warkentin, Joyce	87,607
Warner, Steven	51,591
Warren, Ann	57,763
Wasnik, Kaitlin	53,492
Wass, Patricia	51,768
Wasylenko, Tim	54,393
Wasylyshyn, Dave	106,238
Watch, Jordan	55,374
Waters, Allyson	96,657
Waters, Christina	91,328
Waters, Jessica	59,625
Watkins, Michelle	103,649
Watkins, Sara	88,398
Watsemwa, Nesita	77,877
Watson, Amanda	107,179
Watson, Barb	98,307
Watson, Laurie	111,674
Watzke, Genoveva	55,259
Wawro, Susan	85,410
Way, Michelle	55,954
Waynert, Allison	86,907
Waynert, Charleen	52,896
Wazni, Roqaya	67,724
Weatherston, Ashley	106,000
Webb, Jenna	93,155
Webb, Randall	57,545
Webber, Tegan	68,644
Weber, Ashley	61,612
Weber, Megan	80,452
Weedmark, C Marcia	52,254
Weflen, Kerrie	86,574
Weichel, Trina	54,665
Weigl, Alexi	81,303
Weimer, Jacqueline	55,327
Weinberger, Annette	91,914
Weinberger, Tanya	94,179
Weinmaster, Marilyn	96,554
Weinzierl, Deanne	60,904
Weir, Jodie	120,693
Weir, Louise	109,843
Weir, Paul	64,366
Weisbeck, Erin	57,486
Weisbeck, Stacey	87,773
Weisbrod, Carlina	81,508
Weisbrod, Kalyssa	59,697
Weisbrod, Myrna	104,921
Weisbrodt, Shirley	64,802
Weisgarber, Maureen	109,849
Weisgerber, Corey	79,747
Weisgerber, Karen	115,245
Weiss, Brenda	91,848
Weiss, Donna	51,051
Weisshaar, Andrea	75,749
Weisshaar, Glenys	57,338
Wekerle, Carla	107,108
Wekerle, Robert	114,806
Welch, Patrick	54,848
Welder, Kristine	72,712
Wells, Christian	101,707
Wellsch, Erin	100,790
Welsh, Audra	88,626
Wenaus, Emma	81,519
Wendel, Brenda	55,189
Wendel, Tenneille	86,080
Wenger, Amanda	107,758
Wenman, Jodie	64,973
Wentzell, Cindy	78,081
Weppler, Brent	71,715
Wermie, Julie	55,740
Werner, Chris	76,136
Wessing, Sheila	52,447
West, Dana	95,911
West, Erin	100,268
West, Fred	86,055
West Johnson, David	119,156
Westaff, Jaclyn	56,645

APPENDIX D: PAYEE LIST

Name	Amount
Westby, Kevin	79,969
Westerman, Tiffany	55,979
Westgard, Jennifer	78,770
Wharf, Pamela	61,646
Wharton, Tammy	54,714
Wheatley, Derek	84,049
Whelpton, Jordan	60,688
Whelpton, Susan	97,536
White, Braden	98,327
White, Patricia	95,497
White, Rhea	52,660
Whitebear, Tanya	69,437
Whitelaw, Greg	70,274
Whiteman, Peter	108,169
Whiting, Celine	100,117
Whitrow, Rodney	58,701
Whitteker, Patricia	98,803
Whittington, Quynh	87,430
Whittle, Keeley	83,038
Whyte, Pamela	58,291
Wiegers, Christina	76,121
Wiest, Roberta	138,144
Wiest, Traci	97,036
Wihlidal, Benjamin	93,955
Wihlidal, Cara	55,571
Wihlidal, Comena	102,708
Wihlidal, Taylor	76,483
Wilcox, Bradley	71,407
Wild, Darian	72,658
Wild, Karen	75,393
Wiley, Amber	86,873
Wiley, Robert	98,867
Wilhelms, Lora	70,176
Wilkie, John	71,774
Wilkie, Kristin	67,928
Wilkie, Linda	57,631
Wilkins, Amy	70,640
Wilkinson, Lana	74,296
Willems, Charlene	96,097
Williams, Bethany	74,802
Williams, Cara	85,782
Williams, James	74,881
Williams, Jason	115,728
Williams, Joan	50,822
Williams, M T Marie	51,814
Williams, Suzanne	102,463
Williams, Tamara	54,400
Williams, Timothy	86,396
Williamson, Caleb	88,581
Williamson, Lori	77,524
Williamson, Nicole	66,679
Willis, Keith	80,302
Willway, Verity	99,804
Wilmot, Jane	108,832
Wilmot, Jillian	66,474
Wilson, Barbara	95,301
Wilson, Beverly	95,275
Wilson, Donna	95,550
Wilson, Erin	88,350
Wilson, Katherine	95,809
Wilson, Meghan	54,541
Wilson, Pamela	100,430
Wilson, Scott	80,242
Wilson, Stephanie	83,247
Wilson, Tracey	95,329
Wilson Schwabe, Sherri	96,969
Winchester, Shawna	78,872
Windsor, Gwen	115,375
Windsor, Kent	87,987
Wing, Jennifer	84,481
Wingfield, Christie	98,723
Winkel, Tanya	110,907
Winkler, Jodie Lee	78,532
Winter, Carley	71,640
Wirsche, Kristen	83,729
Wirth, Kayla	101,366
Wirth, Kristen	62,921
Wirth Hudson, Jasmin	81,427
Wise-Klein, Daphnie	97,568
Wisner, Connie	65,950
Wisniewski, Krysta	97,880
Wiszniak, Debra	123,758
Witham, Janice	69,238
Witt, Raylene	100,492
Witzel Garnhum, Heather	92,230
Wizniak, Margaret	54,932
Wlock, Jesse	67,104
Wobben, Nicolaas	100,859
Woiken, Gwen	86,868
Wolf, Deborah	52,554
Wolf, Lee	121,363
Wolf, Marcy	74,137
Wolf, Suann	55,152
Wolfe, Kendra	104,478
Wolfe, Lesley	84,655
Wolfe, Nerisa	56,958
Wolfe, Quynn	66,299
Wolfe, Robert	104,312
Wolfe, Stacey	103,361
Wolfe, Tanya	60,126
Wollbaum, Andrea	79,689
Wollbaum, David	85,850
Wollbaum, Ryan	92,066
Wong, Elsie	114,444
Wong, Rishelle Kei	107,425
Wonnek, Linda	51,182
Wonsul, Anita	75,552
Wood, Brea	84,782
Wood, Melanie	69,866
Wood, Melissa	71,968
Wood, Nicole	61,442
Wood, Tyler	103,328
Woodall, Matthew	53,226
Woodroffe Brown, Ngaire	123,074
Woods, Brad	85,750
Woods, Meghan	106,268
Workman, Lisa	86,284
Worobec, Karen	158,372
Wourms, Allan	83,584
Wourms, Carrie	75,885
Woycik, Kimberly	103,734
Woycik, Wyatt	96,612
Woytuik, Robert	87,015
Wray, Jason	54,659
Wright, Donna	116,438
Wright, Elaine	56,231
Wright, Garth	139,399
Wright, Jessica	84,426
Wright, Julie	54,342
Wright, Lori	63,307
Wright, Nicole	81,814
Wrobel, Lorna	105,706
Wu, Marie Ann	98,028
Wyatt, Karen	89,112
Wyatt, Marnelle	101,679
Xavier, Metilda	101,016
Yabut, Norvelyn	142,022
Yake, Bonnie	79,326
Yakemchuk, Aksa	70,918
Yambao, Candice Grace	130,093
Yankow, Lora	105,302
Yanyk, Melany	75,124
Yathi Kumar, Arun Prabha	104,934
Yaworski, Heather	53,054
Yeager, Lianne	83,398
Yee, Barry	88,714
Yee, Betty	108,169
Yee, Gregory	51,979
Yee, Jameszene	68,388
Yee, Michelle	100,655
Yee, Nicole	102,212
Yeo, Andrea	54,565
Yeo, Nicole	100,440
Yeung, Mark	51,356
Yole Merasty, Natanis	95,963
Youck, Cathy	55,233
Young, Amy	52,616
Young, Brooklyn	66,139
Young, Haley	86,920
Young, Melodie	86,428
Young, Neil	96,929
Yowin, Ywomo	76,622
Yuan, Chunqiong	134,267
Yumul, Sherry Ann	92,550
Yurkiw, Kayla	83,114

APPENDIX D: PAYEE LIST

Name	Amount	Name	Amount	Name	Amount
Zabiaka, Sharon	77,130	Zerff, Terry	64,988	Zimmer, Mae	50,901
Zachariah, Jayarani	140,602	Zerff, Tracey	88,576	Zimmer, Martine	105,422
Zacharias, Dellis	80,643	Zerr, Barbara	78,026	Zimmer, Tessa	68,245
Zaiser, Juanita	99,592	Zerr, Mollyann	76,294	Zimmerman, Adolph	69,600
Zamayla, Ronie	120,080	Zerr, Ryan	62,255	Zimmermann, Jill	89,435
Zamora, Ernesto Brix	126,260	Zess, Cara	59,258	Zinn, Tammy	82,748
Zanni, Michael	59,199	Zhang, Bing	75,014	Znidaric, Laura	79,664
Zarusky, Wanda	104,148	Zhang, Jiachun	57,732	Zorn, Gail	94,291
Zech, Ken	84,075	Zhang, Shu	67,123	Zorn, James	77,495
Zelada, Lilyans	105,322	Zheng, Lu	75,835	Zsohar, Karoly	68,635
Zelada, Monica	79,064	Ziegler, Jacqueline	59,121	Zummack, Amy	66,349
Zelensky, Kayla	56,017	Ziegler, Lindsey	102,263	Zunti, Jessica	85,857
Zeleny, Lisa	74,696	Ziffle, Adam	75,152	Zurburg, Blaine	63,754
Zelinski, Joyce	66,996	Zigante, Nerina	94,012	Zurburg, Lisa	81,975
Zelionka, Karla	74,838	Zimbaluk, Katrina	57,613	Zwarych, Kristal	84,655
Zemlak, Karen	72,264	Zimmer, Douglas	59,900	Zylak, Amanda	75,900
Zerbin, Christine	80,059	Zimmer, Lenore	59,635		

Supplier Payments

Listed are payees who received $50,000 or more for the provision of goods and services, including office supplies, communications, contracts and equipment

Vendor Name	Payment	Vendor Name	Payment
101025261 Saskatchewan Ltd.	$65,096	Ahlijah, Dr. William	75,675
101027726 Saskatchewan Ltd.	1,109,909	Alcon Canada Inc.	860,613
101140166 Saskatchewan Ltd.	131,864	Alere Inc.	293,989
1621 Albert Street Development Corp.	1,016,459	Alexandra Schweitzer Medical Prof. Corp.	89,341
1Unit LLC	52,806	All Sask Coffee Services Inc.	212,875
393032 Alberta Ltd.	155,866	Allergan Inc.	141,773
3M Canada Company	72,848	Alliance Energy Ltd.	181,040
Health Shared Services Saskatchewan	37,979,583	Allscripts Healthcare LLC	928,013
616814 Saskatchewan Ltd.	108,259	Alps Canada	62,280
AB Electric Corp.	390,710	Alsask Fire Equipment Ltd.	83,465
Abbott Laboratories Limited	2,161,632	American Medical Systems	149,724
Abbvie Corporation	172,249	Ames, Dr. Christina	241,586
Aboguddah, Dr. Ayman	50,094	AMO Canada Company	890,192
Abraham Vermeulen Medical Prof. Corp.	377,048	Amplify Digital Marketing Corporation	57,346
Abuhjar, Dr. Abdussalam	55,208	AMT Electrosurgery	417,528
Accentus Inc.	304,671	Analysis Works Inc.	175,291
Access Communications	147,583	Andre Claassen Medical Prof. Corp.	609,788
Accreditation Canada	138,963	Anexxa Medical Technologies Inc.	200,736
Acklands Grainger	194,480	Angiodynamics Canada Inc.	166,738
Action Roofing	486,125	Anna O'Malley Medical Prof. Corp.	416,330
Adecco Employment Services Limited	73,129	Antoine Seguin Medical Professional Corp.	256,239
Adewumi Adanlawo Med. Prof. Corp.	492,776	Apple Fitness Store	67,339
Advantage Medical Professional Corp.	555,961	Arch Transco Ltd.	311,837
Ady Lovecare Medical Prof. Corp.	320,598	Arjohuntleigh	265,944
Aesynt Canada Inc.	106,131	Arnold Medical Professional Corporation	573,828
AGFA Healthcare Inc.	632,697	Arthrex Inc.	531,721

APPENDIX D: PAYEE LIST

Vendor Name	Payment
Artis REIT Property Management	166,393
Arwini, Dr. Mohamed	51,374
Aspe Lucero, Dr. Carlos	661,485
Associated Asbestos Abatement Ltd.	95,505
Associated Health Systems	96,584
Atlas Apex Roofing Saskatchewan Inc.	321,742
B & R Holdings Inc.	124,358
Bains, Dr. Jasmeen	274,981
Bard Canada	817,845
Baumann, Dr. Gregory Hans	350,353
Baxter	3,680,262
Bayer Inc.	2,255,512
Bayshore Home Health	319,976
BDM IT Solutions Inc.	350,680
Beckman Coulter Canada LP	598,669
Becton Dickinson	301,316
Bee Clean Building Maintenance	298,677
Bellows, Dr. Anne	253,522
Bennett Dunlop Ford Sales Limited	57,404
Beukes Vorster Medical Prof. Corp.	480,477
BGI	91,654
Bhargava, Dr. R.	65,143
BHC Medical	83,875
Bijhan Ebrahim Medical Prof. Corp.	504,547
Bio Rad Laboratories Canada Ltd.	451,412
Biomed Recovery and Disposal	1,101,602
Biomerieux Canada Inc.	454,360
Biotronik Canada Inc.	121,549
Bles Biochemicals Inc.	54,600
BMS Integrated Services Inc.	295,874
Bomimed Inc.	221,705
Boston Scientific Corp.	2,729,573
Bowers Medical Supply Co.	100,305
Bracco Imaging	559,749
Bridon Project Management Inc.	58,960
BSN Medical Inc.	87,097
Bunzl Canada	387,885
CADD FM Management Services Ltd.	105,499
Cae Healthcare	111,497
Calea Ltd.	339,456
Caltec Flooring Ltd.	90,637
Canada Bread West	64,280
Canada Revenue Agency	94,083
Canadian Hospital Specialties Ltd.	474,520
Capital Electric Motor Repair	54,314
Cardinal Health Canada	6,510,942

Vendor Name	Payment
Cardiomed Supplies Inc.	79,449
Carefusion Canada 307 ULC	138,874
Carestream Medical Ltd.	297,111
Carl Zeiss Canada Limited	213,884
Carma Lim Med. Prof. Corp.	703,830
Carmichael Outreach	74,288
Carson, Dr. G.	71,795
Cassandra Klassen Consulting	91,728
CDW Canada Inc.	424,105
Chief Medical Supplies Ltd.	657,300
Chikukwa, Dr. Tineyi	60,087
Chittronics	65,547
Christie Mechanical	71,202
Cisco Systems Canada Co.	74,690
Cisco Systems Capital Canada Co.	377,655
Citagenix Inc.	378,260
Citrix Systems Inc.	111,750
City of Regina	19,866,768
Coca Cola Bottling Ltd.	111,633
College Of American Pathologists	135,253
Colliers Project Leaders Inc.	170,218
Commissionaires Saskatchewan	115,977
Computrition Inc.	63,155
Conexus Arts Centre	109,410
Conmed Linvatec	1,459,510
Connex Telecommunications	95,700
Convatec Canada	301,008
Cook (Canada) Inc.	1,660,714
Coomaran Medical Prof. Corp.	61,552
Courtney, Dr. Rosemary	366,338
Coutts Courier Company Ltd.	495,337
Covidien Canada ULC	2,961,610
Cowley, Dr. Jennifer	131,405
CPDN 3130827 Canada Inc.	2,668,939
Crichlow Hobeika Medical Prof. Corp.	53,684
Crown Enterprises Ltd.	161,913
Crown Shred and Recycling	107,873
Canadian Union of Public Employees Local 3967	4,587,334
Cupido, Dr. Brindley	186,696
Dafco Filtration Group	75,190
Damodharan Psychiatric Services PC Int.	732,702
Darvek Consulting	226,526
Davis, Lance	73,965
Dawsco Services Ltd.	303,595
Dayo Oladipo Medical Prof. Corp.	468,309
DC Strategic Management	203,529

APPENDIX D: PAYEE LIST

Vendor Name	Payment
Dehghani, Dr. Payam	57,106
Deloitte LLP	106,031
Denson Commercial Food Equipment Inc.	70,290
Dentons Canada LLP	113,609
Devaraj, Dr. R.	140,511
Dianna Ghaniabadi Medical Prof. Corp.	324,804
Diasorin Inc.	120,606
DIH Services Ltd.	110,775
DJO Canada Inc.	231,394
DLGL Ltd.	336,881
Do All Floors Ltd.	73,223
Dominion Biologicals Ltd.	96,467
Donna L. Ledingham Medical Prof. Corp.	707,328
Dr. A. J. Kilmury Medical Prof. Corp.	232,250
Dr. A. Kielly Medical P. C. Inc.	380,909
Dr. A. M. Gourgaris Medical PC Inc.	195,087
Dr. A. Mohamed Medical Prof. Corp.	50,259
Dr. A. Van Der Merwe Medical Prof. Corp.	88,346
Dr. Al Hayki Medical Prof. Corp.	540,853
Dr. Alan Beggs Orthopedic Prof. Corp.	121,528
Dr. Albert Jeon Medical PC Inc.	704,668
Dr. Alexander Wong Medical Prof. Corp.	334,330
Dr. Ali Sabri Medical Professional Corporation	299,513
Dr. Alireza Karimi Pour Medical Prof. Corp.	308,601
Dr. Allison Crichlow Medical Prof. Corp.	81,682
Dr. Amer Khalifa Medical Professional Corp.	97,832
Dr. Amos Akindiji Akinbiyi Medical Prof. Corp.	78,370
Dr. Angela Arnold Medical Prof. Corp.	413,476
Dr. Angela Poole Medical Professional Corp.	59,919
Dr. Angus David Kirby Medical Prof. Corp.	672,062
Dr. Annabelle Mang Med. Prof. Corp.	114,659
Dr. Arup Michael Roy Inc.	51,978
Dr. Ashok Verma Medical PC Inc.	537,354
Dr. Bakul Deb Medical Prof. Corp.	460,509
Dr. Brian Laursen Prof. Medical Corp.	111,324
Dr. Brian Le Medical PC Inc.	1,039,665
Dr. C. R. Houlie Medical Prof. Corp.	552,749
Dr. Christine Lett Medical Professional Corp.	54,435
Dr. Corrine Jabs Medical Prof. Corp.	189,257
Dr. D. Korol Medical Prof. Corp.	562,907
Dr. David Kopriva Medical Professional Corp.	690,908
Dr. Denis Jones Medical Prof. Corp. Inc.	59,556
Dr. DJ McCarville Vascular Surgeon Prof. Corp.	640,427
Dr. Dora Morales Professional Corporation	196,015
Dr. E. C. Lembke Medical PC Inc.	371,041
Dr. E. Le Roux Medical Prof. Corporation	531,507

Vendor Name	Payment
Dr. Edward Patterson Medical Prof. Corp.	452,439
Dr. F. Lien Medical Prof. Corp.	108,757
Dr. Francis Bowen Medical Prof. Corp.	341,390
Dr. G. Teichler Medical Prof. Corp.	142,787
Dr. Gavin Jones Medical Professional Corp.	76,485
Dr. Glenda Kaban Medical Prof. Corp.	455,345
Dr. Glenn Ollenberger Prof. Corp.	896,266
Dr. H. Bouwer Med. Prof. Corp.	52,575
Dr. Heather Mollison Medical Prof. Corp.	69,522
Dr. Hossein Jalayer Med. Prof. Corp.	181,002
Dr. Inas Youssef Medical Prof. Corp.	329,850
Dr. Ivor Orukpe Medical Prof. Corp.	360,454
Dr. J. A. Fourie Medical Prof. Corp.	507,677
Dr. J. Baig Medical Professional Corporation	196,967
Dr. J. Cowan Medical Prof. Corp.	279,079
Dr. J. D. Booker Medical Professional Corp.	53,733
Dr. J. E. Buwembo Medical Prof. Corp.	51,418
Dr. J. G. Van Der Merwe Anesthesiology PG Inc.	107,590
Dr. J. H. E. Mcbain Medical Prof. Co.	71,507
Dr. J. P. Rossouw Medical Prof. Corp.	608,056
Dr. J. Stewart Mcmillan Medical Prof. Corp.	131,865
Dr. J. Tuchscherer Medical Prof. Corp.	108,274
Dr. Jacobus De Witt Medical Prof. Corp.	63,050
Dr. James Coruzzi Medical Prof. Corp.	475,180
Dr. Jamison Medical Prof. Corp.	481,501
Dr. Jane Arthur Medical Professional Corp.	525,777
Dr. Jason Esli Dodge Medicine Prof. Corp.	92,188
Dr. Javad Oveisi Medical Prof. Corp.	320,681
Dr. Jeremy D. Fitzgerald Medical Prof. Corp.	402,122
Dr. JG Maslany Medical Prof. Corp.	92,742
Dr. Jill Wooff Medical Prof. Corp.	653,463
Dr. Joan Baldwin Medical Prof. Corp.	50,460
Dr. Joanne P. Hillis Medical PC Inc.	348,566
Dr. John Alport Medical Professional Corp.	302,806
Dr. John Hanson Medical Prof. Corp.	438,786
Dr. Juri Van Staden Med. Prof. Corp.	194,065
Dr. K. Reddi Medical Professional Corp.	338,854
Dr. Kahimano Boroto Medical Prof. Corp.	525,385
Dr. Kamencic Medical Prof. Corp.	78,490
Dr. Kamla Verma Medical Prof. Corp.	163,830
Dr. Kathy J. Ferguson Medical Prof. Corp.	457,969
Dr. Kieran Conway Medical Professional Corp.	155,874
Dr. Kingsley Ibediro Medical Prof. Corp.	339,895
Dr. Kumaravel Pillay Medical Prof. Corp.	505,023
Dr. Kunal Goyal Medical PC Inc.	1,097,015
Dr. Kyle Gorman Medical Prof. Corp.	110,750

APPENDIX D: PAYEE LIST

Vendor Name	Payment
Dr. Kyle Raab Medical Prof. Corp.	164,568
Dr. Lala Medical PC Inc.	337,973
Dr. Lane Rathgeber Medical Prof. Corp.	275,782
Dr. Lourens Blignaut Medical Professional Corp.	172,345
Dr. Lucas Potgieter Medical Professional Corp.	622,094
Dr. Mark Cherry Medical Prof. Corp.	95,929
Dr. Michael Lyons Medical Prof. Corp.	387,700
Dr. Michael Presta Medical Prof. Corp.	276,936
Dr. Milo P. Fink Medical Professional Corp.	424,231
Dr. Nasimbanu Alibhai Medical Prof. Corp.	131,630
Dr. Neil Devitt Medical PC Inc.	720,997
Dr. Neil Kapoor Medical PC Inc.	962,530
Dr. Nermeen Youssef Medical Prof. Corp.	360,117
Dr. Nicolaas Van Der Berg Medical Prof. Corp.	380,359
Dr. Oladapo Soyemi Medical Professional Corp.	436,212
Dr. Ole Rasmussen Medical Prof. Corp.	143,985
Dr. Osama Al Agha Pathologist PC Inc.	664,478
Dr. Othman Medical Prof. Corp.	54,427
Dr. Patel Medical Professional Corporation	207,750
Dr. Poornima Murthy Medical Prof. Corp.	134,872
Dr. R. H. Abdulla Medical Prof. Corporation	101,553
Dr. R. Marwah Medical Prof. Corp.	393,676
Dr. R. Nourian Medical Prof. Corp.	349,006
Dr. R. Varma Medical Prof. Corp.	86,115
Dr. Rachel Asiniwasis Medical Prof. Corp.	413,088
Dr. Raj Patel Medical PC Inc.	560,086
Dr. Randall Radford Medical Prof. Corp.	520,885
Dr. Rashaad Hansia Medical Prof. Corp.	525,112
Dr. Raul Garcia Medical Prof. Corp.	95,325
Dr. RE Nesbitt Medical Prof. Corp.	397,446
Dr. Rodney Zimmermann Medical Prof. Corp.	86,835
Dr. Ron Taylor Medical Prof. Corp.	250,968
Dr. Ryan Lett Medical Prof. Corp.	107,046
Dr. Ryan Phillipson Medical PC Inc.	229,685
Dr. S. Brent Harold Plains Medical Clinic	125,099
Dr. S. C. Bester Medical Prof. Corp.	131,720
Dr. S. C. Petryk Medical Prof. Corp.	234,069
Dr. S. Haque Medical Prof. Corp.	403,258
Dr. S. Hoffman Med. Prof. Corp.	157,553
Dr. S. Leibel Medical Prof. Corp.	53,909
Dr. Sabiha Javid Medical Prof. Corp.	54,385
Dr. Sanjay Jacob Medical Prof. Corp.	655,660
Dr. Sarafa Tijani Medical Prof. Corp.	353,791
Dr. Stephen Korkola Cardiac Surg. Prof. Corp.	59,604
Dr. Steven K. Lwanga Medical Professional Corp.	51,696
Dr. T. Potgieter Medical Prof. Corp.	152,661

Vendor Name	Payment
Dr. Terrance A. Ross Med. Prof. Corp.	491,255
Dr. Timothy Rosser Medical Prof. Corp.	109,474
Dr.Tyler Mclaren Medical Prof. Corp.	111,472
Dr. V. Jeena Medical Prof. Corp.	104,736
Dr. Verna Scott Med. P. C. Inc.	219,099
Dr. Vijay Trivedi Medical Professional Corp.	898,419
Dr. VK Patel Medical Prof. Corporation	439,172
Dr. Vusumzi Mazamisa Medical Prof. Corp.	389,143
Dr. W. Lok Medical Prof. Corp.	164,097
Dr. W. T. Elliott Medical Professional Corp.	397,209
Dr. Y. Abu Ghazaleh Medical Prof. Corp.	102,049
Dr. Youssef Sulaiman Al Begamy Med. Prof. Corp.	401,230
Draeger Medical	98,683
Dressler Medical Prof. Corp.	414,502
Drew Consulting Ltd.	84,000
Duffy, Dr. P. J.	61,736
Durrani, Dr. Shazia	160,347
EBSCO	217,356
Ecolab Ltd.	216,627
Ed's Backhoe Service Inc.	90,245
Edward C. Alport Medical Prof. Corp.	688,742
Edwards Lifesciences (Canada) Inc.	366,466
Eecol Electric Sask Ltd.	113,561
eHealth Saskatchewan	2,277,395
Eisa Medical Prof. Corp.	660,324
Ekson Medical Prof. Corp.	262,947
Ellwood, Dr. Amanda	65,929
EMCO Corporation	102,501
Endosoft LLC	190,160
EPF Medical Prof. Corp.	334,570
Epic Information Solutions	79,201
Eric Sy Medical Professional Corporation	68,728
Evolution Presentation Technologies	56,246
Evraz Place	80,823
Fact Computers	509,920
Fahlman, Dr. Nicole	238,847
Falkenberg, Dr. Konnie	301,638
Farnoosh Abedi Ardakani Med. Prof. Corp.	203,066
Fedex	147,878
Ferring Inc.	73,007
Finning International Inc.	53,039
Fisher and Paykel Healthcare Inc.	161,900
Fisher Scientific Ltd.	234,274
Fonemed North America	103,633
Francis, Harry	57,700
Fraser Health Authority	192,948

APPENDIX D: PAYEE LIST

Vendor Name	Payment
Fresenius Medical Care Canada	496,567
Fries Tallman Lumber (1976)	53,007
G B R Holdings Inc	73,489
G&T Don Mills	1,261,062
Gamma Dynacare Medical Lab	3,472,204
Ganshorn, Dr. Keren	147,758
Gateway Mechanical Services	373,336
GE Healthcare Canada Inc	600,689
Gerbrands Medical Prof Corp	168,926
Getinge Canada Limited	775,166
Ghumman, Dr. T	71,065
Glaxosmithkline Inc	208,684
Golden Mobility	92,270
Golden Opportunities Fund Inc	437,458
Goodday Medical Prof. Corp	247,721
Gordon Cuddington Medical Prof. Corp	123,641
Goswami, Dr. Suruchi	82,466
Goyal, Dr. Kunal	149,433
Grace Medical Prof. Corp	57,430
The Great-West Life Assurance Company	3,668,151
Greenfield Specialty Alcohols Inc	80,810
H and R Custom Water Ltd	60,324
Haemonetics Corp	81,087
Halford Electric Inc	51,998
Harbuilt Construction Ltd	185,850
Healthcare Insurance Reciprocal of Canada	1,093,404
Healthmark Ltd	261,732
Hewlett Packard Enterprise Canada Co	193,292
Hilderman Construction Ltd	208,866
Hipperson Construction	627,412
Histed Healthcare Consulting Ltd	90,365
Hogan, Wayne T	71,020
Hologic Canada Limited	538,841
Hometown Co Operative Ltd	51,915
Horizon Healthcare Medical PC Inc	1,526,680
Hospira Healthcare Corporation	4,569,104
Health Sciences Association of Sask	1,111,534
Huisamen, Dr. Charles	176,095
Huisamen, Dr. Louis	105,734
HVAC Sales (1997) Ltd	74,153
HVDM Medical Prof. Corp	548,699
IBM Canada Ltd	153,095
Independent Choice Distribution	960,215
Infor Canada Ltd	629,202
Innova Medical Ophthalmics Inc	69,035
INO Therapeutics	327,616
Instrumentation Laboratory Canada Ltd	312,486
Integra Canada ULC	164,010
Inter Medico	128,672
Intergraph Canada Ltd	597,393
Investors Group	108,453
Ishaan Sundar Medical Prof. Corp.	575,565
J. Minion Medical Prof. Corp	551,088
Jacqueline Kraushaar Medical Prof. Corp	381,026
Jaggath Medical Prof. Corp	132,514
Janse Van Rensburg, Dr. Pieter	86,524
Jayalakshmi P Bodani	51,025
Jeffrey Betcher Medical Prof. Corp	183,845
Johan Laing Medical Prof. Corp	359,650
John Tsang Medical Prof. Corp	193,403
Johnson and Johnson	4,861,571
Jubilant Draximage Inc	123,351
K. Saczek Medical. Prof. Corp	113,326
Kabongo, Dr. Tshipita	72,666
Karl Storz Endo	338,596
Kasipillai, Dr. G. A. L	62,440
KCI Medical Canada	191,845
KLS	195,063
KMP Law	91,719
Kobie Van Heerden Medical Professional Corporation	252,420
Kone Inc	86,022
KPMG LLP	334,854
Kraushaar, Dr. Greg	121,699
Kress Electric	364,937
Kumar, Dr. Anil	64,265
Labtician Ophthalmics Inc	180,859
Labuschagne Medical Prof. Corp	632,446
Lantheus MI Canada Inc	229,242
Lazurko, Mark	83,510
Le Maitre Vascular	96,580
Leica Microsystems Canada Inc	297,333
Leidos Canada Inc	1,259,148
Lifecell Canada	146,248
Linvatec Canada	71,083
Lionel Medical Professional Corporation	475,422
Livanova Canada Corp	557,888
Logan, Dr. D	61,525
Loraas Disposal Service Ltd	193,084
Lush Lawn	232,665
Lymphedema Depot	53,583
Macpherson Leslie and Tyerman	673,612
Macquarie Equipment Finance Ltd	362,299

APPENDIX D: PAYEE LIST

Vendor Name	Payment
Majestic Air Inc	76,362
Malejczyk Medical Prof. Corp	310,231
Mali, Dr. B	79,806
Mallinckrodt RP Canada Inc	379,032
Mam Medical	88,550
Manikkam Cupido Medical Prof. Corp	427,651
Manikkam, Dr. Liane	74,224
Mann, Dr. S. S.	325,384
Maquet Dynamed Inc	281,756
Marsh Canada Ltd	611,650
Martha Briggs Medical Professional Corp	50,900
Masaud, Dr. Tawfik	443,107
Mazenc Fuels Ltd	77,939
Mcarthur Medical Sales	119,381
Mcdougall, Dr. R. S.	58,207
Mckesson Canada Corporation	8,338,954
Mckesson Information Solutions	279,379
Mcleod, Dr. Joanne	339,492
Med2020	78,091
Medela Inc	67,959
Medicalmart West	86,771
Medi-Fax Canada Inc	517,069
Medigas Inc. (Praxair)	57,364
Meditek	83,230
Medline Canada	119,220
Medtronic Of Canada Ltd	7,282,587
Mehmood Anesthesiology Associates PC Inc	143,322
Melcor Development Ltd	406,842
Merck Canada Inc	53,057
Merit Medical Canada	161,047
MGM Communications	108,812
Midgard Project Management	178,971
Miller Thomson LLP	640,378
Millipore (Canada) Ltd	54,998
Ministry of Finance	1,523,897
Minnaar Medical Prof. Corp	598,677
Mission Healthcare Medical PC Inc	506,454
MLT Aikins	101,571
Mobile Instrument Service	88,194
Moore Canada	146,068
Morguard Corporation	1,277,399
Mothers Choice Products Ltd	114,409
Moustapha, Dr. A	72,103
Musculoskeletal Transplant	217,423
Myl Hi Plumbing	63,807
Nalco Canada Inc C3124	227,248

Vendor Name	Payment
National Starter and Alternator Rebuilders	91,148
Neps LLC	128,359
Newcomp Inc	309,827
Newwest Enterprise Property Group ITF EK400	69,386
Noble Johnson Law Firm	50,000
Nordion Canada Inc	50,088
Novartis Pharmaceuticals Canada	583,662
Nuance Communications Inc	339,401
O Malley, Dr. Thomas	244,442
Odenigbo, Dr. Chukwuemeka	56,091
Ogrady, Dr. M	86,753
Olympus Canada Inc	2,515,297
Onasanya, Dr. Lanre	63,248
One Stop Vacuum Centre	61,961
Open Skies MRI	125,210
Oracle Canada ULC	159,940
Ortho Active Appliances	53,519
Ortho Clinical Diagnostics Canada Holdings	62,681
Ortman, Frank	75,585
Orto Ped	299,483
Ossur Americas Inc	95,629
Ossur Canada Inc	241,525
Otto Bock Healthcare Canada Ltd	151,215
Oxoid Company	190,763
Oyenubi, Dr. Abimbola	55,385
P. Pepler Medical Prof. Corp	541,297
Parr Industrial Ltd	57,371
Partssource	73,730
Parvez Medical Prof. Corp	442,400
Paul C. Chang Medical Prof. Corp	114,340
Paul Schulte Medical PC Inc	978,349
PCL Construction Management Inc	2,691,649
Pebane, Dr. Bright	371,939
Pebane, Dr. M. Donald	487,473
Pegu, Dr. Satyaranjan	271,949
Pentax	72,913
Percy H. Davis	92,254
Peter Van Rooyen Medical Prof. Corp	53,485
Philips Healthcare	2,443,782
Phonak Canada Ltd	508,262
Physio Control Canada Sales Ltd	135,707
Piche, Dr. Janelle	131,749
Pieter Muller Medical Prof. Corp	510,113
Pipestone Kin Ability Centre Inc	170,149
P.J. Swart Medical PC Inc	553,086
Plains Medical Clinic PC Ltd	56,102

APPENDIX D: PAYEE LIST

Vendor Name	Payment
Powerland Computers Ltd.	882,944
Prairie Controls Ltd.	115,001
Prairieheart Mobility	186,909
Praxair Canada Inc.	288,050
Precise Temp Refrigeration Ltd.	172,120
Primed Canada Inc.	190,893
Primed Medical Products Inc.	119,183
Prism Medical Ltd.	317,242
Procura	145,799
Prolacta	108,292
Provincial Health Services Authority	440,727
Provincial Medical Supply	194,644
Public Employees Pension Plan	408,103
Purolator Inc.	91,821
Quest Medical Inc.	88,886
R & D Paving and Landscaping	96,128
R. J. England Consulting Ltd.	92,354
R. Pikaluk Medical Prof. Corp.	108,833
Radiology Assoc. Of Regina Medical P. C. Inc.	2,942,601
Radiology Consultants Associated	2,178,485
Radiometer Canada	256,997
Rattray Flavelle Medical Prof. Corp.	74,792
Real Time Radiology Inc.	679,648
Regina Police Service	72,481
Registered Psychiatric Nurses Assoc. of Sask.	147,658
Rehman Dr. Habib Medical Corporation	53,043
Resolveit Solutions	68,448
Rhonda Zwack Medical Prof. Corp.	80,645
Richardson, Dr. B.	67,408
Ritenburg and Associates Ltd.	170,309
RK Holding Corp.	203,864
Robert J. Horner Medical Prof. Corp.	422,498
Robertson, Neil	63,880
Robin Hughes Medical Prof. Corp.	429,994
Roche Diagnostics	896,180
Rsolutions	72,782
Rubicon Pioneer Village Pharmacy	249,814
Rudovich Medical Professional Corp.	536,568
Runge Construction	166,575
Russell Food Equipment Ltd.	105,457
Ryan Consulting Services Inc.	208,601
Ryzer Door	233,955
S. Du Toit Medical P. C. Inc.	495,112
Sahlmueller Rainer	72,800
Salaam Medical Professional Corporation	1,313,362
Sana Medical Prof. Corp.	300,396

Vendor Name	Payment
Sanofi Pasteur Limited	114,959
Saputo Dairy Products	265,462
Sask Energy	1,717,352
Sask Power Corporation	7,826,399
Saskatchewan Workers' Compensation Board	13,735,972
Saskatchewan Polytechnic	145,784
Saskatoon Health Region	278,806
Saskatoon Trading Company Ltd.	106,156
Sasktel	2,681,451
SaskWorks Venture Fund inc.	336,623
Scalar Decisions Inc.	81,127
SCC Soft Computer	504,498
Schaan Healthcare Products	6,693,280
Schneider Electric	56,277
Scotiabank	62,054
Seno, Dr. Rommel	98,074
Seymour, Dr. Julie	323,466
Sheila Smith Medical Professional Corporation	172,150
Shepherd, Dr. D.	82,808
Sask. Healthcare Employees' Pension Plan	71,409,824
Shoppers Drug Mart Specialty Health Network	62,867
Shoppers Home Health Care	93,473
Siemens Healthcare Limited	369,023
Sivantos Inc.	142,871
Six Three Furnished Suites Inc.	91,498
Skillsoft Canada Ltd.	69,569
Skinnermclaughlin Medical Prof. Corp.	388,161
Slabbert, Dr. Jaco	309,604
Smith and Nephew Inc.	457,265
Smiths Medical Canada Ltd.	506,784
Somagen Diagnostics	674,242
Soper, Dr. Juliet	456,090
Source Office Furnishings	173,055
Southmedic Incorporated	61,505
Spicers Canada ULC	368,481
Springinatic, Wayne	68,535
Sridhar Dr. G. Med Professional Corp.	91,875
Saskatchewan Registered Nurses' Association	1,370,251
St. Jude Medical Canada Inc.	1,222,156
Stantec Consulting Ltd.	142,142
Stapol Consulting	220,869
Starkey Labs - Canada Co.	164,016
Staseson Klein Applicators Ltd.	133,688
Steris Canada Ltd.	276,767
Strong Consulting	80,141
Stryker Canada LP	6,151,636

APPENDIX D: PAYEE LIST

Vendor Name	Payment
Student Energy In Action For Regina Community Health Inc	50,000
Saskatachewan Union of Nurses	3,194,685
Saskatachewan Union of Nurses Local 105	168,598
Saskatachewan Union of Nurses Local 106	417,331
Suncor Energy Products Partnership	143,623
Sunil V. Khaladkar Medical Prof. Corp	122,045
Sunovion Pharmaceuticals Canada Inc	377,692
Superior Forklift Ltd	70,872
Supreme Office Products Ltd	132,838
Surgical Centres Inc	4,686,956
Synetik Ergocare	52,493
Synthes Canada Ltd	381,310
Sysco	6,759,128
T. M. Perron Medical PC Inc	66,289
Takl Medicine Professional Corporation	365,764
Tan, Dr. Kiat T.	99,847
Tan General and Interventional Radiology PC	133,132
Taylor, Dr. Kimberly P.	187,175
Taylor, Greg	66,973
Teleflex Medical Canada Inc	551,901
Terumo BCT Canada Inc	234,814
The Binding Site	85,620
The Herjavec Group Inc	96,740
The Stevens Company	2,390,111
Theo Le Roux Med Prof. Corp	163,738
Thyssenkrupp Elevator	488,111
Tiann F. A. Ocarroll Medical Prof. Corp	326,049
Tornier Orthopedics Inc	84,449
Toshiba Canada Medical Systems Limited	100,828
Toshiba Of Canada Limited	398,663
Towers Ltd	71,976
Translogic Ltd	102,201
Trudell Medical Marketing Limited	247,012
Truven Health Analytics Inc	68,811
Umuthi Medical PC Inc	530,426
United Way Of Regina	57,858
University Of Saskatchewan	461,400
UPS Canada	75,029
V. Scott Medical P. C. Corp	330,766
Valeant Canada LP	204,919
Van Des Accessible Transit Inc	95,197
Vantage Endoscopy	624,337
Viking Fire Protection Inc	139,750
Vipond Fire Protection Inc	166,552
Vital Aire	801,390
Vivvo Application Studios	65,215
VWR International	247,131
W. L. Gore & Associates Canada Inc	150,301
Walters Industrial Mechanical	381,869
Warner Leasing Company Ltd	180,446
Warner Truck Industries Ltd	627,649
WBM Office Systems	152,844
WBS Wholesale Bakery Specialties Ltd	81,858
Wesco Distribution Canada LP	237,121
Wessel, Dr. Jaclyn	74,651
Westcan Vac Services Inc	264,928
Western CML Cleaners Ltd	76,168
Western Medical Assessments	122,340
Weston Bakeries Limited	98,796
Westridge Construction Ltd	505,831
Wheels On Wheels Specialty Transportation Ltd	125,281
White Birch Medical Prof. Corp	389,199
Widex Canada Ltd	87,587
Williams Wildenboer Medical Prof. Corp	763,407
Winnipeg Street Business Centre Ltd	74,156
Winston Adams Medical PC Inc	970,517
Wood Wyant Inc	1,094,845
Wright Medical Technology	196,006
Wunder Medical Prof. Corp	371,689
Yueng Chan A. Medical Prof. Corp	153,693
Zacharias Medical Professional Corporation	78,697
Zimmer Biomet Canada Inc	3,665,548

APPENDIX D: PAYEE LIST

Transfers

Listed, by program, are transfers to recipients who received $50,000 or more

Vendor Name	Payment
615672 Saskatchewan Ltd	$610,199
Aboriginal Family Service Centre	820,672
Aids Program South Saskatchewan	59,572
All Nations' Healing Hospital Inc	5,646,403
Autism Resource Centre	767,465
Canadian Mental Health Association – Regina Branch	474,549
Canadian Red Cross	190,537
CBI Physical Rehabilitation Centre	126,133
CBI Synergy	155,260
Cupar And District Nursing Home Inc	3,253,954
Cupar Lions Volunteer Ambulance	319,833
Downtown Physiotherapy Centre	192,943
Extendicare Elmview	4,995,230
Extendicare Parkside	14,357,305
Extendicare Sunset	8,723,277
Hope's Home Inc	399,692
Hutch Ambulance Service Inc	636,170
Imperial And District Ambulance Inc	166,266
JT Ambulance Service Inc	573,944
Lumsden And District Heritage Home Inc	2,609,836
Mobile Crisis Services, Inc	112,345
Mutchmor Lodge	78,950
North Central Community Association	52,852
Phoenix Residential Society	1,560,911
Planned Parenthood Regina	184,726
Prairie Ambulance Care (1998) Ltd	374,089
The Qu'Appelle Diocesan Housing Company	1,492,755
Rainbow Youth Centre	701,068
Raymore Community Health and Social Centre	89,382
Regina Community Clinic	177,710
Regina Early Learning Centre	1,000,208
Regina Lutheran Housing Corporation	5,043,138
Regina Open Door Society Inc	416,628
Regina Recovery Homes Inc	1,252,552
Regina Sports And Physiotherapy Clinic	154,435
Santa Maria Senior Citizen's Home Inc	10,623,052
Soo Line Ambulance Association	307,383
Stepping Stones Childcare Co-operative	114,903
Street Workers Advocacy Program	149,403
The Governing Council of The Salvation Army	325,071
Valley Ambulance Care Ltd	537,742
The Salvation Army William Booth Special Care Home	8,776,014